Metro Waste Authority
We Know Where It Should Go

300 E. Locust Street, Ste. 100
Des Moines, Iowa 50309
515-244-0021

MEMORANDUM

DATE: December 14, 2020

TO: MWA Board Members

CC: MWA Staff

FROM: Michael McCoy, Executive Director

RE: Wednesday, December 16, 2020 Board Meeting

This month's board meeting is scheduled for Wednesday, December 16, 2020, at 5:45 pm in the board room at Central Office (300 East Locust Street, Ste. 100, Des Moines, Iowa). If you have questions about any items listed below, please call me at 323.6519 (w) or 707.3869 (c). I look forward to seeing you on Wednesday.

The following numbered items correspond with the number of the item on the agenda:

Regular Agenda Items for Approval

8. Resolution 12-20-03 – Approval of P-60 Cold Storage Building 4 Improvements Project Completion at Metro Park East Landfill – Action Item
   Approval of the Final Application for Payment will finalize the P-60 Cold Storage Building 4 Improvements project. The project was completed under budget and under the original contract value of $528,464.00. With the $41,749.79 deduction to the original contract, by Change Order No. 1, the total overall project cost, after the final payment is made, will be $486,714.21. The P-60 project met the substantial completion deadline of October 15, 2020 and the building was placed back into full use by Metro Waste Authority. Staff recommends approval.

9. Resolution 12-20-04 – Approval of Metro Waste Authority Fiscal Year 2021-2022 Budget – Action Item
   The budget was established with the guidance of the finance administrator, department managers, deputy director and executive director. The team collaborated to establish estimated costs and spending projections for each identified cost center, as well as the capital budget.

10. Resolution 12-20-05 – Approval of Metro Waste Authority 2021-2022 Strategic Plan – Action Item
   Metro Waste Authority produces a two-year strategic plan annually. The document guides the agency to achieve major objectives pertaining to program and services, facilities, and employees. Staff recommends approval.

Metro Waste Authority
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Metro Waste Authority
Board Meeting
December 16, 2020

MWA Central Office
300 E. Locust Street, Ste. 100, Des Moines, Iowa 50309
5:45 pm

Members of the public wishing to attend this meeting in person may do so at the MWA Central Office, where seats will be arranged to allow for social distancing. Masks will be available and are mandatory for public guests. Additional CDC recommendations will be implemented.

Agenda

1. Call to Order, Roll Call

2. Approval of Regular Agenda

3. Public Forum

CONSENT AGENDA
The following are routine items enacted by one roll call vote without separate discussion unless someone, Board or Public, requests an item be removed for consideration:

4. Approval of Consent Agenda – Items 4 through 7

5. Consideration of Minutes November 18, 2020, Metro Waste Authority Board Meeting – Action for Approval

6. Resolution 12-20-01 – Consideration of October 2020, Financial Statements – Action to Receive and File

7. Resolution 12-20-02 – Consideration of November 2020, Monthly Expenditures – Action for Approval

END CONSENT AGENDA

Regular Agenda Items for Approval – Items 8 through 10

8. Resolution 12-20-03 – Approval of P-60 Cold Storage Building 4 Improvements Project Completion at Metro Park East Landfill – Action Item

9. Resolution 12-20-04 – Approval of Metro Waste Authority Fiscal Year 2021-2022 Budget – Action Item

10. Resolution 12-20-05 – Approval of Metro Waste Authority 2021-2022 Strategic Plan – Action Item

11. Director's Report

12. Chair's Report

13. General Board Discussion and Other Business

Metro Waste Authority
We Know Where It Should Go

MWA Board Meeting
December 16, 2020

14. Correspondence

15. Adjournment

January Executive/Finance Meeting: January 6, 2021, MWA Central Office, 300 E. Locust Street, Ste 100, Des Moines, Iowa 50309, 12:00 pm.

January Board Meeting: January 20, 2021, MWA Central Office, 300 E. Locust Street, Ste. 100, Des Moines, Iowa 50309, 5:45 pm.

Metro Waste Authority
We Know Where It Should Go

300 E. Locust Street, Ste. 100
Des Moines, Iowa 50309
515-244-0021

November 18, 2020 Unofficial Metro Waste Authority Board Meeting Minutes

1. Call to Order
The meeting was held at Metro Waste Authority's Central Office. Mark Holm, chair, called the November 18, 2020, Metro Waste Authority board meeting to order at 5:47 pm. A quorum was present.

Roll Call – MWA Board Representatives/Alternates in Attendance
Dean O'Connor, Altoona – Virtual
Mark Holm, Ankeny – In person
Wes Enos, Bondurant – Virtual
John Edwards, Clive – Virtual
Joe Gatto, Des Moines – Virtual
David Gisch, Grimes – Virtual
Tom Cope, Johnston – Virtual
Bill Roberts, Mitchellville – Virtual
Ed Kuhl, Norwalk – Virtual
Dean Cooper, Pleasant Hill – Virtual
Ron Pogge, Urbandale – In person
Threase Harms, Windsor Heights – Virtual

2. Approval of Regular Agenda
Moved by Clive, seconded by Altoona, to approve the November 18, 2020, board meeting agenda as amended to remove agenda item 17. Motion carried unanimously by voice vote.

3. Public Forum
Aubrey Alvarez, executive director of Eat Greater Des Moines, shared their mission, which includes diverting food waste from grocery or convenience stores that is no longer eligible to sell, but still safe for consumption. The food is distributed across the metro for people in need. Alvarez expressed interest in partnerships to increase awareness and identify opportunities within cities.

CONSENT AGENDA
The following are routine items enacted by one roll call vote without separate discussion unless someone, Board or Public, requests that an item be removed for consideration:

4. Approval of Consent Agenda – Items 4 through 14
Moved by Clive, seconded by Windsor Heights, to approve the Consent Agenda, items 4 through 14. Motion carried unanimously by voice vote.

5. Consideration of Minutes of October 21, 2020, Metro Waste Authority Board Meeting – Action for Approval

6. Resolution 11-20-01 – Consideration of June 2020, Financial Statement – Action to Receive and File

7. Resolution 11-20-02 – Consideration of July 2020, Financial Statement – Action to Receive and File

8. Resolution 11-20-03 – Consideration of August 2020, Financial Statement – Action to Receive and File

9. Resolution 11-20-04 – Consideration of September 2020, Financial Statement – Action to Receive and File

10. Resolution 11-20-05 – Consideration of October 2020, Monthly Expenditures – Action for Approval

11. Resolution 11-20-06 – Approval of Iowa Department of Natural Resources Sanitary Disposal Project Permit (77-SDP-01-72P) Renewal for Metro Park East Landfill – Action to Receive and File

12. Resolution 11-20-07 – Approval to Purchase a Front Load Recycling Truck at Metro Northwest Transfer Station – Action for Approval

13. Resolution 11-20-08 – Approval to Purchase a Wheel Loader at Metro Central Transfer Station – Action for Approval

14. Resolution 11-20-09 – Approval of Compost It! Yard Waste Bag Warehousing and Delivery Agreement Extension – Action for Approval

END CONSENT AGENDA

Regular Agenda Items for Approval – Items 15 and 16

15. <u>Resolution 11-20-10 – Approval of Metro Waste Authority FY 19/20 Audit Report – Action Item</u>
    Moved by Clive, seconded by Des Moines, to approve Resolution 11-20-10. Motion carried unanimously by voice vote.

    Joel Etienne, finance administrator, reported the audit opinion was clean with no qualifications. There were no compliance items noted. Etienne thanked the auditors and the audit committee, which consisted of Mark Holm, Ron Pogge, and David Gisch.

    Robert Endriss, Denman & Company, LLP, provided an overview of the audit, comparing changes from 2019 to 2020 for assets, revenue, and operational cost.

    Mark Holm, chair, Ankeny, and David Gisch, Grimes, expressed their satisfaction in the audit process and results, sighting the financial safeguards in place.

16. <u>Resolution 11-20-11 – Approval of Acknowledgement of Bond Reimbursement Payment to Polk County – Action Item</u>
    Moved by Clive, seconded by Johnston, to approve Resolution 11-20-11. Motion carried unanimously by voice vote.

    Etienne reported future payments will be on consent agenda. The bond reimbursement payments will be made semi-annually each November and May.

17. Central Iowa Clay Target Center – Chris Van Gorp, Iowa Department of Natural Resources
Moved by Clive, seconded by Altoona, to remove agenda item 17. Motion carried unanimously by voice vote.

18. Director's Report
Threase Harms, Windsor Heights, introduced Susan Skeries. Skeries will represent Windsor Heights on the 2021 Metro Waste Authority Board of Directors.

Leslie Irlbeck, deputy director, shared an update on the 2020-2021 Metro Waste Authority (MWA) key priorities, highlighting the Metro Central Transfer Station Relocation. MWA and a group of engineers are working on a feasibility study to determine the price, location, and logistics.

Michael McCoy, executive director, reported the yard waste collection contract is up for renewal. The hauler has provided a notice of increase, due to the nature of the service. MWA is preparing a request for proposal and staff have begun to meet internally, in hopes of having more information to share during the December Board Meeting.

McCoy reported the cardboard-only container at Metro Northwest Transfer Station in Grimes has been moved outside the gate to provide 24/7 access. The city of Bondurant is also considering a cardboard-only container at City Hall, since Metro Hazardous Waste Drop-Off does not allow 24/7 access.

McCoy reported a memo and acknowledgement was sent to all employees for review and sign off, as an additional layer of MWA's COVID-19 response.

McCoy reported construction of the Material Recovery Facility is on track.

McCoy reported nominations for the 2021 MWA Board Chair and Vice Chair are still being accepted.

McCoy reported staff are going to host virtual round tables with haulers to gather ideas and feedback related to MWA facilities.

The December executive finance meeting will be held at Central Office (300 E. Locust Street, Ste. 100, Des Moines, Iowa) on Wednesday, December 2, 2020, at 12:00 pm.

The December board meeting will be held at Central Office (300 E. Locust Street, Ste. 100, Des Moines, Iowa) on Wednesday, December 16, 2020, at 5:45 pm.

19. Chair's Report
No report.

20. General Board Discussion and Other Business
David Gisch inquired about the status of the recycling commodity market. McCoy reported the market has remained consistent with minimal fluctuation.

21. Closed Session
Moved by Clive, seconded by Windsor Heights, to enter closed session at 6:32 pm as provided in Iowa Code 21.5.1.j. to discuss the purchase or sale of particular real estate only where premature disclosure could be reasonably expected to increase the price the governmental body would have to pay for that property or reduce the price the

governmental body would receive for that property. The minutes and the audio recording of a session closed under this paragraph shall be available for public examination when the transaction discussed is completed. No action was taken during the closed session. A motion was made by Clive, seconded by Grimes, to adjourn closed session at 6:52 pm. Motion carried unanimously by voice vote. The public meeting reconvened at 6:53 pm.

22. Adjournment
Meeting adjourned at 6:54 pm.

______________________________ ______________________________

Michael McCoy, Executive Director | Mark E. Holm, Chair

METRO WASTE AUTHORITY
BILLS PAID IN NOVEMBER 2020

Vendor	Services Provided	Amount
ABC PEST	Building services	45.00
ABC WIRE	Small tools/supplies	2,030.00
ABM PARKING	Parking	6,000.00
ACCESS SYSTEMS	Office printing	665.00
AIR MACH	Site maintenance	1,838.00
ALAN CAKERICE	Tool Allowance	100.00
A-LINE IRON	White goods	7,390.00
ALLENDER BUTZKE	Engineering fees	3,038.20
ALMOST FAMOUS POPCORN	Public information/promotion	2,730.00
AMERICAN MARKING	Office supplies	114.50
AMERICAN SECURITY	Security	499.84
ANKENY SANITATION	Waste/drop off/contract expense	635,910.58
ARAMARK	Rags/mats/supplies	1,084.20
ASHLEY SCHAUM	Mileage/expenses	92.89
ASI	Computer supplies/maintenance/fees	1,609.00
ASPEN WASTE	Curbside/drop off/waste collection	3,636.64
A-TEC	Contract disposal	4,235.50
ATW TRAINING	Consulting fees	792.00
AUREON	Telephone expense	8,608.02
BOMGAARS	Parts/small tools/supplies	1,444.75
BOOT BARN	Health/safety	3,930.53
BRICK GENTRY	Legal fees	13,469.00
BROTHERS CONSTRUCTION	Site maintenance	674.33
CAMP TOWNSHIP FIRE DEPT	Host fees	3,343.81
CAPITAL CITY EQUIPMENT	Equipment/parts/labor	50.15
CAPITAL SANITARY SUPPLY	Office supplies	266.43
CENTRAL BAG	Public information/promotion	4,440.00
CENTRAL UNITED	Life insurance	548.98
CHRISTENSEN DEVELOPMENT	Consulting fees	85,695.72
CITY GARDENS	Site maintenance	3,615.00
CITY OF BONDURANT	Utilities	105.22
CITY OF GRIMES	Utilities	891.53
CITY OF WEST DES MOINES	Advertising	2,318.00
CLARK EQUIPMENT	Parts	1,120.59
CLEAN HARBORS ENVIRONMENTAL SERVIC	Contract disposal	12,702.22
COMPETITIVE EDGE	Public information/promotion	1,312.75
CONSTRUCTION & AGGREGATE PRODUCTS	Leachate maintenance/collection	420.00
CORNERSTONE	Lobbyist fees	6,250.00
CPI	Phone system	75.00
CRYSTAL CLEAR	Office supplies	164.50
DANIEL TAYLOR	Claim	152.99
DATASHIELD	Recycling expense	155.56
DES MOINES FIRE	Health/safety	150.00
DES MOINES MOBILE WASH	Preventive maintenance	1,987.50
DES MOINES REGISTER	Advertising	518.75
DES MOINES WATER WORKS	Utilities	1,436.60
DIAM PEST	Pest control	318.00
DIVISION OF LABOR	Elevator inspection	75.00
DRAKE UNIVERSITY	Training	2,250.00
ELECTRONIC ENGINEERING	Parts	618.36
ELITE ELECTRIC	Bldg repairs/site maintenance	6,067.23
ELLIOTT EQUIPMENT	Parts/labor	72.69
EMSL	Asbestos testing	1,463.00

EPG COMPANIES	Leachate collection	1,670.00
ETC GRAPHICS	Signage	1,180.50
EXPRESS LAUNDRY	Floor mats	125.00
FASTENAL	Health/safety	586.71
FERRELLGAS	Utilities/equipment fuel	3,746.67
FLYNN WRIGHT	Public information/promotion	12,868.00
FOX VALLEY FIRE & SAFETY	Parts/labor	9,899.95
FREIGHTLINER	Parts	600.82
GHD	Professional fees	4,358.33
G-NEIL	Office supplies	89.00
GOODYEAR TIRE	Tire/track repairs	58.25
GRAINGER	Parts/small tools/supplies	5,834.97
GRP	Contract disposal	657.00
HANIFEN	Parts/labor	315.00
HAWKEYE TRUCK	Parts	400.94
HDR	Engineering services	23,102.62
HEALTHCARE MARKETING MAKEOVERS	Public information/promotion	350.00
HEARTLAND CO-OP	Equipment fuel	1,592.03
HEAVY HIGHWAY FRINGE BENEFIT	Medical insurance	675.00
HIRE QUALITY SOLUTIONS	Temporary labor	1,453.90
HOLM'S	Parts/labor	1,506.82
HOTSY	Parts/labor	894.36
HOUSBY HEAVY EQUIPMENT	Parts/labor/preventive maintenance	1,337.08
HOUSBY MACK	Parts/labor/preventive maintenance	5,074.98
HUPP TOYOTALIFT	Equipment maintenance	120.95
I-80 TRAILERS	Trailer	7,250.00
INLAND TRUCK PARTS	Parts/labor/preventive maintenance	6,930.79
INTERSTATE ALL BATTERY	Office supplies	93.60
INTERSTATE BATTERY	Parts	643.80
IOWA DEPARTMENT OF REVENUE	Garnishment	2,143.16
IOWA DES MOINES SUPPLY	Janitorial supplies	81.66
IOWA LABORERS' DISTRICT COUNCIL	Medical insurance	29,415.35
IOWA METHODIST	DOT px/workers' comp	932.00
IOWA PUMP WORKS	Leachate collection	865.00
IPERS	Employer's share of IPERS	39,742.18
ISOSWO/IRA	Convention/education fees	1,000.00
J A KING	Site maintenance/parts	7,644.20
JACQUELINE WILL	Mileage/expenses	318.78
JETCO	Leachate maintenance/collection	1,920.00
JIM HAWK TRUCK	Equipment/parts/labor	673.48
JOEL T BUCKLIN	Parts	31.50
JOHNSON CONTROLS	Alarm/detection monitoring	621.95
JOHNSON CONTROLS	Building services	1,532.60
JO-RO	Site maintenance	1,295.65
KABEL BUSINESS SERVICES	Employee benefit expense	3,538.45
KABEL BUSINESS SERVICES	Service fees	73.20
KAL	Yard waste collection	4,984.32
KEY COOPERATIVE	Equipment fuel	368.33
KOCH BROTHERS	Office supplies	3,205.88
LARRY'S WINDOW	Building services	287.50
LUBE-TECH	Equipment fuel	1,415.35
MAHON TRUCKING	Parts/labor	675.00
MAILFINANCE	Mailing expense	1,409.82
MANAGEMENT PROFESSIONALS	Property management fee/site maintenance	5,242.62
MARTIN MARIETTA	Site maintenance	8,274.16
MATCO TOOLS	Shop tools/supplies	106.95
MCANINCH	MRF Dirtwork	29,689.50
MCMASTER-CARR	Leachate maintenance/collection	176.06

MENARDS	Supplies	183.16
MHC KENWORTH	Parts/labor/preventive maintenance	1,630.86
MIDAMERICA RECYCLING	Curbside processing expense	144,296.86
MIDAMERICAN ENERGY	Utilities	48,184.63
MID-CONTINENT	Heath/safety	376.29
MIDLAND POWER	Utilities	1,096.34
MIDWEST WHEEL	Parts	79.51
MMC CONTRACTORS	Bldg repairs/site maintenance	1,687.53
MOTOR PARTS	Parts/small tools/supplies	496.92
MURPHY TRACTOR	Preventive maintenance	2,252.46
NAPA	Parts/small tools/supplies	574.56
NATIONWIDE OFFICE CLEANERS	Janitorial services	1,125.17
NTT CLOUD	Telephone expense	237.00
ONE SOURCE	Background checks	102.90
ORBIS	Curbside cart expense/repair	7,155.00
O'REILLY	Parts/small tools/supplies	608.33
OVERHEAD DOOR COMPANY	Building maintenance	1,066.75
PABCO	Yard waste bags	55,932.28
PER MAR	Security	137.50
PETERBILT	Parts/labor/preventive maintenance	161.99
PETERSON CONTRACTORS	Contracted fly ash hauler	17,825.25
POMP'S TIRE	Tire/track repairs	24,978.37
POSTMASTER	Office supplies/expenses	274.00
PRAXAIR	Welding supplies	343.24
PREMIER ELECTRIC	Building services	100.00
PROSPERITY JANITORIAL	Janitorial services	3,026.67
PURCELL PRINTING	Printing	275.96
QED ENVIRONMENTAL SYSTEMS	Leachate maintenance/collection	880.18
QUICK OIL	Equipment fuel	39,831.79
RED WING SHOE	Health/safety	200.00
RELIANCE STANDARD	Insurance premium	3,497.08
REPUBLIC COMPANIES	Tools and removing refridgerant for demanufacturing	5,920.59
REPUBLIC SERVICES	Leachate processing	10,596.66
ROGER GODRON	Parts	49.95
ROLL-OFFS	White goods	1,300.00
RSM US	Consulting/professional service/dues	16,422.45
RSM US PRODUCT	Computer supplies/maintenance/fees	5,127.26
S & L WATER	Office supplies	142.00
SAFETY-KLEEN	Supplies	574.42
SCHAEFER HAULING	Equipment rent	184.00
SCHIMBERG	Parts	466.32
SCS FIELD SERVICES	Engineering services	25,794.69
SECURITY EQUIPMENT	Building repairs	189.75
SENECA	Leachate collection	289.50
SINK PAPER	Yard bag storage/distribution	6,822.48
SOCIAL SECURITY ADMINISTRATION	Employer's share of FICA	33,934.37
SOUTHEAST POLK COMM SCHOOL	Host fees	6,687.62
STATE FOREST NURSERY	MWA grant	2,400.00
STEW HANSEN	Vehicle/maintenance	654.43
SUSAN NIELSEN	Mileage/expenses	153.29
SWANA	Dues/subscription/fee	295.00
SYN-TECH	Equipment fuel	61.00
T & T SPRINKLER	Site maintenance	1,047.00
TAB PRODUCTS	Consulting fees	4,529.00
TESTAMERICA	Environmental monitoring	4,193.40
TIFCO	Parts/small tools/supplies	1,312.04
TOMPKINS	Parts	86.16
TREASURER STATE OF IOWA	Sales tax	10,533.68

TRI AIR TESTING	Environmental monitoring	203.83
TRUENORTH	Dues/subscription/fee	2,500.00
TURF TOUCH-WEED MAN	Site maintenance	1,462.50
URBANDALE PUBLIC WORKS	Yard waste collection	52,838.52
VALLEY ENVIRONMENTAL	Contract disposal	610.00
VAN WALL	Parts/labor/preventive maintenance	886.37
VANTAGEPOINT TRANSFER AGENTS	Employer's share deferred compensation	9,086.03
VERIZON	Computer supplies/maintenance/fees	820.89
VERMEER	Parts	396.72
WASTE CONNECTIONS	Waste collection/tire processing	532,203.31
WASTE CONNECTIONS OF IOWA	Contract management revenue	995.96
WASTE MANAGEMENT	Curbside/drop off/waste collection	1,011,028.01
WASTE MANAGEMENT	Waste/yard collection	111.17
WASTE MANAGEMENT (YARD WASTE)	Yard waste collection	123,671.92
WASTE SOLUTIONS	Building services	640.00
WELLS FARGO	Small tools/supplies	53.40
WEST BANK	Credit card payment for misc office and other expenses	10,098.86
WEST BANK	Employee service awards	670.00
WEST BANK	Service fees	220.99
WILLIAMSON'S REPAIR	Equipment maintenance	79.54
WONDERWARE MIDWEST	Computer supplies/maintenance	600.00
WOODRUFF CONSTRUCTION	Cold storage building	191,602.65
XENIA	Utilities	76.62
ZIEGLER	Part/labor/preventive maintenance/subscription	28,699.70
Grand Total		**3,547,547.91**

The MWA Executive Director and the Director of Finance certify that the above MWA bills paid are properly due and have been made in accordance with the operating and expenditure processes established by MWA.

Michael McCoy, Executive Director

Joel Etienne, Finace Administrator

Metro Waste Authority Board

Monthly Board Meeting

December 16, 2020

AGENDA ITEM 08

ITEM:
Approval of P-60 Cold Storage Building 4 Improvements Project Completion at Metro Park East Landfill.

SUMMARY:
Approval of the Final Application for Payment will finalize the P-60 Cold Storage Building 4 Improvements project. It includes each of the change proposal requests associated with substantial completion and final in place unit price quantities installed. Change Order No. 1 included an overall deduct to the original contract value of $41,749.79.

DISCUSSION POINTS:
P-60: Under budget and under the original contract value of $528,464.00.

- Revised Contract Price with Change Order No. 1: $486,714.21.
  - Deductions/Decrease of $41,749.79.

- The P-60 project met the substantial completion deadline of October 15, 2020, and the building was placed back into full use by Metro Waste Authority.

- The project included a $47,587.00 allowance to account for any unforeseen design conditions, resulting from the original delegated building design and construction of P-51 (original building construction), to the delegated building design of P-60. A total of $5,837.21 of the allowance was used to accommodate adjustments to existing utilities to meet clearances dictated by the building code associated with electrical and fire suppression items. The rest of the remaining allowance amount was deducted from the overall contract price.

- Approval of the Final Application for Payment will release the owed retainage amount of $24,355.72 within the Final Application for Payment.

STAFF RECOMMENDATION:
Staff recommends the approval of the P-60 Final Application for Payment and the release of the associated retainage amount of $24,355.72 tied to the Final Application for Payment.

HDR, the design and construction quality assurance firm, recommends approval of the Final Application for Payment based on the work performed.

BUDGET REQUIREMENTS:
The original contract amount for the P-60 Cold Storage Building 4 Improvements project was $528,464.00. MWA budgeted $509,000.00. With the $41,749.79 deduction to the original contract, by Change Order No. 1, the total overall project cost, after the final payment is made, will be $486,714.21, under budget by $22,285.79.

ATTACHMENTS:
Final Application for Payment, (payment application No. 5), to finalize the P-60 Cold Storage Building 4 Improvements project. It includes Change Order No. 1, and the final in-place/installed unit price quantities.

CONTACT:
Judi Mendenhall, director of recycling and diversion, 515.710.8671
Austin Broshar, HDR, 402.926.7062

GL Code: 00-1599-000

EJCDC
ENGINEERS JOINT CONTRACT DOCUMENTS COMMITTEE

Contractor's Application for Payment No. 5 (FINAL)

	Application Period: 11/3/20-11/23/20	Application Date: 11/23/2020
To (Owner): Metro Waste Authority	From (Contractor): Accurate Commercial	Via (Engineer): HDR Engineering, Inc.
Project: P-60 Cold Storage Building 4 Improvements	Contract: MWA P-60 - Cold Storage Building 4 Improvements	
Owner's Contract No.: P-60	Contractor's Project No.: 2000341	Engineer's Project No.: 10213163

Application For Payment
Change Order Summary

Approved Change Orders		
Number	Additions	Deductions
CO#1		$41,749.79
TOTALS		$41,749.79
NET CHANGE BY CHANGE ORDERS	-$41,749.79	

1. ORIGINAL CONTRACT PRICE	$	$528,464.00
2. Net change by Change Orders	$	-$41,749.79
3. Current Contract Price (Line 1 ± 2)	$	$486,714.21
4. TOTAL COMPLETED AND STORED TO DATE (Column F total on Progress Estimates)	$	$486,714.21
5. RETAINAGE:		
a. 5% X $486,714.21 Work Completed	$	$24,335.72
b. X Stored Material	$	
c. Total Retainage (Line 5.a + Line 5.b)	$	$24,335.72
6. AMOUNT ELIGIBLE TO DATE (Line 4 - Line 5.c)	$	$486,714.21
7. LESS PREVIOUS PAYMENTS (Line 6 from prior Application)	$	$462,378.49
8. AMOUNT DUE THIS APPLICATION	$	$24,335.72
9. BALANCE TO FINISH, PLUS RETAINAGE (Column G total on Progress Estimates + Line 5.c above)	$	0.00

Contractor's Certification

The undersigned Contractor certifies, to the best of its knowledge, the following:
(1) All previous progress payments received from Owner on account of Work done under the Contract have been applied on account to discharge Contractor's legitimate obligations incurred in connection with the Work covered by prior Applications for Payment;
(2) Title to all Work, materials and equipment incorporated in said Work, or otherwise listed in or covered by this Application for Payment, will pass to Owner at time of payment free and clear of all Liens, security interests, and encumbrances (except such as are covered by a bond acceptable to Owner indemnifying Owner against any such Liens, security interest, or encumbrances); and
(3) All the Work covered by this Application for Payment is in accordance with the Contract Documents and is not defective.

Contractor Signature

By: [signature] Date: 11/23/2020

Payment of: $ $24,335.72
(Line 8 or other - attach explanation of the other amount)

is recommended by: [signature] (Engineer) 11/23/2020 (Date)

Payment of: $ ____
(Line 8 or other - attach explanation of the other amount)

is approved by: ____ (Owner) ____ (Date)

Approved by: ____ Funding or Financing Entity (if applicable) ____ (Date)

Progress Estimate - Lump Sum Work

Contractor's Application

For (Contract):	MWA P-60 - Cold Storage Building 4 Improvements	Application Number:	5
Application Period:	11/3/20-11/23/20	Application Date:	11/23/2020

			Work Completed		E	F		G
A		B	C	D	Materials Presently Stored (not in C or D)	Total Completed and Stored to Date (C + D + E)	% (F / B)	Balance to Finish (B - F)
Specification Section No.	Description	Scheduled Value ($)	From Previous Application (C+D)	This Period				
	Bid Item 101							
1	1 - General Conditions	$83,343.00	$83,343.00			$83,343.00	100.0%	
03 31 31	3 - Caulking and sealing concrete - tbd	$4,720.00	$4,720.00			$4,720.00	100.0%	
3	3 - Concrete - Caselli	$33,621.00	$33,621.00			$33,621.00	100.0%	
05 50 00	5 - Metal - Artistic Iron	$10,200.00	$10,200.00			$10,200.00	100.0%	
06 10 00	6 - Framing material - Beisser Lumber	$14,699.00	$14,699.00			$14,699.00	100.0%	
06 10 00	6 - Framing labor - Dykstra	$16,000.00	$16,000.00			$16,000.00	100.0%	
09 96 00	9 - Painting - Color Inc	$1,350.00	$1,350.00			$1,350.00	100.0%	
10 13 00	10 - Overhead door - Wayne Dalton	$27,500.00	$27,500.00			$27,500.00	100.0%	
10 13 00	10 - Exterior doors - Heartland Door	$3,716.00	$3,716.00			$3,716.00	100.0%	
10 13 00	10 - Radiant heater and fans - Comfort systems	$23,875.00	$23,875.00			$23,875.00	100.0%	
10 13 00	10 - Insulation - Tru Team	$7,780.00	$7,780.00			$7,780.00	100.0%	
21 10 100	21 - Fire Suppression -Midwest Fire	$11,900.00	$11,900.00			$11,900.00	100.0%	
26	26 - Electrical - Cruiser Electric	$53,918.00	$53,918.00			$53,918.00	100.0%	
31	31 - Site grading and utilties - Detrick	$86,190.00	$86,190.00			$86,190.00	100.0%	
31	31 - Surveying	$5,000.00	$5,000.00			$5,000.00	100.0%	
31 25 00	31 - Erosion Control - Soil Tek	$3,513.00	$3,513.00			$3,513.00	100.0%	
	Bid Item 102							
10 13 00	10 - Pre-Engineer building - Wicks	$77,052.00	$77,052.00			$77,052.00	100.0%	
	Bid Item 103							
00 52 00	Project allowance	$47,587.00	$47,587.00			$47,587.00	100.0%	
	Bid item 105							
26	Bid Alt. Item No. 1 - Relocate existing electrical panel	$5,000.00	$5,000.00			$5,000.00	100.0%	
	CPR 03 – Electrical Items Adjustment (deducted from allowance)*.		($822.14)			($822.14)		
	CPR 04 - Fire Suppression		$2,625.00			$2,625.00		
	CPR 05 Starter Credit		($740.00)			($740.00)		
	CPR 06 Hollow Metal Door Credit		($47,587.00)			($47,587.00)		
	CPR 02 Pull Box		$4,774.35			$4,774.35		
	Totals	~~$516,964.00~~	$475,214.21			$475,214.21	100.0%	

$475,214.21

Stored Material Summary

Contractor's Application

For (Contract):	MWA P-60 - Cold Storage Building 4 Improvements	Application Number:	5
Application Period:	11/3/20-11/23/20	Application Date:	44158

A		B	C		D		E		F		G
					Stored Previously				Incorporated in Work		
Bid Item No.	Supplier Invoice No.	Submittal No. (with Specification Section No.)	Storage Location	Description of Materials or Equipment Stored	Date Placed into Storage (Month/Year)	Amount ($)	Amount Stored this Month ($)	Subtotal Amount Completed and Stored to Date (D + E)	Date (Month/ Year)	Amount ($)	Materials Remaining in Storage ($) (D + E - F)
				Totals							

Progress Estimate - Unit Price Work

Contractor's Application

For (Contract):	MWA P-60 - Cold Storage Building 4 Improvements	Application Number:	5
Application Period:	11/3/20-11/23/20	Application Date:	44158

A					B	C	D	E	F		
Item		Contract Information									
Bid Item No.	Description	Item Quantity	Units	Unit Price	Total Value of Item ($)	Estimated Quantity Installed	Value of Work Installed to Date	Materials Presently Stored (not in C)	Total Completed and Stored to Date (D + E)	% (F / B)	Balance to Finish (B - F)
104	Removal of unsuitable soil		500	$23.00	11,500	500	$11,500.00		$11,500.00	100.0%	
	Totals				$11,500.00		$11,500.00		$11,500.00	100.0%	

Metro Waste Authority Board

Monthly Board Meeting

December 16, 2020

AGENDA ITEM 09

ITEM:
Approval of Metro Waste Authority Fiscal Year 2021-2022 Budget.

SUMMARY:
The budget was established with the guidance of the finance administrator, department managers, deputy director and executive director. The team collaborated to establish estimated costs and spending projections for each identified cost center, as well as the capital budget.

DISCUSSION POINTS:
Total revenue for fiscal year 2021-2022 is projected to be $52,323,900. This is a 4.8% increase over FY 19/20 revenue. One of the primary drivers of this increase is the addition of Clive, Grimes, Johnston and Polk City to Contract Management Revenue ($1.2M). Effective July 1, 2021 the tipping fee for residential ($36.75) and commercial waste ($47.95) will increase by 2% at the transfer stations. This is necessary to cover increases in personnel and operating expenses. Yard stickers and bags will increase by 2%, this will offset a portion of a large substantial increase in yard waste hauling expense.

Personnel costs for FY 21/22 are estimated to be $9,445,000. The total costs in FY 19/20 were $7,687,598. The difference was due to vacancies and the budget estimating full staffing throughout the year. The budget includes the addition of three new positions. These include:

- Grounds Worker (CO) (estimated $60,000 plus benefits)
- Mechanic (MPE) (estimated $73,000 plus benefits)
- Recycling Manager (MPE) (estimated $86,000 plus benefits)

New positions are proposed to help alleviate resource needs throughout the agency and support the continued growth and evolution of the agency. Operating, general and administrative, and other costs are projected to total $40,846,650 for FY 21/22.

Capital expenditures for FY 21/22 are expected to total $21,945,867. Of this total, $4,719,487 is targeted for new or replacement equipment expenditures, $5,226,380 is targeted for capital projects, and $3,540,000 is targeted for MRF expenditures. There is $12,000,000 projected for cell development.

MRF:
Total revenue for FY 21/22 is projected to be $1,575,600. This is based on the feasibility study and incorporating current commodity pricing.

Personnel costs are estimated to be $1,278,100 for FY 21/22. This will consist of 20 positions. We are still working through salary studies for some positions and will present to the Board at a later time.

Operating, general and administrative, and other costs are projected to total $1,887,580 for FY 21/22.

STAFF RECOMMENDATION:
Staff recommends approval of the Metro Waste Authority Fiscal Year 2021-2022 Budget.

ATTACHMENTS:
Proposed Fiscal Year 2021-2022 Budget

CONTACT:
Joel Etienne, finance administrator, 515.323.6506

METRO WASTE AUTHORITY BUDGET

2021-2022

tro Waste Authority

ıow Where It Should Go

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Published:
December 2020

Board Members

Altoona	Dean O'Connor
Ankeny	Mark Holm *(Chair)*
Bondurant	Wes Enos
Clive	John Edwards
Des Moines	Joe Gatto
Elkhart	Steve Allen
Grimes	David Gisch
Johnston	Tom Cope
Mitchellville	Bill Roberts
Norwalk	Ed Kuhl
Pleasant Hill	Dean Cooper
Polk City	Rob Sarchet
Polk County	Tom Hockensmith
Runnells	Gerald Lane
Urbandale	Ron Pogge *(Vice Chair)*
West Des Moines	Steve Gaer
Windsor Heights	Threase Harms

Executive Summary

Revenues:
Total revenue for fiscal year 2021-2022 is projected to be $52,323,900. This is a 4.8% increase over FY 19/20 revenue. One of the primary drivers of this increase is the addition of Clive, Grimes, Johnston and Polk City to Contract Management Revenue ($1.2M). Effective July 1, 2021 the tipping fee for residential ($36.75) and commercial waste ($47.95) will increase by 2% at the transfer stations. This is necessary to cover increase in personnel and operating expenses. Yard stickers and bags will increase by 2%, this will offset a portion of a large substantial increase in yard waste hauling expense.

Expenses:
Personnel costs for fiscal year 2021-2022 are estimated to be $9,445,000. The total costs in FY 19/20 were $7,687,598. The difference was due to vacancies and the budget estimating full staffing throughout the year. The budget includes the addition of three new positions. These include:

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- Mechanic (MPE) (estimated $73,000 plus benefits)
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New positions are proposed to help alleviate resource needs throughout the agency and support the continued growth and evolution of the agency. Operating, general and administrative, and other costs are projected to total $40,846,650 for fiscal year 2021-2022.

Capital Projects and Equipment:
Capital expenditures for fiscal year 2021-2022 are expected to total $21,945,867. Of this total, $4,719,487 is targeted for new or replacement equipment expenditures, $5,226,380 is targeted for capital projects, and $3,540,000 is targeted for MRF expenditures. $12,000,000 is projected for cell development.

MRF:

Revenues:
Total revenue for fiscal year 2021-2022 is projected to be $1,575,600. This is based on the feasibility study and incorporating current commodity pricing.

Expenses:
Personnel costs are estimated to be $1,278,100 for fiscal year 2021-2022. This will consist of 20 positions. We are still working through salary studies for some positions and will present to the Board at a later time.

Operating, general and administrative, and other costs are projected to total $1,887,580 for fiscal year 2021-2022.

About this report

The Metro Waste Authority budget is prepared annually for review and approval by the MWA Board of Directors.

METRO WASTE AUTHORITY
BUDGET SUMMARY
FY 2021-2022

Revenue:	
Tipping Fee Revenue	$31,549,600
Tipping Fee Discount	($1,662,000)
Methane Royalties	$430,000
Curb It! Fees	$4,053,200
Recycling Revenue	$34,000
Yard Bag/Sticker Revenue	$2,275,000
MHWD Revenue	$176,000
MHWD Revenue-Outside Service Areas	$433,300
MHWD DNR Operations/Disposal Subsidy	$100,000
Compost Revenue	$332,500
Rent Income	$590,000
Unrealized Gain/Loss on Investments	$100,000
Interest Income	$450,000
Farm Income	$101,000
Cellular Tower Revenue	$15,800
Cardboard Revenue	$4,000
Revenue Contract Management	$4,600,000
E-Waste Fees	$23,000
Other Revenue	$18,500
Intercompany Revenue	$8,700,000
Total	$52,323,900
Expenses:	
Personnel Expenses	$9,445,000
Operating Expenses	$21,734,402
Depreciation & Amortization	$5,951,028
Closure/Post Closure Expense	$1,804,819
General & Administrative Expenses	$3,032,300
Other Income & Expense	$324,100
Intercompany Expense	$8,000,000
Total	$50,291,650
Net Income (Loss)	$2,032,250

METRO WASTE AUTHORITY
FY 2021/2022
BUDGET ASSUMPTIONS

REVENUE:

Estimates	Revenue projections based on previous six years of historical information and forecast tonnage for fiscal year 2021-2022. There was a 2% increase in residential and commercial rates at the transfer stations as well as a 2% increase in yard bag and sticker sales. Management has adjusted some estimates based on past experience or awareness of future events that would impact the projected amount All estimates are based on conservatism with expenses maximized and revenue minimized in order to efficiently plan for operating changes during the fiscal year

EXPENSES:

Estimates	Expense projections based on previous six years of historical cost information in addition to estimates received through research and projections based on forecast tonnage Management has adjusted some estimates based on past experience or awareness of future events that would impact the projected amount All estimates are based on conservatism with expenses maximized and revenue minimized in order to efficiently plan for operating changes during the fiscal year

PERSONNEL COSTS:

Change in Estimates	Payroll expenses were compiled based on employee payroll information and calculated per employee and allocated to cost centers. Salaries, union medical insurance, flex benefit costs, other employee benefit costs, employer payroll taxes, IPERS payments, and deferred compensation matching costs.
Payroll Tax	Payroll taxes were estimated at 8.25% of wages
Employer's Share of Retirement	The employers share of the Iowa Public Employee's Retirement System was estimated at 9.44% of wages
Health Insurance	Group medical insurance expenses were estimated with a 4% increase for fiscal year 2021-2022
Salaries	All salaries for union covered personnel were based on union contract. Salary and salary increases for non-contract personnel are based on market research and trends in the metro area and are budgeted at an average overall increase of 3%. Actual increases may vary due to market research and performance evaluation.

Tonnage

Estimates	Tonnage projections based on previous six years of historical information and estimated based on trend. Management has adjusted some estimates based on past experience or awareness of future events that would impact the projected amount

Metro Waste Authority Tonnage

Fiscal Year	Commercial	Residential	Construction & Demolition	Compost	Liquids	Boiler Ash	Special Waste	Cardboard	MHWD	Total
FY 08/09	223,812	178,060	99,851	30,385	-	-	59,417			591,525
FY 09/10	215,928	186,962	97,870	32,665	-	-	50,179			583,604
FY 10/11	226,122	192,329	111,630	32,569	-	-	35,089			597,739
FY 11/12	223,269	185,083	95,680	32,947	6,280	-	45,670			588,929
FY 12/13	224,127	179,693	106,110	32,612	9,824	17,115	44,593		292	614,365
FY 13/14	225,283	186,502	141,551	35,566	11,348	25,113	45,305		304	670,971
FY 14/15	239,461	199,775	160,357	34,838	16,304	31,423	40,799		355	723,311
FY 15/16	240,047	209,325	164,574	34,978	20,178	28,526	35,492		358	733,477
FY 16/17	255,294	213,949	172,280	35,478	19,220	24,527	36,129		392	757,271
FY 17/18	269,237	213,461	205,769	32,793	12,979	22,213	41,999	58	393	798,902
FY 18/19	277,370	221,449	202,167	34,782	14,988	20,133	27,387	123	389	798,788
FY 19/20	264,908	231,877	240,457	40,865	14,471	19,679	54,243	150	172	866,822

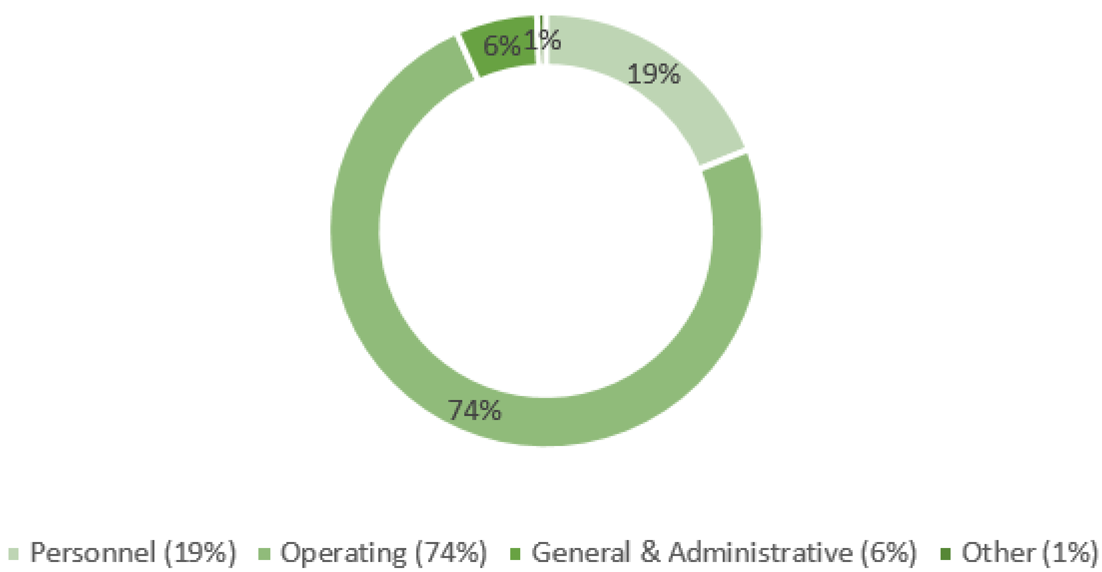
Expense Budget by Cost Center—Fiscal Year 2021-2022 Budget

Location	Budgeted Expenses	% of Budget
MPE	$14,613,350	29.06%
Central Office	$7,839,500	15.59%
MCTS Operations	$6,755,045	13.43%
MNTS Operations	$4,957,975	9.86%
Recycle - Residential	$4,822,900	9.59%
Compost Center	$4,143,160	8.24%
MTS Operations	$2,378,750	4.73%
MPW	$1,566,090	3.11%
Recycle - C&D	$810,700	1.61%
MHWD Service Area	$763,070	1.52%
300 E Locust	$732,500	1.46%
MHWD Outside Area	$464,660	0.92%
Recycle - Commerical	$158,800	0.32%
MHWD @ MNTS	$151,000	0.30%
Recycle - Education	$117,150	0.23%
Recycle - Ewaste	$17,000	0.03%
	$50,291,650	

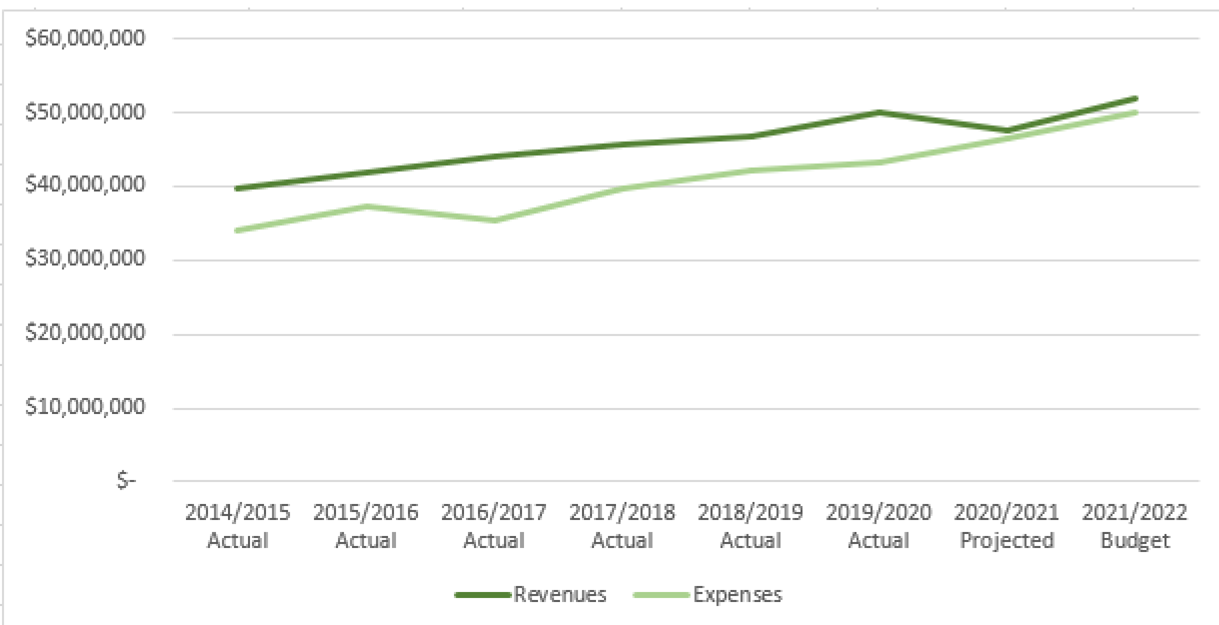
Breakdown of Revenues—Fiscal Year 2021-2022 Budget

Location	Budgeted Revenues	% of Budget
MPE	$24,883,500	47.56%
MCTS Operations	$6,843,000	13.08%
Central Office	$5,325,800	10.18%
MNTS Operations	$4,570,000	8.73%
Recycle - Residential	$4,081,000	7.80%
Compost Center	$3,418,400	6.53%
MPW	$1,286,950	2.46%
300 E Locust	$590,000	1.13%
Recycle - C&D	$579,000	1.11%
MHWD Outside Area	$433,300	0.83%
MHWD Service Area	$276,250	0.53%
Recycle - Ewaste	$23,000	0.04%
Recycle - Commerical	$11,200	0.02%
MHWD @ MNTS	$2,500	0.00%
MTS Operations	$0	0.00%
Recycle - Education	$0	0.00%
	$52,323,900	

Breakdown of Expenses—Fiscal Year 2021-2022 Budget



Breakdown of Revenues vs. Expenses



Count of Tickets Served

Fiscal Year	Count of Tickets Served (All Sites)	% Change From Prior Year
2013/2014	156,401	
2014/2015	167,059	6.81%
2015/2016	173,612	3.92%
2016/2017	186,897	7.65%
2017/2018	193,187	3.37%
2018/2019	198,363	2.68%
2019/2020	230,195	16.05%

Revenue History

Fiscal Year	Revenues	% Change
2013/2014	$ 36,439,194	
2014/2015	$ 39,577,771	8.61%
2015/2016	$ 41,905,386	5.88%
2016/2017	$ 43,955,057	4.89%
2017/2018	$ 45,694,494	3.96%
2018/2019	$ 46,756,965	2.33%
2019/2020	$ 49,904,351	6.73%

Expense History

	Expenses	% Change
2013/2014	$ 34,054,482	
2014/2015	$ 34,116,013	0.18%
2015/2016	$ 37,289,591	9.30%
2016/2017	$ 35,364,738	-5.16%
2017/2018	$ 39,698,499	12.25%
2018/2019	$ 42,124,129	6.11%
2019/2020	$ 43,268,036	2.72%

2021-2022 Cost Center Budget Summary

Cost Center	Revenue	Personnel	Operating	General & Administrative	Other	Total Expenses	FY22 Net Income
Central Office	$ 5,325,800	$ 1,899,000	$ 4,811,000	$ 1,046,500	$ 83,000	$ 7,839,500	$ (2,513,700)
MTS Operations	$ -	$ 1,211,200	$ 1,114,950	$ 52,600	$ -	$ 2,378,750	$ (2,378,750)
MCTS Operations	$ 6,843,000	$ 364,510	$ 6,227,385	$ 163,150		$ 6,755,045	$ 87,955
MNTS Operations	$ 4,570,000	$ 198,940	$ 4,492,535	$ 143,500	$ 123,000	$ 4,957,975	$ (387,975)
MPE	$ 24,883,500	$ 3,601,600	$ 10,329,840	$ 600,410	$ 81,500	$ 14,613,350	$ 10,270,150
MPW	$ 1,286,950	$ 419,750	$ 1,050,990	$ 62,250	$ 33,100	$ 1,566,090	$ (279,140)
Recycle - Residential	$ 4,081,000	$ 240,150	$ 4,393,750	$ 189,000	$ -	$ 4,822,900	$ (741,900)
Recycle - Commerical	$ 11,200	$ 104,350	$ 37,150	$ 17,300	$ -	$ 158,800	$ (147,600)
Recycle - Education	$ -	$ 93,250	$ -	$ 23,900	$ -	$ 117,150	$ (117,150)
Recycle - C&D	$ 579,000	$ 323,850	$ 449,500	$ 37,350	$ -	$ 810,700	$ (231,700)
Recycle - Ewaste	$ 23,000	$ -	$ 17,000	$ -	$ -	$ 17,000	$ 6,000
Compost Center	$ 3,418,400	$ 359,900	$ 3,654,700	$ 127,560	$ 1,000	$ 4,143,160	$ (724,760)
MHWD Service Area	$ 276,250	$ 280,100	$ 346,350	$ 136,620	$ -	$ 763,070	$ (486,820)
MHWD Outside Area	$ 433,300	$ 259,350	$ 101,700	$ 103,610	$ -	$ 464,660	$ (31,360)
300 E Locust	$ 590,000	$ -	$ 422,000	$ 308,000	$ 2,500	$ 732,500	$ (142,500)
MHWD @ MNTS	$ 2,500	$ 89,050	$ 41,400	$ 20,550	$ -	$ 151,000	$ (148,500)
Net Income (Loss)	**$ 52,323,900**	**$ 9,445,000**	**$ 37,490,250**	**$ 3,032,300**	**$ 324,100**	**$ 50,291,650**	**$ 2,032,250**
MRF	$ 1,575,600	$ 1,278,100	$ 393,000	$ 736,578	$ 758,000	$ 3,165,678	$ (1,590,078)

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
Central Office

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
REVENUE CELLULAR TOWER	15,775.32	15,775.32	15,775.22	15,525.32	$ 15,775	$ 15,800	$ 275
REVENUE CONTRACT MANAGEMENT	2,994,149.69	3,250,792.85	3,359,175.78	3,472,164.31	$ 3,462,346	$ 4,600,000	$ 1,127,836
TOTAL REVENUE	3,009,925.01	3,266,568.17	3,374,951.00	3,487,689.63	$ 3,478,121	$ 4,615,800	$ 1,128,110
EXPENSES							
PERSONNEL EXPENSES	$ 1,086,860	$ 1,183,548	$ 1,191,715	$ 1,352,039	$ 1,534,653	$ 1,899,000	$ 546,961
OPERATING EXPENSES	$ 3,352,260	$ 3,461,524	$ 3,675,774	$ 3,756,419	$ 3,814,982	$ 4,811,000	$ 1,054,581
GENERAL & ADMINISTRATIVE EXPENSES	$ 789,833	$ 892,380	$ 907,339	$ 1,660,566	$ 973,127	$ 1,046,500	$ (614,066)
OTHER INCOME & EXPENSE	$ (98,444)	$ (212,967)	$ (1,575,607)	$ (966,812)	$ (962,000)	$ (627,000)	$ 339,812
TOTAL EXPENSES	**$ 5,130,510**	**$ 5,324,485**	**$ 4,199,221**	**$ 5,802,213**	**$ 5,360,762**	**$ 7,129,500**	$ 1,327,287
NET INCOME (LOSS)	**$ (2,120,585)**	**$ (2,057,917)**	**$ (824,270)**	**$ (2,314,523)**	**$ (1,882,642)**	**$ (2,513,700)**	$ (199,177)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 774,767	$ 863,696	$ 866,763	$ 1,002,900	$ 1,177,152	$ 1,410,000	$ 407,100
ADMINISTRATIVE OVERTIME	$ 7,246	$ 6,820	$ 3,460	$ 4,216	$ 6,674	$ 4,300	$ 84
TEMPORARY LABOR	$ 26,014	$ 7,254	$ 3,975	$ 1,980	$ 7,269	$ 3,000	$ 1,020
FLEX BENEFIT EXPENSE	$ 107,502	$ 125,438	$ 137,525	$ 137,586	$ 145,000	$ 145,000	$ 7,414
EMPLOYEE BENEFITS (LTD)	$ 6,031	$ 6,775	$ 6,786	$ 7,739	$ 9,000	$ 9,000	$ 1,261
PAYROLL TAX EXPENSE	$ 60,295	$ 64,907	$ 62,278	$ 71,652	$ 70,000	$ 110,000	$ 38,348
EMPLOYER'S IPERS	$ 70,713	$ 80,758	$ 82,732	$ 95,855	$ 90,000	$ 140,000	$ 44,145
UNEMPLOYMENT TAX	$ 5,368			$ -	$ -	$ -	$ -
WORKMEN'S COMP EXPENSE	$ 1,067	$ 1,467	$ 1,707	$ 1,581	$ 2,000	$ 2,000	$ 419
EMPLOYEE UNIFORMS	$ 1,803	$ 2,378	$ 2,182	$ 2,067	$ 2,244	$ 2,200	$ 133
DEFERRED COMPENSATION EXPENSE	$ 25,789	$ 23,727	$ 24,000	$ 26,114	$ 25,000	$ 28,000	$ 1,886
OTHER BENEFITS	$ 266	$ 329	$ 308	$ 350	$ 315	$ 45,500	$ 45,150
TOTAL PERSONNEL EXPENSES	**$ 1,086,860**	**$ 1,183,548**	**$ 1,191,715**	**$ 1,352,039**	**$ 1,534,653**	**$ 1,899,000**	**$ 546,961**

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE	$ 2,489	$ 7,405	$ 611	$ 7,941	$ 5,000	$ 5,000	$ (2,941)
EQUIPMENT FUEL	$ 1,989	$ 1,929	$ 1,244	$ 2,213	$ 1,512	$ 2,500	$ 287
CONSULTING FEES	$ 217,147	$ 201,792	$ 272,008	$ 321,471	$ 290,733	$ 355,000	$ 33,529
EMS IMPACT EXPENSE	$ 16			$ 709	$ -	$ -	$ (709)
STATE EMS PROGRAM	$ 606	$ 556		$ 12	$ 2,000	$ 2,000	$ 1,988
SMALL EQUIPMENT EXPENSE		$ 1,812	$ 1,216	$ -	$ 1,500	$ 1,500	$ 1,500
WASTE COLLECTION EXPENSE - CM	$ 3,130,013	$ 3,248,029	$ 3,400,695	$ 3,424,072	$ 3,514,237	$ 4,445,000	$ 1,020,928
TOTAL OPERATING EXPENSES	**$ 3,352,260**	**$ 3,461,524**	**$ 3,675,774**	**$ 3,756,419**	**$ 3,814,982**	**$ 4,811,000**	$ 1,054,581
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 18,132	$ 19,254	$ 19,016	$ 19,238	$ 20,011	$ 21,000	$ 1,762
HEALTH & SAFETY	$ 6,343	$ 2,366	$ 4,355	$ 3,481	$ 7,330	$ 5,100	$ 1,619
LEGAL EXPENSE	$ 85,868	$ 131,169	$ 197,797	$ 117,950	$ 166,810	$ 150,000	$ 32,050
PROFESSIONAL FEES	$ 79,896	$ 144,789	$ 83,233	$ 126,317	$ 93,072	$ 125,000	$ (1,317)
INVESTMENT EXPENSE	$ 6,985			$ 20		$ -	$ (20)
DEBT ISSUANCE COST				$ 782,347		$ -	$ (782,347)
PUBLIC INFORMATION & PROMOTION	$ 86,146	$ 42,740	$ 32,471	$ 28,936	$ 70,000	$ 54,700	$ 25,764
WEBSITE MEDIA	$ 9,825	$ 11,654	$ 12,537	$ 39,845	$ 31,900	$ 30,500	$ (9,345)
GRAPHICS DESIGN	$ 1,320				$ 3,800	$ 3,800	$ 3,800
AUDIO/VISUAL PROCESSING	$ 742		$ 448			$ -	$ -
OUTSIDE PRINTING	$ 2,071	$ 3,810	$ 9,687	$ 2,601	$ 10,500	$ 57,500	$ 54,899
ADVERTISING	$ 3,831	$ 6,130	$ 5,045	$ 4,984	$ 10,000	$ -	$ (4,984)
OFFICE SUPPLIES & EXPENSE	$ 12,662	$ 13,818	$ 17,559	$ 20,948	$ 20,000	$ 20,000	$ (948)
COMPUTER SUPPLIES & MAINTENANCE	$ 70,663	$ 116,582	$ 144,182	$ 103,524	$ 145,000	$ 142,400	$ 38,876
TELEPHONE	$ 43,892	$ 45,857	$ 18,550	$ 36,340	$ 16,879	$ 40,000	$ 3,660
MAILING EXPENSE	$ 15,978	$ 10,246	$ 14,288	$ 14,876	$ 15,442	$ 16,000	$ 1,124
OFFICE PRINTING EXPENSE	$ 4,973	$ 6,248	$ 8,279	$ 8,562	$ 9,081	$ 9,000	$ 438
DEPRECIATION - OFFICE EQUIPMENT	$ 89,649	$ 73,936	$ 65,241	$ 93,988	$ 64,091	$ 90,000	$ (3,988)
RENTAL OF FACILITIES	$ 172,800	$ 172,800	$ 172,800	$ 173,532	$ 172,800	$ 174,000	$ 468
BUILDING REPAIRS				$ 6,700	$ 3,000	$ 7,000	$ 300
BUILDING SUPPLIES & EXPENSE	$ 882			$ 70		$ -	$ (70)
THIRD PARTY BUILDING SERVICES	$ 3,833	$ 3,856	$ 3,072	$ 5,372	$ 4,817	$ 5,500	$ 128
MEETINGS	$ 13,062	$ 16,265	$ 21,582	$ 18,121	$ 25,105	$ 22,000	$ 3,879
ANNUAL DINNER & PROGRAM	$ 4,906	$ (117)	$ 21	$ 446	$ -	$ 500	$ 54
DUES & SUBSCRIPTIONS	$ 13,853	$ 21,395	$ 10,364	$ 11,487	$ 10,252	$ 12,000	$ 513
TRAVEL	$ 13,216	$ 13,268	$ 24,745	$ 15,394	$ 20,000	$ 15,000	$ (394)
CONVENTION & EDUCATION FEES	$ 19,937	$ 28,221	$ 19,949	$ 15,938	$ 23,237	$ 15,000	$ (938)
EMPLOYEE REWARDS PROGRAM	$ 8,368	$ 8,094	$ 22,123	$ 9,548	$ 30,000	$ 30,500	$ 20,952
COMPREHENSIVE PLAN EXPENSE							
TOTAL GENERAL & ADMINISTRATIVE	**$ 789,833**	**$ 892,380**	**$ 907,339**	**$ 1,660,566**	**$ 973,127**	**$ 1,046,500**	$ (614,066)

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OTHER INCOME & EXPENSE							
FARM INCOME							
INTEREST INCOME	$ (442,429)	$ (613,855)	$ (797,970)	$ (624,422)	$ (800,000)	$ (450,000)	$ 174,422
UNREALIZED (GAIN) LOSS ON	$ 438,795	$ 477,183	$ (714,926)	$ (175,799)	$ (200,000)	$ (100,000)	$ 75,799
(GAIN) OR LOSS ON SALE OF FIXED ASSETS	$ 67,018	$ (70,099)	$ (58,456)	$ (127,965)	$ (40,000)	$ (100,000)	$ 27,965
MISCELLANEOUS REVENUE	$ (197,716)	$ (18,067)	$ (58,869)	$ (59,339)	$ (2,000)	$ (60,000)	$ (661)
MISCELLANEOUS EXPENSE	$ 3,143	$ 3,762	$ 7,586	$ 7,713	$ 5,000	$ 8,000	$ 287
MWA GRANT PROGRAM	$ 32,745	$ 8,109	$ 47,027	$ 13,000	$ 75,000	$ 75,000	$ 62,000
GROWING GREEN COMMUNITIES							
TOTAL OTHER INCOME & EXPENSE	**$ (98,444)**	**$ (212,967)**	**$ (1,575,607)**	**$ (966,812)**	**$ (962,000)**	**$ (627,000)**	**$ 339,812**
TOTAL EXPENSES	5,130,509.53	5,324,484.88	4,199,220.71	5,802,212.67	5,360,762.48	7,129,500.00	1,327,287.33
NET INCOME (LOSS)	**($2,120,584.52)**	**($2,057,916.71)**	**($824,269.71)**	**($2,314,523.04)**	**($1,882,641.85)**	**($2,513,700.00)**	**($199,176.96)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet MTS Transportation							
	FY 16/17 ACTUAL	***FY 17/18 ACTUAL***	***FY 18/19 ACTUAL***	***FY 19/20 ACTUAL***	***FY 20/21 BUDGET***	***FY 21/22 BUDGET***	***$ Change from 19/20 ACTUAL***
EXPENSES							
PERSONNEL EXPENSES	$ 1,018,624	$ 1,057,057	$ 1,141,447	$ 1,198,981	$ 1,277,675	$ 1,211,200	$ 12,219
OPERATING EXPENSES	$ 631,897	$ 602,660	$ 899,029	$ 927,430	$ 1,064,084	$ 1,114,950	$ 187,520
GENERAL & ADMINISTRATIVE EXPENSES	$ 41,824	$ 40,484	$ 41,559	$ 45,074	$ 48,686	$ 52,600	$ 7,526
OTHER INCOME & EXPENSE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	**$ 1,692,345**	**$ 1,700,201**	**$ 2,082,035**	**$ 2,171,485**	**$ 2,390,445**	**$ 2,378,750**	$ 207,265
NET INCOME (LOSS)	**$ (1,692,345)**	**$ (1,700,201)**	**$ (2,082,035)**	**$ (2,171,485)**	**$ (2,390,445)**	**$ (2,378,750)**	$ (207,265)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES					$ -	$ -	$ -
TEMPORARY LABOR					$ 3,600	$ -	$ -
OPERATORS R/T WAGES	$ 521,849	$ 570,451	$ 675,650	$ 722,942	$ 736,450	$ 720,000	$ (2,942)
OPERATORS O/T WAGES	$ 165,491	$ 154,445	$ 119,575	$ 115,670	$ 170,000	$ 120,000	$ 4,330
MECHANICS R/T WAGES	$ 68,461	$ 71,394	$ 72,093	$ 74,741	$ 78,878	$ 78,000	$ 3,259
MECHANICS O/T WAGES		$ 2,127	$ 1,428	$ 1,083	$ 1,428	$ 1,100	$ 17
UNION MEDICAL INSURANCE	$ 82,627	$ 91,107	$ 95,904	$ 99,938	$ 103,811	$ 104,000	$ 4,062
EMPLOYEE BENEFITS	$ 3,839	$ 4,141	$ 4,603	$ 5,049	$ 5,687	$ 5,100	$ 51
PAYROLL TAX EXPENSE	$ 62,934	$ 61,448	$ 65,670	$ 69,389	$ 67,941	$ 70,000	$ 611
EMPLOYER'S IPERS	$ 70,745	$ 70,634	$ 78,843	$ 80,635	$ 79,695	$ 81,000	$ 365
UNEMPLOYMENT TAX	$ 6,654	$ 611				$ -	$ -
WORKMEN'S COMP EXPENSE	$ 23,062	$ 18,191	$ 15,508	$ 17,976	$ 18,771	$ 19,000	$ 1,024
EMPLOYEE UNIFORMS	$ 2,213	$ 3,143	$ 3,480	$ 2,485	$ 3,405	$ 3,500	$ 1,015
DEFERRED COMPENSATION EXPENSE	$ 10,565	$ 9,108	$ 8,436	$ 8,774	$ 7,725	$ 9,000	$ 226
OTHER BENEFITS	$ 186	$ 257	$ 257	$ 300	$ 284	$ 500	$ 200
TOTAL PERSONNEL EXPENSES	**$ 1,018,624**	**$ 1,057,057**	**$ 1,141,447**	**$ 1,198,981**	**$ 1,277,675**	**$ 1,211,200**	$ 12,219
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE							
PREVENTIVE MAINTENANCE	$ 3,466	$ 4,667	$ 6,594	$ 8,350	$ 11,343	$ 32,500	$ 24,150
TIRES/TRACKS	$ 51,014	$ 64,883	$ 63,301	$ 51,579	$ 75,565	$ 91,600	$ 40,021
PARTS	$ 76,181	$ 99,096	$ 111,661	$ 80,908	$ 175,897	$ 178,700	$ 97,792
SMALL TOOLS & SUPPLIES	$ 30		$ 598		$ 445	$ 450	$ 450
SHOP TOOLS & SUPPLIES				$ 812	$ 1,000	$ 1,000	$ 188
VEHICLE LICENSES & PERMITS		$ 2,400	$ 4,400	$ 3,246	$ 4,800	$ 4,500	$ 1,254
EQUIPMENT FUEL	$ 110,251	$ 108	$ 286,662	$ 264,002	$ 288,541	$ 288,600	$ 24,598
EQUIPMENT LUBE	$ 119	$ 372	$ 8,151	$ 8,990	$ 14,574	$ 14,600	$ 5,610
THIRD PARTY PARTS/LABOR	$ 87,723	$ 86,172	$ 96,768	$ 119,507	$ 96,030	$ 96,100	$ (23,407)
THIRD PARTY TIRE/TRACK REPAIRS	$ 42,501	$ 44,332	$ 45,288	$ 39,212	$ 48,125	$ 48,150	$ 8,938
THIRD PARTY PREVENTIVE MAINTENANCE	$ 14,921	$ 13,171	$ 13,092	$ 14,507	$ 15,000	$ 18,700	$ 4,193
LITTER CONTROL	$ 6,515	$ 5,115	$ 1,695	$ 645	$ 9,615	$ 9,650	$ 9,005
DEPRECIATION	$ 234,854	$ 270,076	$ 260,820	$ 335,670	$ 297,769	$ 325,000	$ (10,670)
CONSULTING FEES	$ 4,321	$ 12,268			$ 20,000	$ -	$ -
SMALL EQUIPMENT EXPENSE					$ 5,380	$ 5,400	$ 5,400
TOTAL OPERATING EXPENSES	$ 631,897	$ 602,660	$ 899,029	$ 927,430	$ 1,064,084	$ 1,114,950	$ 187,520

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 25,834	$ 24,474	$ 24,666	$ 26,554	$ 25,736	$ 27,000	$ 446
HEALTH & SAFETY	$ 3,145	$ 4,405	$ 4,713	$ 2,685	$ 6,450	$ 9,100	$ 6,415
PUBLIC INFORMATION & PROMOTION			$ 900				$ 1,700
OUTSIDE PRINTING		$ 159	$ 5			$ -	$ -
COMPUTER SUPPLIES & MAINTENANCE	$ 696			$ 3,226	$ 3,500	$ 3,500	$ 274
MEETINGS	$ 88	$ 23	$ 7		$ 500	$ 500	$ 500
DUES & SUBSCRIPTIONS	$ 12,062	$ 11,422	$ 11,268	$ 12,609	$ 12,500	$ 12,500	$ (109)
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 41,824**	**$ 40,484**	**$ 41,559**	**$ 45,074**	**$ 48,686**	**$ 52,600**	$ 7,526
OTHER INCOME & EXPENSE							
MISCELLANEOUS EXPENSE							
TOTAL OTHER INCOME & EXPENSE							
TOTAL EXPENSES	$ 1,692,345	$ 1,700,201	$ 2,082,035	$ 2,171,485	$ 2,390,445	$ 2,378,750	$ 207,265
NET INCOME (LOSS)	**$ (1,692,345)**	**$ (1,700,201)**	**$ (2,082,035)**	**$ (2,171,485)**	**$ (2,390,445)**	**$ (2,378,750)**	**$ (207,265)**

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
MCTS Operations

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
COMMERCIAL WASTE	$ 2,796,459	$ 2,649,961	$ 1,936,830	$ 2,063,016	$ 1,997,529	$ 2,080,000	$ 16,984
RESIDENTIAL WASTE	$ 4,523,056	$ 4,480,502	$ 3,966,076	$ 4,485,976	$ 4,090,370	$ 4,750,000	$ 264,024
HANDLING CHARGE			$ 100	$ 100			$ (100)
TOTAL REVENUE	**$ 7,319,515**	**$ 7,130,464**	**$ 5,903,006**	**$ 6,549,091**	**$ 6,087,899**	**$ 6,830,000**	$ 280,909
EXPENSES							
PERSONNEL EXPENSES	$ 305,655	$ 340,377	$ 297,728	$ 369,714	$ 362,773	$ 364,510	$ (5,204)
OPERATING EXPENSES	$ 6,479,337	$ 6,385,025	$ 5,399,088	$ 6,042,937	$ 5,619,819	$ 6,227,385	$ 184,448
GENERAL & ADMINISTRATIVE	$ 127,993	$ 105,768	$ 85,026	$ 82,493	$ 151,605	$ 163,150	$ 80,657
OTHER INCOME & EXPENSE	$ (15,950)	$ (16,700)	$ (13,600)	$ (12,000)	$ (13,101)	$ (13,000)	$ (1,000)
TOTAL EXPENSES	**$ 6,897,035**	**$ 6,814,469**	**$ 5,768,242**	**$ 6,483,144**	**$ 6,121,096**	**$ 6,742,045**	$ 258,901
NET INCOME (LOSS)	**$ 422,480**	**$ 315,994**	**$ 134,764**	**$ 65,947**	**$ (33,197)**	**$ 87,955**	$ 22,008
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 33,392	$ 45,000	$ 39,530	$ 29,812	$ 25,676	$ 41,000	$ 11,188
TEMPORARY LABOR			$ 1,166		$ 2,400	$ 2,560	$ 2,560
OPERATORS R/T WAGES	$ 140,774	$ 171,223	$ 124,594	$ 207,014	$ 171,308	$ 165,000	$ (42,014)
OPERATORS O/T WAGES	$ 40,244	$ 47,549	$ 26,343	$ 22,844	$ 35,000	$ 30,000	$ 7,156
LABOR R/T WAGES	$ 24,499	$ (11,242)	$ 18,544	$ 27,000	$ 29,651	$ 29,000	$ 2,000
LABOR O/T WAGES	$ 5,032	$ 2,349	$ 669	$ 1,653	$ 2,000	$ 2,000	$ 347
UNION MEDICAL INSURANCE	$ 12,729	$ 22,491	$ 24,577	$ 21,215	$ 26,000	$ 26,000	$ 4,785
FLEX BENEFIT EXPENSE	$ 6,570	$ 2,516	$ 3,359	$ 2,768	$ 5,500	$ 3,500	$ 732
EMPLOYEE BENEFITS	$ 970	$ 1,310	$ 1,426	$ 1,378	$ 1,500	$ 1,500	$ 122
PAYROLL TAX EXPENSE	$ 13,839	$ 20,404	$ 19,067	$ 18,887	$ 22,000	$ 22,750	$ 3,863
EMPLOYER'S IPERS	$ 15,843	$ 22,867	$ 22,527	$ 20,563	$ 25,000	$ 23,600	$ 3,037
WORKMEN'S COMP EXPENSE	$ 4,237	$ 4,612	$ 3,932	$ 4,557	$ 4,500	$ 5,000	$ 443
EMPLOYEE UNIFORMS	$ 1,058	$ 670	$ 726	$ 613	$ 638	$ 750	$ 137
DEFERRED COMPENSATION	$ 6,421	$ 10,564	$ 11,203	$ 11,368	$ 11,500	$ 11,750	$ 382
OTHER BENEFITS	$ 48	$ 64	$ 64	$ 43	$ 100	$ 100	$ 57
TOTAL PERSONNEL EXPENSES	$ 305,655	$ 340,377	$ 297,728	$ 369,714	$ 362,773	$ 364,510	$ (5,204)

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
PREVENTIVE MAINTENANCE	$ 134	$ 3,528	$ 751		$ 3,000	$ 3,000	$ 3,000
TIRES/TRACKS	$ 30,784	$ 42,979	$ 61,591	$ 60,550	$ 83,600	$ 83,600	$ 23,050
PARTS	$ 7,265	$ 283	$ 2,277	$ 8,304	$ 16,300	$ 21,950	$ 13,646
SMALL TOOLS & SUPPLIES	$ 1,590	$ 688	$ 1,239	$ 974	$ 3,000	$ 4,500	$ 3,526
SHOP TOOLS & SUPPLIES	$ 714	$ 495	$ 157	$ 227	$ 200	$ 200	$ (27)
EQUIPMENT FUEL	$ 33,391	$ 40,602	$ 38,108	$ 31,333	$ 41,835	$ 35,000	$ 3,667
EQUIPMENT LUBE	$ 2,015	$ 1,508	$ 996	$ 309	$ 3,000	$ 3,000	$ 2,691
THIRD PARTY PARTS/LABOR	$ 38,355	$ 44,645	$ 35,262	$ 17,584	$ 52,500	$ 52,500	$ 34,916
THIRD PARTY TIRE/TRACK	$ 15	$ 206	$ 278	$ 170	$ 650	$ 1,100	$ 930
THIRD PARTY PREVENTIVE	$ 7,267	$ 11,016	$ 8,365	$ 11,549	$ 28,820	$ 28,820	$ 17,271
SITE MAINTENANCE	$ 33,629	$ 44,128	$ 24,063	$ 29,478	$ 45,000	$ 36,000	$ 6,522
ROAD MAINTENANCE	$ 1,907		$ 698	$ 787	$ 2,000	$ 2,000	$ 1,213
LITTER CONTROL					$ 115	$ 115	$ 115
SITE PERMITS	$ 129	$ 458	$ 84	$ 84	$ 1,129	$ 1,150	$ 1,066
HOST FEES	$ 31,404	$ 36,898	$ 29,392	$ 33,365	$ 28,899	$ 32,000	$ (1,365)
DEPRECIATION	$ 290,397	$ 305,011	$ 297,589	$ 405,069	$ 294,021	$ 400,000	$ (5,069)
ENGINEERING SERVICES	$ 800	$ 800	$ 7,490	$ 1,950	$ 8,950	$ 16,450	$ 14,500
CONSULTING FEES						$ -	$ -
EQUIPMENT RENT	$ 310	$ 335			$ 1,500	$ 1,500	$ 1,500
SMALL EQUIPMENT EXPENSE		$ 416		$ 1,005	$ 5,300	$ 4,500	$ 3,495
I/C LANDFILL TIPPING FEES	$ 5,999,232	$ 5,851,028	$ 4,890,750	$ 5,440,199	$ 5,000,000	$ 5,500,000	$ 59,801
TOTAL OPERATING EXPENSES	$ 6,479,337	$ 6,385,025	$ 5,399,088	$ 6,042,937	$ 5,619,819	$ 6,227,385	$ 184,448
GENERAL & ADMINISTRATIVE							
INSURANCE	$ 6,836	$ 6,881	$ 6,732	$ 6,827	$ 6,981	$ 6,900	$ 73
HEALTH & SAFETY	$ 2,069	$ 2,661	$ 3,975	$ 2,917	$ 4,398	$ 4,750	$ 1,833
PROGRAM DEVELOPMENT						$ -	$ -
PUBLIC INFORMATION &	$ 1,857	$ 1,970	$ 541	$ 1,327	$ 2,000	$ 1,700	$ 373
OUTSIDE PRINTING					$ 500	$ -	$ -
ADVERTISING					$ -	$ -	$ -
OFFICE SUPPLIES & EXPENSE	$ 322	$ 509	$ 449	$ 807	$ 1,500	$ 1,200	$ 393
COMPUTER SUPPLIES &	$ 1,083	$ 574	$ 1,293	$ 2,217	$ 1,000	$ 1,000	$ (1,217)
TELEPHONE	$ 9,756	$ 14,894	$ 20,976	$ 11,776	$ 22,950	$ 15,000	$ 3,224
OFFICE PRINTING EXPENSE			$ 325	$ 33		$ 50	$ 17
UTILITIES	$ 17,786	$ 17,589	$ 15,297	$ 13,261	$ 20,000	$ 15,000	$ 1,739
BUILDING REPAIRS	$ 16,025	$ 16,174	$ 6,642	$ 16,031	$ 41,000	$ 41,000	$ 24,969
BUILDING SUPPLIES & EXPENSE	$ 17,438	$ 12,717	$ 15,800	$ 15,800	$ 18,000	$ 16,400	$ 600
THIRD PARTY BUILDING SERVICES	$ 54,046	$ 31,515	$ 12,542	$ 11,207	$ 30,086	$ 57,200	$ 45,993
MEETINGS	$ 131	$ 72	$ 230		$ 250	$ 250	$ 250
DUES & SUBSCRIPTIONS	$ 638	$ 212	$ 223	$ 290	$ 640	$ 400	$ 110
TRAVEL	$ 5				$ 300	$ 300	$ 300
CONVENTION & EDUCATION FEES					$ 2,000	$ 2,000	$ 2,000
TOTAL GENERAL &	$ 127,993	$ 105,768	$ 85,026	$ 82,493	$ 151,605	$ 163,150	$ 80,657
OTHER INCOME & EXPENSE							
MISCELLANEOUS REVENUE	$ (16,000)	$ (16,700)	$ (13,600)	$ (12,000)	$ (13,101)	$ (13,000)	$ (1,000)
MISCELLANEOUS EXPENSE	$ 50				$ -	$ -	$ -
TOTAL OTHER INCOME & EXPENSE	**$ (15,950)**	**$ (16,700)**	**$ (13,600)**	**$ (12,000)**	**$ (13,101)**	**$ (13,000)**	$ (1,000)
TOTAL EXPENSES	$ 6,897,035	$ 6,814,469	$ 5,768,242	$ 6,483,144	$ 6,121,096	$ 6,742,045	$ 258,901
NET INCOME (LOSS)	**$ 422,480**	**$ 315,994**	**$ 134,764**	**$ 65,947**	**$ (33,197)**	**$ 87,955**	**$ 22,008**

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
MNTS Operations

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
COMMERCIAL WASTE	$ 2,002,243	$ 2,308,810	$ 2,843,161	$ 2,687,716	$ 2,962,864	$ 3,320,000	$ 632,284
RESIDENTIAL WASTE	$ 860,036	$ 908,347	$ 1,176,334	$ 1,027,519	$ 1,195,901	$ 1,250,000	$ 222,481
SALE OF COMPOST					$ 2,000	$ -	$ -
TOTAL REVENUE	$ 2,862,279	$ 3,217,157	$ 4,019,496	$ 3,715,235	$ 4,160,765	$ 4,570,000	$ 854,765
EXPENSES							
PERSONNEL EXPENSES	$ 198,402	$ 223,295	$ 205,883	$ 185,272	$ 302,453	$ 198,940	$ 13,668
OPERATING EXPENSES	$ 3,303,573	$ 3,592,466	$ 4,209,169	$ 3,978,524	$ 4,242,929	$ 4,492,535	$ 514,011
GENERAL & ADMINISTRATIVE EXPENSES	$ 108,869	$ 114,923	$ 92,925	$ 82,816	$ 167,560	$ 143,500	$ 60,684
OTHER INCOME & EXPENSE	$ 393,921	$ 380,687	$ 362,375	$ 318,096	$ 327,241	$ 123,000	$ (195,096)
TOTAL EXPENSES	**$ 4,004,765**	**$ 4,311,371**	**$ 4,870,351**	**$ 4,564,708**	**$ 5,040,183**	**$ 4,957,975**	$ 393,267
NET INCOME (LOSS)	**$ (1,142,485)**	**$ (1,094,214)**	**$ (850,855)**	**$ (849,472)**	**$ (879,418)**	**$ (387,975)**	$ 461,497
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 24,822	$ 15,138	$ 13,038	$ 22,181	$ 70,676	$ 20,000	$ (2,181)
TEMPORARY LABOR					$ 3,600	$ 3,840	$ 3,840
OPERATORS R/T WAGES	$ 84,974	$ 88,618	$ 85,853	$ 90,531	$ 93,214	$ 92,000	$ 1,469
OPERATORS O/T WAGES	$ 23,043	$ 24,150	$ 24,824	$ 20,391	$ 40,000	$ 25,000	$ 4,609
LABOR R/T WAGES	$ 12,218	$ 43,354	$ 28,682	$ (1,771)	$ 29,651	$ -	$ 1,771
LABOR O/T WAGES	$ 1,362	$ 1,296	$ 859	$ 116	$ 2,000	$ 1,000	$ 884
UNION MEDICAL INSURANCE	$ 13,426	$ 13,690	$ 13,803	$ 10,448	$ 15,190	$ 14,000	$ 3,552
FLEX BENEFIT EXPENSE	$ 4,462	$ 857	$ 1,134	$ 1,718	$ 1,500	$ 2,000	$ 282
EMPLOYEE BENEFITS	$ 849	$ 754	$ 791	$ 858	$ 1,000	$ 1,000	$ 142
PAYROLL TAX EXPENSE	$ 11,321	$ 11,821	$ 12,277	$ 12,452	$ 16,000	$ 13,500	$ 1,048
EMPLOYER'S IPERS	$ 12,882	$ 13,227	$ 14,475	$ 16,505	$ 17,000	$ 14,000	$ (2,505)
WORKMEN'S COMP EXPENSE	$ 2,589	$ 2,818	$ 2,403	$ 2,785	$ 3,000	$ 3,000	$ 215
EMPLOYEE UNIFORMS	$ 232	$ 380	$ 309	$ 440	$ 500	$ 500	$ 60
DEFERRED COMPENSATION EXPENSE	$ 6,194	$ 7,170	$ 7,413	$ 8,573	$ 9,022	$ 9,000	$ 427
OTHER BENEFITS	$ 26	$ 21	$ 21	$ 43	$ 100	$ 100	$ 57
TOTAL PERSONNEL EXPENSES	$ 198,402	$ 223,295	$ 205,883	$ 185,272	$ 302,453	$ 198,940	$ 13,668

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE							
PREVENTIVE MAINTENANCE	$ 631	$ 146	$ 391	$ 140	$ 3,500	$ 3,500	$ 3,360
TIRES/TRACKS	$ 3,342	$ 31,316		$ 3,678	$ 42,400	$ 42,400	$ 38,722
PARTS	$ 1,060	$ 4,276	$ 8,205	$ 4,313	$ 9,550	$ 9,550	$ 5,237
SMALL TOOLS & SUPPLIES	$ 3,308	$ 1,384	$ 1,920	$ 1,472	$ 5,000	$ 3,000	$ 1,528
SHOP TOOLS & SUPPLIES	$ 1,048	$ 119	$ 1,254	$ 17	$ 1,100	$ 1,100	$ 1,083
EQUIPMENT FUEL	$ 16,100	$ 18,636	$ 22,834	$ 19,737	$ 28,604	$ 35,000	$ 15,263
EQUIPMENT LUBE	$ 976	$ 782	$ 1,651	$ 1,433	$ 2,500	$ 2,500	$ 1,067
THIRD PARTY PARTS/LABOR	$ 9,857	$ 11,091	$ 29,877	$ 7,035	$ 25,250	$ 32,250	$ 25,215
THIRD PARTY TIRE/TRACK REPAIRS	$ 536			$ 25	$ 650	$ 1,100	$ 1,075
THIRD PARTY PREVENTIVE MAINTENANCE	$ 12,672	$ 10,877	$ 10,488	$ 9,719	$ 16,470	$ 16,470	$ 6,751
SITE MAINTENANCE	$ 64,920	$ 29,634	$ 24,797	$ 25,845	$ 45,000	$ 40,000	$ 14,155
ROAD MAINTENANCE	$ 120	$ 192			$ 2,000	$ 2,000	$ 2,000
LITTER CONTROL					$ 115	$ 115	$ 115
SITE PERMITS	$ 252	$ 267	$ 252	$ 252	$ 1,297	$ 6,100	$ 5,848
HOST FEES		$ 16,252	$ 11,916	$ 13,000	$ 8,737	$ 13,000	$ -
DEPRECIATION	$ 987,883	$ 999,801	$ 1,008,962	$ 1,060,651	$ 1,018,207	$ 1,060,000	$ (651)
ENGINEERING SERVICES	$ 2,250	$ 8,100	$ 5,975	$ 4,499	$ 14,950	$ 19,450	$ 14,951
CONSULTING FEES					$ 5,000	$ -	$ -
EQUIPMENT RENT	$ 442	$ 375	$ 1,542		$ 2,000	$ 2,000	$ 2,000
SMALL EQUIPMENT EXPENSE	$ 2,557	$ 2,996	$ 1,044		$ 10,600	$ 3,000	$ 3,000
I/C LANDFILL TIPPING FEES	$ 2,195,620	$ 2,456,223	$ 3,078,062	$ 2,826,706	$ 3,000,000	$ 3,200,000	$ 373,294
TOTAL OPERATING EXPENSES	$ 3,303,573	$ 3,592,466	$ 4,209,169	$ 3,978,524	$ 4,242,929	$ 4,492,535	$ 514,011
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 5,094	$ 5,062	$ 4,911	$ 5,004	$ 5,069	$ 5,100	$ 96
HEALTH & SAFETY	$ 3,094	$ 3,886	$ 4,054	$ 5,364	$ 4,498	$ 4,900	$ (464)
PROGRAM DEVELOPMENT	$ 131				$ 5,000	$ -	$ -
PUBLIC INFORMATION & PROMOTION	$ 1,900	$ 1,698	$ 541	$ 1,264	$ 10,000	$ 9,600	$ 8,336
OUTSIDE PRINTING		$ 4,409		$ 1,448	$ 7,000	$ 7,000	$ 5,552
ADVERTISING					$ 1,000	$ -	$ -
OFFICE SUPPLIES & EXPENSE	$ 1,025	$ 1,978	$ 2,546	$ 3,418	$ 2,700	$ 3,500	$ 82
COMPUTER SUPPLIES & MAINTENANCE	$ 2,730	$ 7,032	$ 3,216	$ (8,412)	$ 3,470	$ 3,500	$ 11,912
TELEPHONE	$ 16,060	$ 16,516	$ 13,545	$ 14,376	$ 12,932	$ 15,000	$ 624
MAILING EXPENSE					$ 100	$ 100	$ 100
OFFICE PRINTING EXPENSE		$ 170	$ 275	$ 505		$ 500	$ (5)
UTILITIES	$ 19,676	$ 18,317	$ 19,231	$ 19,481	$ 22,000	$ 20,000	$ 519
BUILDING REPAIRS	$ 8,900	$ 41,262	$ 18,963	$ 12,388	$ 26,000	$ 32,000	$ 19,612
BUILDING SUPPLIES & EXPENSE	$ 25,471	$ 990	$ 9,568	$ 14,220	$ 15,800	$ 17,400	$ 3,180
THIRD PARTY BUILDING SERVICES	$ 24,500	$ 13,555	$ 15,874	$ 13,693	$ 51,171	$ 24,200	$ 10,507
MEETINGS	$ 41	$ 49	$ 201		$ 300	$ 300	$ 300
DUES & SUBSCRIPTIONS	$ 214			$ 67	$ 220	$ 100	$ 33
TRAVEL	$ 33				$ 300	$ 300	$ 300
CONVENTION & EDUCATION FEES							
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	$ 108,869	$ 114,923	$ 92,925	$ 82,816	$ 167,560	$ 143,500	$ 60,684

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OTHER INCOME & EXPENSE							
MISCELLANEOUS REVENUE	$ (2,290)		$ (2,100)	$ (2,500)	$ -	$ (2,000)	$ 500
INTEREST EXPENSE	$ 396,211	$ 380,687	$ 364,475	$ 320,596	$ 327,241	$ 125,000	$ (195,596)
TOTAL OTHER INCOME & EXPENSE	$ 393,921	$ 380,687	$ 362,375	$ 318,096	$ 327,241	$ 123,000	$ (195,096)
TOTAL EXPENSES	$ 4,004,765	$ 4,311,371	$ 4,870,351	$ 4,564,708	$ 5,040,183	$ 4,957,975	$ 393,267
NET INCOME (LOSS)	**$ (1,142,485)**	**$ (1,094,214)**	**$ (850,855)**	**$ (849,472)**	**$ (879,418)**	**$ (387,975)**	**$ 461,497**

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
Metro Park East Landfill

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
COMMERCIAL WASTE	$ 4,971,234	$ 5,349,336	$ 5,797,476	$ 5,368,645	$ 5,788,582	$ 5,800,000	$ 431,355
RESIDENTIAL WASTE	$ 762,794	$ 750,611	$ 1,151,661	$ 1,146,916	$ 1,149,894	$ 1,150,000	$ 3,084
OUTSIDE AREA WASTE	$ 309,814	$ 306,768	$ 342,630	$ 349,274	$ 342,104	$ 350,000	$ 726
COMMERCIAL & RESIDENTIAL DISCOUNT	$ (690,943)	$ (718,240)	$ (830,852)	$ (742,910)	$ (825,000)	$ (750,000)	$ (7,090)
CONSTRUCTION & DEMOLITION WASTE	$ 5,731,217	$ 6,633,181	$ 6,366,151	$ 7,383,575	$ 6,356,384	$ 7,000,000	$ (383,575)
CONSTRUCTION & DEMOLITION DISCOUNT	$ (560,634)	$ (559,644)	$ (567,932)	$ (645,238)	$ (575,000)	$ (575,000)	$ 70,238
REVENUE RECYCLED SHINGLES						$ -	$ -
LIQUID WASTE	$ 1,247,363	$ 797,954	$ 1,014,808	$ 973,424	$ 1,013,251	$ 1,100,000	$ 126,576
SPECIAL WASTE - HEAVY	$ 1,099,092	$ 1,446,274	$ 930,590	$ 1,664,624	$ 929,162	$ 1,200,000	$ (464,624)
SPECIAL WASTE - LIGHT	$ 670,024	$ 691,663	$ 650,706	$ 681,094	$ 649,708	$ 690,000	$ 8,906
SPECIAL WASTE DISCOUNT	$ (777)	$ (2,884)	$ (1,695)	$ (3,340)	$ (1,505)	$ (2,000)	$ 1,340
RETAINAGE FEE						$ -	$ -
HANDLING CHARGE	$ 13,020	$ 12,385	$ 13,385	$ 9,450	$ 14,466	$ 14,000	$ 4,550
COVER CHARGE	$ 210	$ 250	$ 80	$ 160	$ 100	$ 200	$ 40
REVENUE METHANE ROYALTIES	$ 443,130	$ 429,949	$ 415,300	$ 428,599	$ 409,105	$ 430,000	$ 1,401
I/C - TRANSFER STATION REVENUE	$ 8,194,851	$ 8,307,251	$ 7,968,812	$ 8,266,906	$ 8,000,000	$ 8,700,000	$ 433,094
CREDIT CARD DISCOUNT	$ (294,261)	$ (266,817)	$ (332,798)	$ (327,821)	$ (332,798)	$ (332,000)	$ (4,179)
CUSTOMER REFUNDS						$ -	
COUPON DISCOUNTS	$ (60)					$ -	
CREDIT MEMOS	$ (44)	$ (1,731)				$ -	
TOTAL REVENUE	$ 21,896,030	$ 23,176,306	$ 22,918,321	$ 24,553,357	$ 22,918,452	$ 24,775,200	$ 221,843
EXPENSES							
PERSONNEL EXPENSES	$ 3,128,822	$ 2,970,655	$ 2,666,482	$ 2,834,872	$ 3,202,878	$ 3,601,600	$ 766,728
OPERATING EXPENSES	$ 6,000,278	$ 8,375,615	$ 8,088,039	$ 8,827,391	$ 8,727,951	$ 10,329,840	$ 1,502,449
GENERAL & ADMINISTRATIVE EXPENSES	$ 504,924	$ 571,052	$ 503,269	$ 436,125	$ 585,052	$ 600,410	$ 164,285
OTHER INCOME & EXPENSE	$ (214,561)	$ (140,557)	$ (45,352)	$ (6,618)	$ (43,157)	$ (26,800)	$ (20,182)
TOTAL EXPENSES	**$ 9,419,464**	**$ 11,776,766**	**$ 11,212,437**	**$ 12,091,771**	**$ 12,472,724**	**$ 14,505,050**	$ 2,413,279
NET INCOME (LOSS)	**$ 12,476,567**	**$ 11,399,540**	**$ 11,705,884**	**$ 12,461,586**	**$ 10,445,728**	**$ 10,270,150**	$ (2,191,436)

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 565,922	$ 536,056	$ 493,267	$ 434,724	$ 713,065	$ 733,000	$ 298,276
ADMINISTRATIVE OVERTIME	$ 1,386	$ 1,893	$ 2,508	$ 1,303	$ 2,500	$ 2,500	$ 1,197
TEMPORARY LABOR	$ 41,142	$ 64,039	$ 61,418	$ 43,733	$ 65,000	$ 65,000	$ 21,267
OPERATORS R/T WAGES	$ 585,848	$ 536,576	$ 544,182	$ 585,408	$ 574,855	$ 590,000	$ 4,592
OPERATORS O/T WAGES	$ 196,577	$ 155,924	$ 91,820	$ 98,577	$ 116,241	$ 95,000	$ (3,577)
LABOR R/T WAGES	$ 542,310	$ 520,474	$ 433,583	$ 569,718	$ 579,693	$ 712,000	$ 142,282
LABOR O/T WAGES	$ 63,133	$ 68,961	$ 19,382	$ 18,547	$ 27,566	$ 20,000	$ 1,453
MECHANICS R/T WAGES	$ 297,138	$ 303,246	$ 280,438	$ 334,040	$ 320,000	$ 450,000	$ 115,960
MECHANICS O/T WAGES	$ 37,180	$ 23,200	$ 15,852	$ 15,977	$ 20,000	$ 20,000	$ 4,023
UNION MEDICAL INSURANCE	$ 197,817	$ 184,433	$ 171,973	$ 174,150	$ 174,223	$ 240,000	$ 65,850
FLEX BENEFIT EXPENSE	$ 88,820	$ 92,248	$ 92,950	$ 88,429	$ 95,000	$ 95,000	$ 6,571
EMPLOYEE BENEFITS	$ 13,939	$ 13,268	$ 12,879	$ 13,169	$ 15,000	$ 15,000	$ 1,831
PAYROLL TAX EXPENSE	$ 176,080	$ 169,581	$ 159,030	$ 163,970	$ 174,477	$ 205,000	$ 41,030
EMPLOYER'S IPERS	$ 205,028	$ 192,795	$ 191,007	$ 193,464	$ 209,470	$ 247,000	$ 53,536
UNEMPLOYMENT TAX		$ 564	$ 2,450		$ -	$ -	$ -
WORKMEN'S COMP EXPENSE	$ 52,498	$ 52,057	$ 44,399	$ 51,450	$ 56,836	$ 53,000	$ 1,550
EMPLOYEE UNIFORMS	$ 7,775	$ 9,149	$ 7,183	$ 6,097	$ 7,889	$ 7,500	$ 1,403
DEFERRED COMPENSATION EXPENSE	$ 55,676	$ 45,633	$ 41,561	$ 41,518	$ 50,460	$ 51,000	$ 9,482
OTHER BENEFITS	$ 554	$ 557	$ 600	$ 600	$ 602	$ 600	$ 0
TOTAL PERSONNEL EXPENSES	$ 3,128,822	$ 2,970,655	$ 2,666,482	$ 2,834,872	$ 3,202,878	$ 3,601,600	$ 766,728

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
PREVENTIVE MAINTENANCE	$ 42,892	$ 44,454	$ 38,825	$ 44,261	$ 46,730	$ 47,810	$ 3,549
TIRES/TRACKS	$ 136,508	$ 76,048	$ 92,790	$ 74,653	$ 258,079	$ 294,430	$ 219,777
PARTS	$ 167,966	$ 159,536	$ 138,440	$ 166,171	$ 170,608	$ 170,610	$ 4,439
SMALL TOOLS & SUPPLIES	$ 4,353	$ 15,025	$ 6,076	$ 5,125	$ 9,960	$ 9,810	$ 4,685
SHOP TOOLS & SUPPLIES	$ 31,391	$ 31,071	$ 38,085	$ 42,851	$ 34,486	$ 39,780	$ (3,071)
EQUIPMENT FUEL	$ 592,221	$ 832,834	$ 551,600	$ 410,526	$ 595,026	$ 595,020	$ 184,494
EQUIPMENT LUBE	$ 75,792	$ 92,400	$ 56,328	$ 87,261	$ 90,893	$ 100,050	$ 12,789
THIRD PARTY PARTS/LABOR	$ 195,673	$ 333,939	$ 182,197	$ 164,101	$ 200,110	$ 200,110	$ 36,009
THIRD PARTY TIRE/TRACK REPAIRS	$ 4,667	$ 5,216	$ 4,395	$ 4,284	$ 5,260	$ 5,260	$ 976
THIRD PARTY PREVENTIVE MAINTENANCE	$ 60	$ 10,976	$ 11,158	$ 1,728	$ 6,567	$ 6,560	$ 4,832
LEACHATE WELL MAINTENANCE	$ 26,785	$ 16,148	$ 18,768	$ 14,031	$ 100,710	$ 100,710	$ 86,679
GROUND WATER WELL MAINTENANCE	$ 19,708	$ 8,308	$ 9,666	$ 5,287	$ 35,500	$ 35,500	$ 30,213
SITE MAINTENANCE	$ 89,662	$ 161,763	$ 120,590	$ 175,711	$ 153,299	$ 138,300	$ (37,411)
ROAD MAINTENANCE	$ 119,841	$ 62,019	$ 108,419	$ 40,309	$ 120,000	$ 120,130	$ 79,821
COVER MATERIAL	$ 61,553	$ 64,886	$ 33,959		$ 53,200	$ 53,200	$ 53,200
EROSION CONTROL		$ 836	$ 2,960	$ 758	$ 10,000	$ 16,250	$ 15,492
LITTER CONTROL	$ 7,154	$ 870	$ 9,770	$ 98	$ 16,250	$ 1,700	$ 1,602
REVEGETATION EXPENSE	$ 629	$ 236			$ 2,680	$ 2,680	$ 2,680
SITE PERMITS	$ 11,331	$ 23,005	$ 3,914	$ 2,856	$ 16,431	$ 16,430	$ 13,574
FLY ASH / LIQUIDS	$ 4,184	$ 1,872	$ 36,717	$ 2,428	$ 25,546	$ 25,550	$ 23,122
ENVIRONMENTAL MONITORING	$ 64,939	$ 56,275	$ 31,894	$ 39,289	$ 76,646	$ 76,640	$ 37,351
LEACHATE COLLECTION	$ 161,335	$ 149,522	$ 64,155	$ 35,901	$ 152,789	$ 152,790	$ 116,889
THIRD PARTY LEACHATE PROCESSING	$ 237,639	$ 62,276	$ 689,812	$ 599,187	$ 326,621	$ 246,080	$ (353,107)
CWTS	$ 70,208	$ 60,103	$ 76,988	$ 81,192	$ 106,253	$ 106,250	$ 25,058
LEACHATE RECIRCULATION	$ 9,220	$ 16,235	$ 5,303	$ 15,834	$ 77,200	$ 72,200	$ 56,366
WATER SHED MAINTENANCE			$ 2,165			$ -	$ -
CLOSURE/POST CLOSURE EXPENSE	$ (981,585)	$ 2,736,050	$ 121,497	$ 1,561,659	$ 1,477,067	$ 1,500,000	$ (61,659)
HOST FEES	$ 136,550	$ 137,092	$ 132,536	$ 120,047	$ 133,000	$ 133,000	$ 12,953
DEPRECIATION	$ 4,007,320	$ 2,684,232	$ 4,968,783	$ 4,741,745	$ 3,500,000	$ 4,900,000	$ 158,255
ENGINEERING SERVICES	$ 361,792	$ 225,221	$ 216,594	$ 175,814	$ 477,500	$ 446,000	$ 270,186
ENGINEERING SERVICES MASTER PLAN						$ 100,000	$ 100,000
CONSULTING FEES	$ 26,678	$ 4,036	$ 42,250	$ 693	$ 5,000	$ 6,500	$ 5,807
EMS IMPACT EXPENSE	$ 1,159				$ -	$ -	$ -
STATE EMS PROGRAM					$ 30,000	$ 30,000	$ 30,000
EQUIPMENT RENT	$ 1,814	$ 2,630	$ 2,584	$ 2,137	$ 8,000	$ 8,000	$ 5,863
SMALL EQUIPMENT EXPENSE	$ 12,649	$ 11,202	$ 25,904	$ 3,899	$ 24,740	$ 38,190	$ 34,291
SMALL VEHICLE DOCK EXPENSE					$ 2,500	$ 10,500	$ 10,500
CONTRACT DISPOSAL	$ 298,193	$ 289,302	$ 242,921	$ 207,557	$ 352,500	$ 300,000	$ 92,444
WASTE CART REPLACEMENT & REPAIRS - CM						$ 200,000	$ 200,000
WATERSHED IMPROVEMENTS					$ 26,800	$ 23,800	$ 23,800
TOTAL OPERATING EXPENSES	$ 6,000,278	$ 8,375,615	$ 8,088,039	$ 8,827,391	$ 8,727,951	$ 10,329,840	$ 1,502,449

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 89,302	$ 82,122	$ 77,288	$ 82,375	$ 72,739	$ 85,000	$ 2,625
HEALTH & SAFETY	$ 37,932	$ 40,848	$ 36,725	$ 29,478	$ 45,753	$ 36,950	$ 7,472
LEGAL EXPENSE	$ 2,852				$ -	$ -	$ -
PROGRAM DEVELOPMENT	$ 1,423	$ 1,344	$ 2,627		$ 5,575	$ 5,580	$ 5,580
PUBLIC INFORMATION & PROMOTION	$ 18,318	$ 31,742	$ 19,359	$ 35,379	$ 38,000	$ 41,000	$ 5,621
WEBSITE MEDIA	$ 960	$ 960	$ 960	$ 1,645	$ 2,000	$ 1,240	$ (405)
OUTSIDE PRINTING	$ 875	$ 5,343	$ 3,007	$ 262	$ 20,000	$ 15,960	$ 15,698
ADVERTISING	$ 143	$ 231	$ 96	$ 964	$ 100	$ -	$ (964)
OFFICE SUPPLIES & EXPENSE	$ 11,777	$ 12,398	$ 13,400	$ 10,798	$ 14,295	$ 13,000	$ 2,202
COMPUTER SUPPLIES & MAINTENANCE	$ 36,428	$ 46,187	$ 34,571	$ 43,201	$ 34,854	$ 45,000	$ 1,799
TELEPHONE	$ 34,604	$ 38,345	$ 37,686	$ 32,563	$ 39,399	$ 35,000	$ 2,437
MAILING EXPENSE	$ 986	$ 1,294	$ 722	$ 616	$ 1,400	$ 1,000	$ 384
OFFICE PRINTING EXPENSE	$ 3,071	$ 5,007	$ 3,311	$ 4,161	$ 5,000	$ 5,000	$ 839
DEPRECIATION - OFFICE EQUIPMENT	$ 14,233	$ 24,378	$ 31,612	$ 27,103	$ 35,000	$ 30,000	$ 2,897
UTILITIES	$ 75,067	$ 84,021	$ 84,196	$ 69,218	$ 87,575	$ 85,000	$ 15,782
BUILDING REPAIRS	$ 43,720	$ 108,737	$ 55,039	$ 17,571	$ 64,902	$ 64,900	$ 47,329
BUILDING SUPPLIES & EXPENSE	$ 8,117	$ 104	$ 609	$ 256	$ 6,800	$ 6,800	$ 6,544
THIRD PARTY BUILDING SERVICES	$ 91,390	$ 63,475	$ 87,314	$ 63,134	$ 66,941	$ 79,150	$ 16,016
ENVIRONMENTAL LEARNING CENTER					$ 1,000	$ 5,000	$ 5,000
MEETINGS	$ 2,657	$ 3,000	$ 1,855	$ 2,378	$ 3,500	$ 3,500	$ 1,122
DUES & SUBSCRIPTIONS	$ 11,951	$ 5,246	$ 5,013	$ 3,803	$ 12,055	$ 12,055	$ 8,252
TRAVEL	$ 5,144	$ 8,391	$ 2,803	$ 872	$ 13,725	$ 13,725	$ 12,853
CONVENTION & EDUCATION FEES	$ 12,443	$ 6,825	$ 3,055	$ 676	$ 12,550	$ 12,550	$ 11,874
BAD DEBTS EXPENSE	$ 1,908	$ 1,267	$ 2,246	$ 145	$ 2,107	$ 2,500	$ 2,355
CASH OVER/SHORT	$ (376)	$ (212)	$ (225)	$ 9,529	$ (218)	$ 500	$ (9,029)
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	$ 504,924	$ 571,052	$ 503,269	$ 436,125	$ 585,052	$ 600,410	$ 164,285
OTHER INCOME & EXPENSE							
FARM INCOME	$ (265,090)	$ (181,832)	$ (99,130)	$ (66,160)	$ (98,362)	$ (98,300)	$ (32,140)
MISCELLANEOUS REVENUE	$ (9,773)	$ (52,307)	$ (13,705)	$ (8,185)	$ (10,000)	$ (10,000)	$ (1,815)
FARM EXPENSE	$ 51,644	$ 92,550	$ 56,918	$ 66,978	$ 60,705	$ 77,000	$ 10,022
INTEREST EXPENSE	$ 8,660	$ 623			$ -	$ -	$ -
MISCELLANEOUS EXPENSE		$ 409	$ 10,564	$ 749	$ 4,500	$ 4,500	$ 3,751
TOTAL OTHER INCOME & EXPENSE	**$ (214,561)**	**$ (140,557)**	**$ (45,352)**	**$ (6,618)**	**$ (43,157)**	**$ (26,800)**	$ (20,182)
TOTAL EXPENSES	9,419,463.55	11,776,766.03	11,212,437.05	12,091,770.95	$ 12,472,723.75	$ 14,505,050.00	$ 2,413,279.05
NET INCOME (LOSS)	**$12,476,566.78**	**$11,399,539.79**	**$11,705,884.17**	**$12,461,586.06**	**$ 10,445,728.49**	**$ 10,270,150.00**	**$ (2,191,436.06)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet Metro Park West Landfill							
	FY 16/17 ACTUAL	***FY 17/18 ACTUAL***	***FY 18/19 ACTUAL***	***FY 19/20 ACTUAL***	***FY 20/21 BUDGET***	***FY 21/22 BUDGET***	***$ Change from 19/20 ACTUAL***
REVENUE							
COMMERCIAL WASTE	$ 186,888	$ 180,694	$ 172,118	$ 178,006	$ 160,500	$ 183,000	$ 4,994
RESIDENTIAL WASTE	$ 416,653	$ 425,590	$ 457,791	$ 506,123	$ 426,890	$ 500,000	$ (6,123)
OUTSIDE AREA WASTE	$ 93,631	$ 106,117	$ 119,899	$ 130,211	$ 111,806	$ 140,000	$ 9,789
CONSTRUCTION & DEMOLITION WASTE	$ 134,361	$ 158,899	$ 186,281	$ 214,351	$ 173,707	$ 225,000	$ 10,649
SPECIAL WASTE - HEAVY	$ 64,897	$ 95,825	$ 121,836	$ 355,723	$ 113,612	$ 150,000	$ (205,723)
SPECIAL WASTE - LIGHT	$ 4,905	$ 599	$ 4,127	$ 8,519	$ 3,848	$ 5,000	$ (3,519)
COMPOST WASTE	$ 8,911	$ 9,323	$ 6,774	$ 7,314	$ 6,317	$ 7,500	$ 186
HANDLING CHARGE	$ 1,050	$ 2,205	$ 2,835	$ 3,080	$ 2,644	$ 3,100	$ 20
COVER CHARGE	$ 1,880	$ 2,130	$ 1,310	$ 1,180	$ 1,222	$ 1,200	$ 20
ASSESSMENT FEES	$ 220,488	$ 220,488	$ 220,488	$ -	$ 220,488	$ -	$ -
TIPPING FEES SOUTH DALLAS	$ 59,768	$ 97,562	$ 67,071	$ 72,487	$ 70,964	$ 72,000	$ (487)
CREDIT CARD DISCOUNT	$ (1,865)	$ (2,588)	$ (3,034)	$ (2,142)	$ (4,559)	$ (3,000)	$ (858)
COUPON DISCOUNTS							
TOTAL REVENUE	$ 1,191,568	$ 1,296,844	$ 1,357,496	$ 1,474,853	$ 1,287,438	$ 1,283,800	$ (191,053)
EXPENSES							
PERSONNEL EXPENSES	$ 396,919	$ 394,112	$ 353,836	$ 457,882	$ 440,421	$ 419,750	$ (38,132)
OPERATING EXPENSES	$ (568,398)	$ 792,387	$ 993,902	$ 666,712	$ 1,112,417	$ 1,050,990	$ 384,278
GENERAL & ADMINISTRATIVE EXPENSES	$ 64,329	$ 55,922	$ 59,559	$ 53,467	$ 86,853	$ 62,250	$ 8,783
OTHER INCOME & EXPENSE	$ 41,924	$ 33,246	$ 27,529	$ 18,300	$ 16,702	$ 29,950	$ 11,650
TOTAL EXPENSES	**$ (65,227)**	**$ 1,275,668**	**$ 1,434,826**	**$ 1,196,361**	**$ 1,656,394**	**$ 1,562,940**	$ 366,579
NET INCOME (LOSS)	**$ 1,256,794**	**$ 21,176**	**$ (77,330)**	**$ 278,492**	**$ (368,956)**	**$ (279,140)**	$ (557,632)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 76,007	$ 70,489	$ 75,552	$ 65,953	$ 80,000	$ 68,000	$ 2,047
ADMINISTRATIVE OVERTIME	$ 1,560	$ 1,395	$ 1,872	$ 583	$ 2,000	$ 2,000	$ 1,417
TEMPORARY LABOR			$ 836	$ 3,780	$ 9,600	$ 4,000	$ 220
OPERATORS R/T WAGES	$ 157,711	$ 160,133	$ 111,061	$ 220,231	$ 170,000	$ 175,000	$ (45,231)
OPERATORS O/T WAGES	$ 5,597	$ 4,583	$ 3,936	$ 3,853	$ 4,000	$ 4,000	$ 147
LABOR R/T WAGES	$ 59,467	$ 62,351	$ 63,341	$ 64,681	$ 66,143	$ 66,000	$ 1,319
LABOR O/T WAGES	$ 534	$ 236	$ 230	$ 1,300	$ 230	$ 500	$ (800)
UNION MEDICAL INSURANCE	$ 26,240	$ 26,759	$ 26,979	$ 26,960	$ 29,444	$ 27,500	$ 540
FLEX BENEFIT EXPENSE	$ 4,970	$ 4,752	$ 4,596	$ 4,449	$ 5,000	$ 5,000	$ 551
EMPLOYEE BENEFITS	$ 1,917	$ 1,955	$ 1,987	$ 1,996	$ 2,193	$ 2,100	$ 104
PAYROLL TAX EXPENSE	$ 21,642	$ 22,104	$ 22,936	$ 23,101	$ 27,000	$ 23,500	$ 399
EMPLOYER'S IPERS	$ 25,528	$ 26,052	$ 27,812	$ 27,718	$ 30,000	$ 28,000	$ 282
WORKMEN'S COMP EXPENSE	$ 7,097	$ 4,931	$ 4,203	$ 4,875	$ 5,500	$ 5,000	$ 125
EMPLOYEE UNIFORMS	$ 897	$ 601	$ 1,099	$ 844	$ 1,200	$ 1,000	$ 156
DEFERRED COMPENSATION EXPENSE	$ 7,658	$ 7,664	$ 7,288	$ 7,429	$ 8,000	$ 8,000	$ 571
OTHER BENEFITS	$ 95	$ 107	$ 107	$ 129	$ 111	$ 150	$ 21
TOTAL PERSONNEL EXPENSES	$ 396,919	$ 394,112	$ 353,836	$ 457,882	$ 440,421	$ 419,750	$ (38,132)

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE						$ 10,000	$ 10,000
PREVENTIVE MAINTENANCE	$ 2,608	$ 4,885	$ 1,575	$ 1,544	$ 7,000	$ 5,000	$ 3,456
TIRES/TRACKS	$ 35,508	$ 393		$ 2,366	$ 5,000	$ 3,000	$ 634
PARTS	$ 1,619	$ 17,457	$ 5,459	$ 14,839	$ 13,000	$ 15,000	$ 161
SMALL TOOLS & SUPPLIES		$ 538	$ 2,003	$ 1,173	$ 1,500	$ 1,500	$ 327
SHOP TOOLS & SUPPLIES	$ 1,035	$ 3,122	$ 2,613	$ 1,483	$ 3,000	$ 3,000	$ 1,517
EQUIPMENT FUEL	$ 26,224	$ 29,864	$ 35,268	$ 24,130	$ 40,000	$ 30,000	$ 5,870
EQUIPMENT LUBE	$ 4,720	$ 2,237	$ 5,063	$ 3,072	$ 6,500	$ 6,000	$ 2,928
THIRD PARTY PARTS/LABOR	$ 7,854	$ 30,020	$ 2,335	$ 19,046	$ 25,000	$ 20,000	$ 954
THIRD PARTY TIRE/TRACK REPAIRS	$ 67	$ 32	$ 130		$ 500	$ 250	$ 250
LEACHATE WELL MAINTENANCE		$ 100	$ 624	$ 2,268	$ 12,810	$ 4,000	$ 1,732
GROUND WATER WELL MAINTENANCE		$ 875			$ 14,200	$ 1,000	$ 1,000
SITE MAINTENANCE	$ 7,653	$ 9,520	$ 9,080	$ 8,253	$ 61,500	$ 10,000	$ 1,747
ROAD MAINTENANCE	$ 4,715	$ 4,274		$ 2,775	$ 8,000	$ 6,000	$ 3,225
COVER MATERIAL					$ 5,000	$ 5,000	$ 5,000
EROSION CONTROL		$ 540			$ 1,000	$ 1,000	$ 1,000
LITTER CONTROL	$ 5,080				$ 2,000	$ 2,000	$ 2,000
REVEGETATION EXPENSE					$ 500	$ 500	$ 500
SITE PERMITS	$ 1,804	$ 1,499	$ 1,254	$ 582	$ 2,134	$ 2,100	$ 1,518
ENVIRONMENTAL MONITORING	$ 18,372	$ 15,373	$ 8,373	$ 3,252	$ 40,745	$ 21,000	$ 17,749
LEACHATE COLLECTION	$ 37,115	$ 26,139	$ 21,353	$ 26,779	$ 21,786	$ 27,000	$ 221
THIRD PARTY LEACHATE PROCESSING	$ 25,983	$ 42,648	$ 98,303	$ 101,417	$ 76,800	$ 100,000	$ (1,417)
LEACHATE RECIRCULATION	$ 4,441	$ 840	$ 28	$ 710	$ 5,100	$ 1,000	$ 290
WATER SHED MAINTENANCE		$ 46	$ 2,400			$ -	$ -
CLOSURE/POST CLOSURE EXPENSE	$ (1,072,208)	$ 326,249	$ 283,298	$ 18,846	$ 327,752	$ 320,000	$ 301,154
DEPRECIATION	$ 219,748	$ 232,988	$ 466,259	$ 383,375	$ 330,000	$ 350,000	$ (33,375)
ENGINEERING SERVICES	$ 95,911	$ 42,186	$ 46,205	$ 50,752	$ 90,540	$ 104,540	$ 53,788
STATE EMS PROGRAM	$ 2,517				$ 6,050	$ -	$ -
EQUIPMENT RENT	$ 51	$ 562	$ 573	$ 48	$ 1,000	$ 600	$ 552
SMALL EQUIPMENT EXPENSE	$ 785		$ 1,705		$ 3,500	$ 1,000	$ 1,000
CONTRACT DISPOSAL							$ -
WATERSHED IMPROVEMENTS					$ 500	$ 500	$ 500
TOTAL OPERATING EXPENSES	$ (568,398)	$ 792,387	$ 993,902	$ 666,712	$ 1,112,417	$ 1,050,990	$ 384,278

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 16,473	$ 16,945	$ 16,696	$ 17,109	$ 17,431	$ 18,000	$ 891
HEALTH & SAFETY	$ 3,497	$ 6,045	$ 4,750	$ 3,967	$ 14,217	$ 4,850	$ 883
PROFESSIONAL FEES				$ 2,000		$ -	$ (2,000)
PROGRAM DEVELOPMENT		$ 419			$ 8,000	$ -	$ -
PUBLIC INFORMATION & PROMOTION	$ 1,169	$ 1,260	$ 1,015	$ 737	$ 2,500	$ 1,200	$ 463
GRAPHICS DESIGN					$ 250	$ -	$ -
OUTSIDE PRINTING		$ 97	$ 73		$ 1,000	$ -	$ -
ADVERTISING	$ 26				$ -	$ -	$ -
OFFICE SUPPLIES & EXPENSE	$ 896	$ 1,273	$ 1,961	$ 1,599	$ 2,000	$ 2,000	$ 401
COMPUTER SUPPLIES & MAINTENANCE	$ 5,870	$ 663	$ 10	$ 5,989	$ 1,000	$ 2,500	$ (3,489)
TELEPHONE	$ 11,587	$ 12,488	$ 12,837	$ 10,437	$ 13,425	$ 12,000	$ 1,563
MAILING EXPENSE		$ 100		$ 99	$ -	$ -	$ (99)
OFFICE PRINTING EXPENSE	$ 1,159	$ 1,675	$ 1,262	$ 1,911	$ 1,396	$ 1,500	$ (411)
UTILITIES	$ 5,332	$ 6,870	$ 8,741	$ 6,148	$ 9,276	$ 9,000	$ 2,852
BUILDING REPAIRS	$ 5,682	$ 15	$ 3,897		$ 5,000	$ 5,000	$ 5,000
BUILDING SUPPLIES & EXPENSE	$ 204	$ 161	$ 1,151		$ 500	$ 500	$ 500
THIRD PARTY BUILDING SERVICES	$ 10,011	$ 5,828	$ 4,848	$ 2,943	$ 7,000	$ 5,000	$ 2,057
MEETINGS	$ 215	$ 219	$ 208	$ 291	$ 350	$ 500	$ 209
DUES & SUBSCRIPTIONS	$ 214				$ 209	$ 200	$ 200
TRAVEL	$ 1,781	$ 1,741	$ 2,137	$ 870	$ 2,500	$ -	$ (870)
CONVENTION & EDUCATION FEES	$ 200	$ 48			$ 800	$ -	$ -
BAD DEBTS EXPENSE	$ 20	$ 74		$ (613)	$ -	$ -	$ 613
CASH OVER/SHORT	$ (6)		$ (29)	$ (18)	$ -	$ -	$ 18
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	$ 64,329	$ 55,922	$ 59,559	$ 53,467	$ 86,853	$ 62,250	$ 8,783
OTHER INCOME & EXPENSE							
FARM INCOME		$ (2,664)	$ (2,664)	$ (2,664)	$ (2,664)	$ (2,700)	$ (36)
MISCELLANEOUS REVENUE		$ (450)	$ (450)		$ (450)	$ (450)	$ (450)
INTEREST EXPENSE	$ 41,924	$ 36,360	$ 30,600	$ 20,964	$ 19,716	$ 33,000	$ 12,036
MISCELLANEOUS EXPENSE			$ 43	$ (0)	$ 100	$ 100	$ 100
TOTAL OTHER INCOME & EXPENSE	$ 41,924	$ 33,246	$ 27,529	$ 18,300	$ 16,702	$ 29,950	$ 11,650
TOTAL EXPENSES	(65,226.61)	1,275,667.83	1,434,825.59	1,196,360.94	1,656,393.96	1,562,940.00	366,579.06
NET INCOME (LOSS)	**$1,256,794.16**	**$21,176.25**	**($77,329.55)**	**$278,491.70**	**($368,955.96)**	**($279,140.00)**	**($557,631.70)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet Residential Recycling							
	FY 16/17 ACTUAL	***FY 17/18 ACTUAL***	***FY 18/19 ACTUAL***	***FY 19/20 ACTUAL***	***FY 20/21 BUDGET***	***FY 21/22 BUDGET***	***$ Change from 19/20 ACTUAL***
REVENUE							
CARDBOARD REVENUE				$ 1,795	$ 12,500	$ 2,000	$ 205
TIRE REVENUE	$ 16,850	$ 18,427	$ 27,044	$ 25,969	$ 22,350	$ 27,000	$ 1,031
CURB IT! FEES RESIDENTIAL	$ 2,775,527	$ 2,931,605	$ 3,024,133	$ 3,953,293	$ 3,800,000	$ 4,050,000	$ 96,707
CURB IT! RECYCLING REVENUE	$ 540,413	$ 204,891				$ -	$ -
OTHER RECYCLING REVENUE	$ 7,489	$ 5,190	$ 20,572	$ 1,198		$ 2,000	$ 802
CREDIT MEMOS YARD BAGS							
TOTAL REVENUE	**$ 3,340,279**	**$ 3,160,113**	**$ 3,071,749**	**$ 3,982,256**	**$ 3,834,850**	**$ 4,081,000**	$ 98,744
EXPENSES							
PERSONNEL EXPENSES	$ 64,288	$ 32,606	$ 44,648	$ 90,424	$ 61,676	$ 240,150	$ 149,726
OPERATING EXPENSES	$ 3,417,811	$ 3,746,249	$ 4,235,433	$ 4,213,615	$ 4,605,445	$ 4,393,750	$ 180,135
GENERAL & ADMINISTRATIVE EXPENSES	$ 78,978	$ 77,068	$ 96,718	$ 100,241	$ 243,307	$ 189,000	$ 88,760
OTHER INCOME & EXPENSE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	**$ 3,561,078**	**$ 3,855,923**	**$ 4,376,798**	**$ 4,404,279**	**$ 4,910,428**	**$ 4,822,900**	$ 418,621
NET INCOME (LOSS)	**$ (220,799)**	**$ (695,809)**	**$ (1,305,050)**	**$ (422,024)**	**$ (1,075,578)**	**$ (741,900)**	$ (319,876)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 42,716	$ 19,181	$ 33,034	$ 70,960	$ 41,884	$ 185,000	$ 114,040
ADMINISTRATIVE OVERTIME				$ 181		$ -	$ (181)
TEMPORARY LABOR	$ 2,884	$ 3,345			$ 3,600	$ -	$ -
FLEX BENEFIT EXPENSE	$ 10,454	$ 5,618	$ 5,503	$ 8,177	$ 6,000	$ 20,000	$ 11,823
EMPLOYEE BENEFITS	$ 476	$ 320	$ 307	$ 520	$ 752	$ 1,500	$ 980
PAYROLL TAX EXPENSE	$ 3,104	$ 1,897	$ 2,386	$ 4,270	$ 4,000	$ 14,500	$ 10,230
EMPLOYER'S IPERS	$ 4,400	$ 2,125	$ 3,307	$ 5,999	$ 4,500	$ 18,000	$ 12,001
WORKMEN'S COMP EXPENSE	$ 77					$ -	$ -
EMPLOYEE UNIFORMS	$ 178	$ 120	$ 110	$ 112	$ 400	$ 400	$ 288
DEFERRED COMPENSATION EXPENSE				$ 184	$ 540	$ 750	$ 566
OTHER BENEFITS				$ 21	$ -	$ -	$ (21)
TOTAL PERSONNEL EXPENSES	**$ 64,288**	**$ 32,606**	**$ 44,648**	**$ 90,424**	**$ 61,676**	**$ 240,150**	$ 149,726

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE					$ 6,000	$ 6,000	$ 6,000
TIRES/TRACKS					$ 1,500	$ 1,500	$ 1,500
PARTS	$ 118				$ 500	$ 2,000	$ 2,000
SMALL TOOLS & SUPPLIES					$ 2,000	$ 2,000	$ 2,000
SHOP TOOLS & SUPPLIES					$ 500	$ 500	$ 500
VEHICLE LICENSES & PERMITS					$ 500	$ 500	$ 500
EQUIPMENT FUEL					$ 6,129	$ 5,500	$ 5,500
THIRD PARTY PARTS/LABOR					$ 6,000	$ 6,000	$ 6,000
THIRD PARTY TIRE/TRACK REPAIRS					$ 2,000	$ 2,000	$ 2,000
THIRD PARTY PREVENTIVE MAINTENANCE					$ 3,000	$ 3,000	$ 3,000
DEPRECIATION	$ 439,030	$ 440,138	$ 443,463	$ 19,972	$ 25,000	$ 25,000	$ 5,028
CONSULTING FEES		$ 14,246			$ -	$ -	$ -
SMALL EQUIPMENT EXPENSE		$ 3,810		$ 108	$ 1,750	$ 2,250	$ 2,142
TIRE PROCESSING EXPENSE	$ 36,413	$ 39,894	$ 42,456	$ 25,217	$ 45,000	$ 45,000	$ 19,783
CONTRACT DISPOSAL	$ 516	$ 1,607	$ 1,707	$ 10,203		$ 7,500	$ (2,703)
METRO RECYCLING CENTER						$ -	$ -
DROP OFF COLLECTION EXPENSE	$ 38,851	$ 57,359	$ 67,143	$ 66,747	$ 76,939	$ 70,000	$ 3,253
DROP OFF OTHER EXPENSE	$ 4,543	$ 1,779	$ 5,651	$ 11,765	$ 17,949	$ 15,000	$ 3,235
CURBSIDE COLLECTION EXPENSE	$ 2,773,860	$ 2,933,567	$ 3,023,522	$ 3,101,020	$ 3,500,000	$ 3,210,000	$ 108,980
CURBSIDE PROCESSING EXPENSE	$ 1	$ 18,111	$ 447,992	$ 706,736	$ 677,377	$ 715,000	$ 8,264
CURBSIDE OTHER EXPENSE	$ 56					$ -	$ -
CURB IT! CART EXPENSE & REPAIRS	$ 124,424	$ 235,737	$ 203,499	$ 271,846	$ 233,300	$ 275,000	$ 3,154
TOTAL OPERATING EXPENSES	**$ 3,417,811**	**$ 3,746,249**	**$ 4,235,433**	**$ 4,213,615**	**$ 4,605,445**	**$ 4,393,750**	**$ 180,135**
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 2,615	$ 2,846	$ 2,836	$ 2,848	$ 3,009	$ 3,100	$ 252
HEALTH & SAFETY		$ 262		$ 112	$ 3,998	$ -	$ (112)
LEGAL EXPENSE	$ 884		$ 210		$ -	$ -	$ -
PUBLIC INFORMATION & PROMOTION	$ 64,861	$ 62,169	$ 82,504	$ 89,061	$ 144,500	$ 159,100	$ 70,039
GRAPHICS DESIGN	$ 4,961				$ 4,000	$ 3,000	$ 3,000
OUTSIDE PRINTING	$ 3,918	$ 5,333	$ 8,310	$ 8,204	$ 83,300	$ 19,300	$ 11,096
OFFICE SUPPLIES & EXPENSE		$ 29			$ 250	$ 250	$ 250
MAILING EXPENSE	$ (2,008)	$ 1,765	$ 1,040			$ -	$ -
MEETINGS	$ 464	$ 1,575	$ 108		$ 2,000	$ 2,000	$ 2,000
DUES & SUBSCRIPTIONS	$ 300	$ 339	$ 223		$ 250	$ 250	$ 250
TRAVEL	$ 524	$ 2,024	$ 737	$ 16	$ 1,000	$ 1,000	$ 984
CONVENTION & EDUCATION FEES	$ 2,460	$ 725	$ 750		$ 1,000	$ 1,000	$ 1,000
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 78,978**	**$ 77,068**	**$ 96,718**	**$ 100,241**	**$ 243,307**	**$ 189,000**	$ 88,760
OTHER INCOME & EXPENSE							
INTEREST EXPENSE							
MISCELLANEOUS EXPENSE					$ -	$ -	$ -
TOTAL OTHER INCOME & EXPENSE				**$ -**	**$ -**	**$ -**	$ -
TOTAL EXPENSES	3,561,077.92	3,855,922.66	4,376,798.39	4,404,279.30	4,910,428.35	4,822,900.00	418,620.70
NET INCOME (LOSS)	**($220,798.58)**	**($695,809.47)**	**($1,305,049.75)**	**($422,023.62)**	**($1,075,578.35)**	**($741,900.00)**	**($319,876.38)**

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
Commercial Recycling

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
CURB IT! FEES BUSINESS	$ 2,119	$ 1,320	$ 2,409	$ 2,001	$ 3,157	$ 2,500	$ 499
CURB IT! BUSINESS CARTS	$ 360	$ 360	$ 540		$ 674	$ 700	$ 700
CARDBOARD REVENUE				$ 1,796	$ 12,500	$ 2,000	$ 204
OTHER RECYCLING REVENUE		$ 2,744	$ 5,824	$ 12,547		$ 6,000	$ (6,547)
TOTAL REVENUE	**$ 2,479**	**$ 4,423**	**$ 8,773**	**$ 16,344**	**$ 16,331**	**$ 11,200**	$ (5,144)
EXPENSES							
PERSONNEL EXPENSES	$ 2,387	$ 17,531	$ 15,022	$ 87,098	$ 61,038	$ 104,350	$ 17,252
OPERATING EXPENSES	$ 1,432	$ 6,763	$ 7,843	$ 18,468	$ 32,250	$ 37,150	$ 18,682
GENERAL & ADMINISTRATIVE EXPENSES	$ 2,627	$ 9,244	$ 3,711	$ 5,349	$ 44,007	$ 17,300	$ 11,951
OTHER INCOME & EXPENSE	$ -	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	**$ 6,446**	**$ 33,538**	**$ 26,575**	**$ 110,915**	**$ 137,295**	**$ 158,800**	$ 47,885
NET INCOME (LOSS)	**$ (3,967)**	**$ (29,115)**	**$ (17,802)**	**$ (94,571)**	**$ (120,964)**	**$ (147,600)**	$ (53,029)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 1,981	$ 12,278	$ 10,364	$ 62,032	$ 41,738	$ 75,000	$ 12,968
ADMINISTRATIVE OVERTIME				$ 113		$ -	$ (113)
TEMPORARY LABOR				$ 6,754	$ 3,600	$ 6,000	$ (754)
FLEX BENEFIT EXPENSE	$ (381)	$ 2,783	$ 2,489	$ 6,290	$ 4,000	$ 7,000	$ 710
EMPLOYEE BENEFITS	$ 36	$ 128	$ 107	$ 483	$ 1,000	$ 750	$ 267
PAYROLL TAX EXPENSE	$ 200	$ 1,058	$ 869	$ 4,514	$ 4,000	$ 5,800	$ 1,286
EMPLOYER'S IPERS	$ 472	$ 1,227	$ 1,133	$ 5,419	$ 4,000	$ 7,200	$ 1,781
WORKMEN'S COMP EXPENSE	$ 15				$ -	$ -	$ -
EMPLOYEE UNIFORMS	$ 59	$ 58	$ 60	$ 59	$ 200	$ 100	$ 41
DEFERRED COMPENSATION EXPENSE				$ 1,435	$ 2,500	$ 2,500	$ 1,065
OTHER BENEFITS	$ 5				$ -	$ -	$ -
TOTAL PERSONNEL EXPENSES	**$ 2,387**	**$ 17,531**	**$ 15,022**	**$ 87,098**	**$ 61,038**	**$ 104,350**	$ 17,252
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE					$ 6,000	$ 6,000	$ 6,000
TIRES/TRACKS					$ 1,500	$ 1,500	$ 1,500
PARTS					$ 500	$ 2,000	$ 2,000
SMALL TOOLS & SUPPLIES			$ 4,032	$ 3,157	$ 2,000	$ 3,500	$ 343
SHOP TOOLS & SUPPLIES					$ 500	$ 500	$ 500
EQUIPMENT FUEL			$ 77	$ 5,300	$ 6,129	$ 6,200	$ 900
THIRD PARTY PARTS/LABOR				$ 6,631	$ 6,000	$ 6,000	$ (631)
THIRD PARTY TIRE/TRACK REPAIRS					$ 2,000	$ 2,000	$ 2,000
THIRD PARTY PREVENTIVE MAINTENANCE					$ 3,000	$ 3,000	$ 3,000
DEPRECIATION					$ -	$ -	$ -
SMALL EQUIPMENT EXPENSE		$ 175			$ 500	$ 2,250	$ 2,250
CURBSIDE COLLECTION EXPENSE	$ 1,232	$ 1,389	$ 1,492	$ 1,604	$ 1,585	$ 1,700	$ 96
CURB IT! CART EXPENSE & REPAIRS	$ 200	$ 250	$ 400	$ 50	$ 535	$ 500	$ 450
OTHER RECYCLING EXPENSE		$ 4,949	$ 1,842	$ 1,726	$ 2,000	$ 2,000	$ 274
TOTAL OPERATING EXPENSES	**$ 1,432**	**$ 6,763**	**$ 7,843**	**$ 18,468**	**$ 32,250**	**$ 37,150**	$ 18,682

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 2,615	$ 2,846	$ 2,836	$ 2,848	$ 3,009	$ 3,000	$ 152
HEALTH & SAFETY			$ 57	$ 112	$ 3,998	$ 4,000	$ 3,889
PROGRAM DEVELOPMENT				$ 2,090	$ 10,000	$ -	$ (2,090)
PUBLIC INFORMATION & PROMOTION		$ 2,580			$ 15,000	$ 5,000	$ 5,000
WEBSITE MEDIA					$ 2,000	$ -	$ -
GRAPHICS DESIGN					$ 500	$ -	$ -
OUTSIDE PRINTING		$ 167			$ 5,000	$ -	$ -
ADVERTISING					$ -	$ -	$ -
OFFICE SUPPLIES & EXPENSE	$ 13			$ 75	$ 250	$ 250	$ 175
COMPUTER SUPPLIES & MAINTENANCE					$ 1,000	$ 1,600	$ 1,600
THIRD PARTY BUILDING SERVICES		$ 3,524	$ 600	$ 225	$ 1,000	$ 1,000	$ 775
MEETINGS						$ 200	$ 200
DUES & SUBSCRIPTIONS		$ 127	$ 218		$ 250	$ 250	$ 250
TRAVEL					$ 1,000	$ 1,000	$ 1,000
CONVENTION & EDUCATION FEES					$ 1,000	$ 1,000	$ 1,000
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 2,627**	**$ 9,244**	**$ 3,711**	**$ 5,349**	**$ 44,007**	**$ 17,300**	$ 11,951
OTHER INCOME & EXPENSE							
MISCELLANEOUS EXPENSE							$ -
TOTAL OTHER INCOME & EXPENSE				**$ -**	**$ -**	**$ -**	$ -
TOTAL EXPENSES	$ 6,446	$ 33,538	$ 26,575	$ 110,915	$ 137,295	$ 158,800	$ 47,885
NET INCOME (LOSS)	**$ (3,967)**	**$ (29,115)**	**$ (17,802)**	**$ (94,571)**	**$ (120,964)**	**$ (147,600)**	**$ (53,029)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet Education	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
EXPENSES							
PERSONNEL EXPENSES	$ 74,287	$ 76,873	$ 80,564	$ 40,284	$ 89,999	$ 93,250	$ 52,966
GENERAL & ADMINISTRATIVE EXPENSES	$ 3,890	$ 4,419	$ 4,762	$ 8,706	$ 13,209	$ 23,900	$ 15,194
TOTAL EXPENSES	**$ 78,177**	**$ 81,292**	**$ 85,326**	**$ 48,991**	**$ 103,208**	**$ 117,150**	$ 68,159
NET INCOME (LOSS)	**$ (78,177)**	**$ (81,292)**	**$ (85,326)**	**$ (48,991)**	**$ (103,208)**	**$ (117,150)**	$ (68,159)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 52,672	$ 55,074	$ 58,478	$ 27,685	$ 65,145	$ 72,000	$ 44,315
FLEX BENEFIT EXPENSE	$ 11,049	$ 10,975	$ 10,996	$ 7,027	$ 11,000	$ 8,000	$ 973
EMPLOYEE BENEFITS	$ 554	$ 567	$ 577	$ 245	$ 874	$ 600	$ 355
PAYROLL TAX EXPENSE	$ 4,283	$ 4,450	$ 4,471	$ 2,116	$ 4,984	$ 5,600	$ 3,484
EMPLOYER'S IPERS	$ 5,355	$ 5,553	$ 6,019	$ 2,984	$ 6,150	$ 6,800	$ 3,816
WORKMEN'S COMP EXPENSE	$ 119				$ -	$ -	$ -
EMPLOYEE UNIFORMS	$ 236	$ 233		$ 228	$ -	$ 250	$ 22
DEFERRED COMPENSATION EXPENSE					$ 1,846	$ -	$ -
OTHER BENEFITS	$ 19	$ 21	$ 21		$ -	$ -	$ -
TOTAL PERSONNEL EXPENSES	**$ 74,287**	**$ 76,873**	**$ 80,564**	**$ 40,284**	**$ 89,999**	**$ 93,250**	$ 52,966
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 2,615	$ 2,846	$ 2,836	$ 2,848	$ 3,009	$ 3,000	$ 152
HEALTH & SAFETY		$ 115			$ 200	$ 200	$ 200
PUBLIC INFORMATION & PROMOTION	$ 1,015	$ 815	$ 1,830	$ 5,859	$ 10,000	$ 20,200	$ 14,341
OUTSIDE PRINTING		$ 639			$ -	$ -	$ -
OFFICE SUPPLIES & EXPENSE					$ -	$ 500	$ 500
MEETINGS		$ 5				$ -	$ -
DUES & SUBSCRIPTIONS						$ -	$ -
TRAVEL	$ 261		$ 96			$ -	$ -
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 3,890**	**$ 4,419**	**$ 4,762**	**$ 8,706**	**$ 13,209**	**$ 23,900**	$ 15,194
TOTAL OTHER INCOME & EXPENSE							
TOTAL EXPENSES	78,177	81,292	85,326	48,991	103,208	117,150	68,159
NET INCOME (LOSS)	**(78,177)**	**(81,292)**	**(85,326)**	**(48,991)**	**(103,208)**	**(117,150)**	**(68,159)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet C & D Recycling	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20
REVENUE							
CONSTRUCTION & DEMOLITION WASTE	$ 130,038	$ 240,203	$ 372,862	$ 484,234	$ 425,000	$ 450,000	$ (34,234)
REVENUE RECYCLED SHINGLES			$ 9,439	$ 13,668	$ 17,721	$ 18,000	$ 4,332
WHITE GOODS REVENUE	$ 65,792	$ 67,733	$ 76,128	$ 92,822	$ 76,128	$ 95,000	$ 2,178
REVENUE RECYCLED METAL			$ 21,790	$ 13,894	$ 10,000	$ 15,000	$ 1,106
REVENUE RECYCLED RUBBLE							$ -
REVENUE RECYCLED WOOD			$ 9,668	$ 785	$ 3,400	$ 1,000	$ 215
TOTAL REVENUE	**$ 195,830**	**$ 307,935**	**$ 489,887**	**$ 605,404**	**$ 532,249**	**$ 579,000**	$ (26,404)
EXPENSES							
PERSONNEL EXPENSES	$ 48,236	$ 46,642	$ 214,371	$ 270,368	$ 288,058	$ 323,850	$ 53,482
OPERATING EXPENSES	$ 79,426	$ 62,682	$ 285,575	$ 114,439	$ 1,001,082	$ 449,500	$ 335,061
GENERAL & ADMINISTRATIVE EXPENSES	$ 3,610	$ 3,651	$ 9,957	$ 52,460	$ 96,207	$ 37,350	$ (15,110)
TOTAL EXPENSES	**$ 131,271**	**$ 112,974**	**$ 509,903**	**$ 437,267**	**$ 1,385,347**	**$ 810,700**	$ 373,433
NET INCOME (LOSS)	**$ 64,559**	**$ 194,961**	**$ (20,017)**	**$ 168,137**	**$ (853,099)**	**$ (231,700)**	$ (399,837)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES		$ 153	$ 120,543	$ 139,240	$ 196,958	$ 227,000	$ 87,760
ADMINISTRATIVE OVERTIME			$ 4,050	$ 3,802	$ 5,000	$ 5,000	$ 1,198
TEMPORARY LABOR					$ 2,000	$ 2,000	$ 2,000
LABOR R/T WAGES	$ 31,032	$ 30,396	$ 30,684	$ 53,583		$ -	$ (53,583)
LABOR O/T WAGES	$ 3,848	$ 3,092	$ 1,680	$ 783		$ -	$ (783)
UNION MEDICAL INSURANCE	$ 5,575	$ 5,684	$ 5,169	$ 6,713	$ 8,000	$ 8,000	$ 1,287
FLEX BENEFIT EXPENSE			$ 21,327	$ 25,937	$ 25,000	$ 32,000	$ 6,063
EMPLOYEE BENEFITS	$ 193	$ 197	$ 1,343	$ 1,610	$ 3,000	$ 3,000	$ 1,390
PAYROLL TAX EXPENSE	$ 2,633	$ 2,827	$ 12,363	$ 15,323	$ 20,000	$ 19,000	$ 3,677
EMPLOYER'S IPERS	$ 2,984	$ 3,250	$ 15,261	$ 19,870	$ 22,000	$ 23,000	$ 3,130
WORKMEN'S COMP EXPENSE	$ 961				$ -	$ -	$ -
EMPLOYEE UNIFORMS	$ 113	$ 119	$ 963	$ 515	$ 1,000	$ 1,250	$ 735
DEFERRED COMPENSATION EXPENSE	$ 887	$ 902	$ 924	$ 2,928	$ 5,000	$ 3,500	$ 572
OTHER BENEFITS	$ 9	$ 21	$ 64	$ 64	$ 100	$ 100	$ 36
TOTAL PERSONNEL EXPENSES	**$ 48,236**	**$ 46,642**	**$ 214,371**	**$ 270,368**	**$ 288,058**	**$ 323,850**	$ 53,482

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE					$ 17,000	$ 17,000	$ 17,000
PREVENTIVE MAINTENANCE					$ 7,000	$ 8,000	$ 8,000
TIRES/TRACKS					$ 19,000	$ 23,500	$ 23,500
PARTS			$ 9,380	$ 8,871	$ 17,000	$ 17,000	$ 8,129
SMALL TOOLS & SUPPLIES			$ 1,560	$ 2,065	$ 2,000	$ 2,500	$ 435
EQUIPMENT FUEL			$ 8,431	$ 6,630	$ 10,000	$ 10,000	$ 3,370
THIRD PARTY PARTS/LABOR	$ 26,668	$ 8,800	$ 183,285	$ 4,722	$ 50,000	$ 50,000	$ 45,278
SHINGLES GRINDING EXPENSE				$ 454	$ 760,000	$ 230,000	$ 229,546
SITE MAINTENANCE		$ 46			$ 5,000	$ 5,000	$ 5,000
SITE PERMITS					$ 1,500	$ -	$ -
ENVIRONMENTAL MONITORING	$ 10,579	$ 17,946	$ 27,399	$ 18,891	$ 32,099	$ -	$ (18,891)
DEPRECIATION	$ 1,463	$ 1,463	$ 1,463	$ 1,463	$ 1,463	$ -	$ (1,463)
ENGINEERING SERVICES			$ 565		$ 5,000	$ -	$ -
CONSULTING FEES			$ 1,235		$ 15,000	$ -	$ -
EQUIPMENT RENT					$ 3,000	$ 3,000	$ 3,000
SMALL EQUIPMENT EXPENSE			$ 2,828		$ 16,300	$ 5,000	$ 5,000
WHITE GOODS EXPENSE	$ 40,716	$ 34,428	$ 49,430	$ 71,343	$ 36,720	$ 75,000	$ 3,657
CONTRACT DISPOSAL					$ 3,000	$ 3,500	$ 3,500
TOTAL OPERATING EXPENSES	**$ 79,426**	**$ 62,682**	**$ 285,575**	**$ 114,439**	**$ 1,001,082**	**$ 449,500**	$ 335,061
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 2,615	$ 2,846	$ 2,836	$ 2,848	$ 3,009	$ 3,000	$ 152
HEALTH & SAFETY		$ 655	$ 501	$ 327	$ 3,998	$ 500	$ 173
PROFESSIONAL FEES			$ 3,890	$ 47,460	$ 50,000	$ -	$ (47,460)
PUBLIC INFORMATION & PROMOTION			$ 1,203		$ 10,000	$ 3,850	$ 3,850
GRAPHICS DESIGN					$ 1,500	$ -	$ -
OUTSIDE PRINTING					$ 3,000	$ 3,000	$ 3,000
ADVERTISING		$ 101				$ -	$ -
OFFICE SUPPLIES & EXPENSE			$ 403	$ 337	$ 500	$ 500	$ 163
COMPUTER SUPPLIES & MAINTENANCE					$ 1,000	$ 1,000	$ 1,000
MAILING EXPENSE	$ 995	$ 49	$ 1,124	$ 1,488	$ 2,000	$ 2,000	$ 512
UTILITIES					$ 10,200	$ 11,000	$ 11,000
BUILDING REPAIRS						$ 1,000	$ 1,000
BUILDING SUPPLIES & EXPENSE					$ 3,000	$ 3,000	$ 3,000
THIRD PARTY BUILDING SERVICES					$ 3,000	$ 3,000	$ 3,000
MEETINGS						$ 500	$ 500
TRAVEL					$ 3,000	$ 3,000	$ 3,000
CONVENTION & EDUCATION FEES					$ 2,000	$ 2,000	$ 2,000
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 3,610**	**$ 3,651**	**$ 9,957**	**$ 52,460**	**$ 96,207**	**$ 37,350**	$ (15,110)
TOTAL EXPENSES	131,271	112,974	509,903	437,267	1,385,347	810,700	373,433
NET INCOME (LOSS)	**64,559**	**194,961**	**(20,017)**	**168,137**	**(853,099)**	**(231,700)**	**(399,837)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet E-Waste Recycling							
	FY 16/17 ACTUAL	***FY 17/18 ACTUAL***	***FY 18/19 ACTUAL***	***FY 19/20 ACTUAL***	***FY 20/21 BUDGET***	***FY 21/22 BUDGET***	***$ Change from 19/20 ACTUAL***
REVENUE							
E-WASTE FEES	$ 22,640	$ 18,770	$ 22,329	$ 21,194	$ 22,000	$ 23,000	$ 1,806
Total E-WASTE FEES	$ 22,640	$ 18,770	$ 22,329	$ 18,000	$ 22,000	$ 23,000	$ 1,806
TOTAL REVENUE	**$ 22,640**	**$ 18,770**	**$ 22,329**	**$ 21,194**	**$ 22,000**	**$ 23,000**	$ 1,806
EXPENSES							
TOTAL OPERATING EXPENSES	$ 11,127	$ 7,986	$ 9,137	$ 1,627	$ 17,000	$ 17,000	$ 15,373
TOTAL EXPENSES	**$ 11,127**	**$ 7,986**	**$ 9,137**	**$ 1,627**	**$ 17,000**	**$ 17,000**	$ 15,373
NET INCOME (LOSS)	**$ 11,514**	**$ 10,783**	**$ 13,192**	**$ 19,567**	**$ 5,000**	**$ 6,000**	$ (13,567)
OPERATING EXPENSES							
CONTRACT DISPOSAL	$ 11,127	$ 7,986	$ 9,137	$ 1,627	$ 17,000	$ 17,000	$ 15,373
Total CONTRACT DISPOSAL	$ 11,127	$ 7,986	$ 9,137	$ 1,627	$ 17,000	$ 17,000	$ 15,373
TOTAL OPERATING EXPENSES	**$ 11,127**	**$ 7,986**	**$ 9,137**	**$ 1,627**	**$ 17,000**	**$ 17,000**	$ 15,373
TOTAL EXPENSES	11,126.67	7,986.28	9,136.87	15,000.00	17,000.00	17,000.00	15,372.72
NET INCOME (LOSS)	**$11,513.53**	**$10,783.22**	**$13,191.63**	**$3,000.00**	**$5,000.00**	**$6,000.00**	**($13,567.02)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet Metro Compost Center	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
COMPOST WASTE	$ 664,960	$ 664,241	$ 665,797	$ 804,928	$ 672,002	$ 840,000	$ 35,072
COMPOST WASTE DISCOUNT	$ (30,204)	$ (28,459)	$ (25,760)	$ (19,087)	$ (24,533)	$ (22,000)	$ (2,913)
HANDLING CHARGE							$ -
YARD WASTE BAG REVENUE	$ 1,194,041	$ 1,078,558	$ 1,151,974	$ 1,200,277	$ 1,050,000	$ 1,300,000	$ 99,724
YARD WASTE STICKER REVENUE	$ 180,004	$ 165,375	$ 167,898	$ 186,857	$ 188,046	$ 190,000	$ 3,144
YARD WASTE ANNUAL STICKER REVENUE	$ 502,948	$ 533,470	$ 586,421	$ 648,473	$ 712,445	$ 750,000	$ 101,527
YARD BAG REVENUE PELLA	$ 34,200	$ 31,350	$ 37,335	$ 34,438	$ 35,000	$ 35,000	$ 563
YARD STICKER REVENUE PELLA	$ 70	$ 490		$ 560		$ 400	$ (160)
SALE OF COMPOST	$ 221,923	$ 296,103	$ 207,873	$ 307,579	$ 210,878	$ 325,000	$ 17,421
CREDIT MEMOS YARD BAGS	$ (1,958)					$ -	$ -
TOTAL REVENUE	**$ 2,765,984**	**$ 2,741,128**	**$ 2,791,538**	**$ 3,164,024**	**$ 2,843,837**	**$ 3,418,400**	$ 254,376
EXPENSES							
PERSONNEL EXPENSES	$ 386,731	$ 409,428	$ 291,338	$ 260,023	$ 289,078	$ 359,900	$ 99,877
OPERATING EXPENSES	$ 2,193,121	$ 2,053,784	$ 2,302,920	$ 2,790,328	$ 2,568,877	$ 3,654,700	$ 864,372
GENERAL & ADMINISTRATIVE EXPENSES	$ 80,626	$ 130,526	$ 109,961	$ 88,726	$ 126,815	$ 127,560	$ 38,834
OTHER INCOME & EXPENSE	$ (5,250)	$ (241)	$ -	$ 1,104	$ -	$ 1,000	$ (104)
TOTAL EXPENSES	**$ 2,655,228**	**$ 2,593,497**	**$ 2,704,219**	**$ 3,140,181**	**$ 2,984,769**	**$ 4,143,160**	$ 1,002,979
NET INCOME (LOSS)	**$ 110,756**	**$ 147,631**	**$ 87,319**	**$ 23,843**	**$ (140,932)**	**$ (724,760)**	$ (748,603)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 8,995	$ 3,583	$ 2,978	$ 3,501	$ 4,378	$ 4,000	$ 499
TEMPORARY LABOR	$ 1,152					$ -	$ -
OPERATORS R/T WAGES	$ 227,657	$ 230,886	$ 154,889	$ 162,233	$ 165,000	$ 232,000	$ 69,767
OPERATORS O/T WAGES	$ 18,575	$ 38,383	$ 22,802	$ 21,261	$ 25,000	$ 23,000	$ 1,739
LABOR R/T WAGES	$ 30,750	$ 30,350	$ 30,661	$ 6,894		$ -	$ (6,894)
LABOR O/T WAGES	$ 4,143	$ 2,415	$ 1,409	$ 392		$ -	$ (392)
UNION MEDICAL INSURANCE	$ 29,491	$ 39,387	$ 32,075	$ 23,368	$ 35,000	$ 40,000	$ 16,632
FLEX BENEFIT EXPENSE	$ 878	$ 607	$ 419	$ 494	$ 600	$ 750	$ 256
EMPLOYEE BENEFITS	$ 1,531	$ 1,615	$ 1,643	$ 1,262	$ 2,000	$ 1,750	$ 488
PAYROLL TAX EXPENSE	$ 21,038	$ 23,003	$ 16,266	$ 14,941	$ 21,000	$ 21,000	$ 6,059
EMPLOYER'S IPERS	$ 23,499	$ 26,016	$ 19,630	$ 18,131	$ 25,000	$ 26,000	$ 7,869
WORKMEN'S COMP EXPENSE	$ 8,237	$ 3,801	$ 3,240	$ 3,756	$ 5,000	$ 5,000	$ 1,244
EMPLOYEE UNIFORMS	$ 1,157	$ 1,295	$ 673	$ 506	$ 1,000	$ 1,300	$ 794
DEFERRED COMPENSATION EXPENSE	$ 9,562	$ 8,024	$ 4,588	$ 3,219	$ 5,000	$ 5,000	$ 1,781
OTHER BENEFITS	$ 66	$ 64	$ 64	$ 64	$ 100	$ 100	$ 36
TOTAL PERSONNEL EXPENSES	**$ 386,731**	**$ 409,428**	**$ 291,338**	**$ 260,023**	**$ 289,078**	**$ 359,900**	$ 99,877

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE							
PREVENTIVE MAINTENANCE	$ 1,381	$ 2,687	$ 686	$ 189	$ 2,584	$ 3,680	$ 3,491
TIRES/TRACKS		$ 636		$ 790	$ 12,436	$ 23,440	$ 22,650
PARTS	$ 52,561	$ 28,788	$ 28,990	$ 30,890	$ 55,312	$ 74,000	$ 43,110
SMALL TOOLS & SUPPLIES	$ 873	$ 141	$ 747	$ 149	$ 800	$ 3,170	$ 3,021
SHOP TOOLS & SUPPLIES	$ 1,135	$ 107	$ 72		$ 698	$ 700	$ 700
EQUIPMENT FUEL	$ 33,030	$ 16,192	$ 28,286	$ 19,891	$ 35,940	$ 42,940	$ 23,049
EQUIPMENT LUBE	$ 9,570	$ 3,206	$ 4,284	$ 6,107	$ 5,528	$ 5,530	$ (577)
THIRD PARTY PARTS/LABOR	$ 30,110	$ 35,756	$ 24,185	$ 3,466	$ 27,500	$ 27,500	$ 24,034
THIRD PARTY TIRE/TRACK REPAIRS	$ 1,867	$ 331		$ 334	$ 926	$ 3,320	$ 2,986
THIRD PARTY PREVENTIVE MAINTENANCE				$ 2,855		$ -	$ (2,855)
SITE MAINTENANCE	$ 2,861	$ 2,875	$ 1,493	$ 1,754	$ 3,550	$ 3,550	$ 1,796
ROAD MAINTENANCE					$ 5,000	$ 5,000	$ 5,000
SITE PERMITS	$ 2,366	$ 2,236	$ 2,250	$ 90	$ 2,173	$ 2,170	$ 2,080
ENVIRONMENTAL MONITORING	$ 1,047	$ 1,745	$ 1,396	$ 1,396	$ 1,800	$ 1,800	$ 404
DEPRECIATION	$ 130,880	$ 158,378	$ 176,847	$ 305,761	$ 172,638	$ 305,000	$ (761)
LEASE EXPENSE	$ 40,000	$ 40,000	$ 40,000	$ 26,667	$ 41,049	$ 40,000	$ 13,333
ENGINEERING SERVICES	$ 5,900	$ 5,900	$ 1,180		$ 5,900	$ 5,900	$ 5,900
EQUIPMENT RENT	$ 3,440	$ 500	$ 3,388		$ 3,500	$ 3,500	$ 3,500
SMALL EQUIPMENT EXPENSE	$ 2,964		$ 191		$ 1,000	$ 1,000	$ 1,000
YARD WASTE COLLECTION EXPENSE	$ 1,537,485	$ 1,440,910	$ 1,653,605	$ 1,996,949	$ 1,852,038	$ 2,700,000	$ 703,051
YARD WASTE BAG EXPENSE	$ 293,424	$ 260,597	$ 289,775	$ 342,941	$ 293,205	$ 350,000	$ 7,059
YARD WASTE STICKER EXPENSE	$ 3,500	$ 2,854	$ 2,980	$ 3,360	$ 3,233	$ 3,500	$ 140
YARD BAG STORAGE & DISTRIBUTION EXPENSE	$ 36,654	$ 47,779	$ 40,340	$ 44,049	$ 39,634	$ 46,000	$ 1,951
YARD STICKER DISTRIBUTION EXPENSE	$ 2,073	$ 2,165	$ 2,224	$ 2,691	$ 2,433	$ 3,000	$ 309
TOTAL OPERATING EXPENSES	**$ 2,193,121**	**$ 2,053,784**	**$ 2,302,920**	**$ 2,790,328**	**$ 2,568,877**	**$ 3,654,700**	$ 864,372
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 17,129	$ 17,474	$ 16,976	$ 17,389	$ 17,557	$ 18,000	$ 611
HEALTH & SAFETY	$ 1,430	$ 882	$ 663	$ 485	$ 2,134	$ 2,480	$ 1,995
PUBLIC INFORMATION & PROMOTION	$ 48,157	$ 91,604	$ 81,743	$ 61,709	$ 85,000	$ 86,000	$ 24,291
GRAPHICS DESIGN				$ 668	$ 2,500	$ -	$ (668)
OUTSIDE PRINTING	$ 4,626	$ 8,390	$ 3,691	$ 4,150	$ 7,000	$ 3,600	$ (550)
ADVERTISING		$ 575			$ 500	$ -	$ -
OFFICE SUPPLIES & EXPENSE	$ 452	$ 394	$ 86	$ 10	$ 300	$ 650	$ 641
COMPUTER SUPPLIES & MAINTENANCE	$ 1,215	$ 2,141	$ 372	$ 322	$ 1,000	$ 2,150	$ 1,828
TELEPHONE	$ 1,607	$ 1,016	$ 589		$ 1,100	$ 1,100	$ 1,100
MAILING EXPENSE	$ 475	$ 714	$ 428	$ 321	$ 750	$ 3,000	$ 2,679
UTILITIES	$ 3,524	$ 2,788	$ 2,407	$ 2,948	$ 2,400	$ 2,400	$ (548)
BUILDING REPAIRS		$ 2,186	$ 1,784		$ 1,600	$ 1,600	$ 1,600
BUILDING SUPPLIES & EXPENSE	$ 317				$ 500	$ 500	$ 500
THIRD PARTY BUILDING SERVICES	$ 1,340	$ 1,398			$ 1,000	$ 1,600	$ 1,600
MEETINGS	$ 178	$ 20			$ -	$ 100	$ 100
DUES & SUBSCRIPTIONS		$ 945	$ 1,221	$ 200	$ 1,524	$ 1,530	$ 1,330
TRAVEL					$ 900	$ 900	$ 900
CONVENTION & EDUCATION FEES	$ 175			$ 525	$ 1,050	$ 1,950	$ 1,425
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 80,626**	**$ 130,526**	**$ 109,961**	**$ 88,726**	**$ 126,815**	**$ 127,560**	$ 38,834

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OTHER INCOME & EXPENSE							
MISCELLANEOUS REVENUE	$ (5,250)	$ (2,000)				$ -	$ -
MISCELLANEOUS EXPENSE		$ 1,760		$ 1,104		$ 1,000	$ (104)
TOTAL OTHER INCOME & EXPENSE	**$ (5,250)**	**$ (241)**	**$ -**	**$ 1,104**	**$ -**	**$ 1,000**	$ (104)
TOTAL EXPENSES	$ 2,655,228	$ 2,593,497	$ 2,704,219	$ 3,140,181	$ 2,984,769	$ 4,143,160	$ 1,002,979
NET INCOME (LOSS)	**$ 110,756**	**$ 147,631**	**$ 87,319**	**$ 23,843**	**$ (140,932)**	**$ (724,760)**	**$ (748,603)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet MHWD - MWA Service Area	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
TIRE REVENUE	$ 1,060	$ 950	$ 1,025	$ 745	$ 1,000	$ 1,000	$ 255
CESQG'S AND TCD REVENUE	$ 106,464	$ 117,412	$ 152,798	$ 102,263	$ 120,000	$ 120,000	$ 17,737
OTHER MHWD REVENUE	$ 43,366	$ 40,512	$ 50,262	$ 55,326	$ 50,000	$ 50,000	$ (5,326)
OTHER RECYCLING REVENUE	$ 6,423	$ 8,306	$ 5,676	$ 2,137	$ 5,490	$ 5,000	$ 2,863
DNR DISPOSAL & OPERATIONS SUBSIDY	$ 91,568	$ 118,276	$ 123,708	$ 47,908	$ 129,391	$ 100,000	$ 52,092
TOTAL REVENUE	**$ 248,881**	**$ 285,456**	**$ 333,469**	**$ 208,379**	**$ 305,881**	**$ 276,000**	$ 67,621
EXPENSES							
PERSONNEL EXPENSES	$ 268,881	$ 250,630	$ 269,557	$ 243,500	$ 343,522	$ 280,100	$ 36,600
OPERATING EXPENSES	$ 257,466	$ 256,990	$ 293,533	$ 257,522	$ 339,337	$ 346,350	$ 88,828
GENERAL & ADMINISTRATIVE EXPENSES	$ 83,273	$ 105,084	$ 102,444	$ 84,308	$ 146,464	$ 136,620	$ 52,312
OTHER INCOME & EXPENSE	$ 3,313	$ 139	$ (89)	$ (1,321)	$ (100)	$ (250)	$ 1,071
TOTAL EXPENSES	**$ 612,933**	**$ 612,843**	**$ 665,445**	**$ 584,009**	**$ 829,223**	**$ 762,820**	$ 178,811
NET INCOME (LOSS)	**$ (364,052)**	**$ (327,387)**	**$ (331,976)**	**$ (375,630)**	**$ (523,342)**	**$ (486,820)**	$ (111,190)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 182,748	$ 166,754	$ 181,338	$ 159,676	$ 239,422	$ 185,000	$ 25,324
ADMINISTRATIVE OVERTIME	$ 1,419	$ 989	$ 1,883	$ 3,625	$ 2,000	$ 2,000	$ (1,625)
TEMPORARY LABOR	$ 2,595	$ 3,295	$ 10,106	$ 8,888	$ 10,000	$ 10,000	$ 1,113
FLEX BENEFIT EXPENSE	$ 35,841	$ 36,583	$ 33,540	$ 30,892	$ 37,000	$ 31,000	$ 108
EMPLOYEE BENEFITS	$ 1,650	$ 1,617	$ 1,636	$ 1,612	$ 2,000	$ 2,000	$ 388
PAYROLL TAX EXPENSE	$ 15,074	$ 13,794	$ 13,354	$ 12,501	$ 17,000	$ 16,000	$ 3,499
EMPLOYER'S IPERS	$ 18,297	$ 15,312	$ 17,670	$ 16,365	$ 22,000	$ 20,000	$ 3,635
UNEMPLOYMENT TAX						$ -	$ -
WORKMEN'S COMP EXPENSE	$ 5,471	$ 6,310	$ 5,020	$ 5,819	$ 7,000	$ 6,000	$ 181
EMPLOYEE UNIFORMS	$ 706	$ 1,536	$ 570	$ 736	$ 1,000	$ 1,000	$ 264
DEFERRED COMPENSATION EXPENSE	$ 5,021	$ 4,354	$ 4,334	$ 3,280	$ 6,000	$ 7,000	$ 3,720
OTHER BENEFITS	$ 59	$ 86	$ 107	$ 107	$ 100	$ 100	$ (7)
TOTAL PERSONNEL EXPENSES	**$ 268,881**	**$ 250,630**	**$ 269,557**	**$ 243,500**	**$ 343,522**	**$ 280,100**	$ 36,600

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE	$ 3,026	$ 3,419	$ 3,100	$ 3,881	$ 5,000	$ 5,000	$ 1,119
SMALL TOOLS & SUPPLIES	$ 28	$ 152	$ 677	$ 55	$ 700	$ 700	$ 645
VEHICLE LICENSES & PERMITS		$ 77			$ 125	$ 125	$ 125
EQUIPMENT FUEL	$ 1,898	$ 2,284	$ 2,746	$ 2,560	$ 5,000	$ 5,000	$ 2,440
SITE MAINTENANCE	$ 6,403	$ 8,567	$ 7,871	$ 10,508	$ 13,000	$ 13,000	$ 2,492
SITE PERMITS	$ 500	$ 353			$ 500	$ 500	$ 500
ENVIRONMENTAL MONITORING	$ 162	$ 166	$ 187	$ 94	$ 275	$ 275	$ 181
HOST FEES	$ 18,888	$ 15,228	$ 17,019	$ 18,724	$ 16,638	$ 18,000	$ (724)
DEPRECIATION	$ 121,953	$ 118,189	$ 122,757	$ 116,208	$ 128,514	$ 130,000	$ 13,792
ENGINEERING SERVICES					$ 2,000	$ 2,000	$ 2,000
CONSULTING FEES		$ 6,270			$ 1,000	$ 1,000	$ 1,000
EQUIPMENT RENT	$ 80	$ 160	$ 654	$ 462	$ 750	$ 750	$ 288
SMALL EQUIPMENT EXPENSE	$ 3,504	$ 850	$ 2,813	$ 3,500	$ 4,500	$ 4,500	$ 1,000
CONTRACT DISPOSAL	$ 97,727	$ 99,554	$ 134,625	$ 99,598	$ 152,600	$ 162,000	$ 62,402
MHWD SUPPLIES	$ 3,296	$ 1,722	$ 1,082	$ 1,933	$ 8,735	$ 3,500	$ 1,567
TOTAL OPERATING EXPENSES	**$ 257,466**	**$ 256,990**	**$ 293,533**	**$ 257,522**	**$ 339,337**	**$ 346,350**	$ 88,828
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 17,716	$ 17,555	$ 17,857	$ 18,480	$ 19,663	$ 20,000	$ 1,520
HEALTH & SAFETY	$ 7,801	$ 10,975	$ 5,423	$ 4,220	$ 12,000	$ 12,000	$ 7,780
PROGRAM DEVELOPMENT	$ 605	$ 3,801		$ 2,917	$ 5,000	$ 5,000	$ 2,083
PUBLIC INFORMATION & PROMOTION	$ 23,692	$ 30,443	$ 42,642	$ 19,933	$ 46,500	$ 26,820	$ 6,887
AUDIO/VISUAL PROCESSING	$ 14					$ -	$ -
OUTSIDE PRINTING		$ 72	$ 280			$ 3,600	$ 3,600
OFFICE SUPPLIES & EXPENSE	$ 1,883	$ 1,560	$ 1,885	$ 2,169	$ 2,000	$ 2,000	$ (169)
COMPUTER SUPPLIES & MAINTENANCE	$ 3,316	$ 658	$ 851	$ 3,761	$ 1,102	$ 6,050	$ 2,290
TELEPHONE	$ 2,802	$ 9,812	$ 9,633	$ 5,925	$ 9,458	$ 10,000	$ 4,075
MAILING EXPENSE	$ 9	$ 29	$ 21	$ 11	$ 250	$ 250	$ 239
OFFICE PRINTING EXPENSE	$ 770	$ 856	$ 1,030	$ 518	$ 1,400	$ 1,400	$ 882
DEPRECIATION - OFFICE EQUIPMENT	$ 4,140	$ 2,537	$ 2,118	$ 5,603	$ 1,841	$ 5,500	$ (103)
UTILITIES	$ 8,661	$ 11,036	$ 11,709	$ 7,951	$ 15,500	$ 15,500	$ 7,549
BUILDING REPAIRS	$ 1,298	$ 8,113	$ 3,049	$ 6,771	$ 10,250	$ 7,000	$ 229
BUILDING SUPPLIES & EXPENSE	$ 92	$ 175			$ 1,000	$ 1,000	$ 1,000
THIRD PARTY BUILDING SERVICES	$ 5,183	$ 6,272	$ 4,596	$ 4,596	$ 7,500	$ 7,500	$ 2,904
MEETINGS	$ 375	$ 118	$ 300	$ 795	$ 500	$ 500	$ (295)
DUES & SUBSCRIPTIONS	$ 1,157	$ 276	$ 337	$ 90	$ 1,500	$ 1,500	$ 1,410
TRAVEL	$ 374	$ 429	$ 713	$ 220	$ 6,000	$ 6,000	$ 5,780
CONVENTION & EDUCATION FEES	$ 3,381	$ 367		$ 350	$ 5,000	$ 5,000	$ 4,650
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 83,273**	**$ 105,084**	**$ 102,444**	**$ 84,308**	**$ 146,464**	**$ 136,620**	$ 52,312
OTHER INCOME & EXPENSE							
MISCELLANEOUS REVENUE	$ (121)	$ (108)	$ (89)	$ (1,348)	$ (100)	$ (250)	$ 1,098
INTEREST EXPENSE	$ 3,434	$ 247		$ 27	$ -	$ -	$ (27)
TOTAL OTHER INCOME & EXPENSE	**$ 3,313**	**$ 139**	**$ (89)**	**$ (1,321)**	**$ (100)**	**$ (250)**	$ 1,071
TOTAL EXPENSES	612,932.85	612,843.26	665,444.61	584,009.31	829,223.11	762,820.00	178,810.69
NET INCOME (LOSS)	**($364,052.21)**	**($327,387.18)**	**($331,975.78)**	**($375,630.47)**	**($523,342.33)**	**($486,820.00)**	**($111,189.53)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet MHWD - Outside Service Area							
	FY 16/17 ACTUAL	***FY 17/18 ACTUAL***	***FY 18/19 ACTUAL***	***FY 19/20 ACTUAL***	***FY 20/21 BUDGET***	***FY 21/22 BUDGET***	***$ Change from 19/20 ACTUAL***
REVENUE							
MHWD SERVICE FEES	$ 406,126	$ 406,126	$ 433,307	$ 433,307	$ 433,307	$ 433,300	$ (7)
TOTAL REVENUE	**$ 406,126**	**$ 406,126**	**$ 433,307**	**$ 433,307**	**$ 433,307**	**$ 433,300**	$ (7)
EXPENSES							
PERSONNEL EXPENSES	$ 258,481	$ 229,152	$ 242,567	$ 213,872	$ 277,165	$ 259,350	$ 45,478
OPERATING EXPENSES	$ 101,977	$ 115,332	$ 129,631	$ 114,201	$ 156,689	$ 101,700	$ (12,501)
GENERAL & ADMINISTRATIVE EXPENSES	$ 58,234	$ 61,862	$ 45,847	$ 63,689	$ 82,242	$ 103,610	$ 39,921
OTHER INCOME & EXPENSE	$ 3,434	$ 247	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	**$ 422,126**	**$ 406,592**	**$ 418,045**	**$ 391,761**	**$ 516,096**	**$ 464,660**	$ 72,899
NET INCOME (LOSS)	**$ (16,001)**	**$ (466)**	**$ 15,263**	**$ 41,546**	**$ (82,789)**	**$ (31,360)**	$ (72,906)
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES	$ 180,863	$ 159,950	$ 171,891	$ 154,184	$ 194,365	$ 182,000	$ 27,816
ADMINISTRATIVE OVERTIME	$ 608	$ 881	$ 807	$ 333	$ 1,000	$ 1,000	$ 667
TEMPORARY LABOR	$ 2,614	$ 2,430	$ 5,493		$ 6,000	$ 6,000	$ 6,000
FLEX BENEFIT EXPENSE	$ 29,250	$ 27,661	$ 25,200	$ 24,062	$ 27,000	$ 27,000	$ 2,938
EMPLOYEE BENEFITS	$ 1,572	$ 1,454	$ 1,454	$ 1,346	$ 2,200	$ 2,000	$ 654
PAYROLL TAX EXPENSE	$ 15,039	$ 13,344	$ 13,404	$ 11,862	$ 17,000	$ 15,000	$ 3,138
EMPLOYER'S IPERS	$ 17,550	$ 15,564	$ 16,791	$ 15,425	$ 20,000	$ 18,000	$ 2,575
WORKMEN'S COMP EXPENSE	$ 5,026	$ 2,103	$ 2,152	$ 2,494	$ 3,000	$ 2,500	$ 6
EMPLOYEE UNIFORMS	$ 425	$ 940	$ 539	$ 455	$ 1,000	$ 750	$ 295
DEFERRED COMPENSATION EXPENSE	$ 5,500	$ 4,804	$ 4,815	$ 3,711	$ 5,500	$ 5,000	$ 1,289
OTHER BENEFITS	$ 33	$ 21	$ 21		$ 100	$ 100	$ 100
TOTAL PERSONNEL EXPENSES	**$ 258,481**	**$ 229,152**	**$ 242,567**	**$ 213,872**	**$ 277,165**	**$ 259,350**	$ 45,478
OPERATING EXPENSES							
EQUIPMENT MAINTENANCE	$ 3,041	$ 5,800	$ 4,755	$ 3,820	$ 5,000	$ 5,000	$ 1,180
SMALL TOOLS & SUPPLIES	$ 28	$ 128	$ 81	$ 46	$ 300	$ 300	$ 254
VEHICLE LICENSES & PERMITS		$ 164			$ 175	$ 175	$ 175
EQUIPMENT FUEL	$ 2,087	$ 3,623	$ 3,617	$ 3,108	$ 5,500	$ 5,500	$ 2,392
SITE MAINTENANCE	$ 6,403	$ 5,759	$ 6,482	$ 9,627	$ 13,000	$ 13,000	$ 3,373
SITE PERMITS	$ 500	$ 353			$ 500	$ 500	$ 500
ENVIRONMENTAL MONITORING	$ 162	$ 166	$ 187	$ 94	$ 275	$ 275	$ 181
DEPRECIATION	$ 40,651	$ 50,652	$ 52,610	$ 49,485	$ 58,719	$ -	$ (49,485)
ENGINEERING SERVICES					$ 1,000	$ 1,000	$ 1,000
CONSULTING FEES		$ 2,687			$ 1,000	$ 1,000	$ 1,000
EQUIPMENT RENT	$ 80	$ 160	$ 654	$ 252	$ 750	$ 750	$ 498
SMALL EQUIPMENT EXPENSE	$ 4,565	$ 1,404	$ 2,813	$ 3,556	$ 4,500	$ 4,500	$ 944
CONTRACT DISPOSAL	$ 41,781	$ 42,271	$ 57,296	$ 42,406	$ 62,470	$ 66,200	$ 23,794
METRO RECYCLING CENTER							$ -
MHWD SUPPLIES	$ 2,679	$ 2,167	$ 1,135	$ 1,806	$ 3,500	$ 3,500	$ 1,694

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
TOTAL OPERATING EXPENSES	**$ 101,977**	**$ 115,332**	**$ 129,631**	**$ 114,201**	**$ 156,689**	**$ 101,700**	$ (12,501)
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 7,971	$ 7,747	$ 8,321	$ 8,651	$ 10,262	$ -	$ (8,651)
HEALTH & SAFETY	$ 7,813	$ 12,726	$ 6,161	$ 5,580	$ 12,000	$ 12,000	$ 6,420
PROGRAM DEVELOPMENT	$ 593	$ 3,618	$ 577	$ 7,377	$ 5,000	$ 5,000	$ (2,377)
PUBLIC INFORMATION & PROMOTION	$ 16,545		$ 185	$ 16,635	$ 2,000	$ 29,300	$ 12,665
OUTSIDE PRINTING	$ 378	$ 11			$ 2,500	$ 8,360	$ 8,360
OFFICE SUPPLIES & EXPENSE	$ 655	$ 781	$ 766	$ 1,486	$ 1,200	$ 1,500	$ 14
COMPUTER SUPPLIES & MAINTENANCE	$ 3,328	$ 144	$ 819	$ 402	$ 819	$ 600	$ 198
TELEPHONE	$ 1,466	$ 9,812	$ 7,153	$ 5,924	$ 7,153	$ 7,200	$ 1,276
MAILING EXPENSE	$ 20	$ 71	$ 23	$ 11	$ 250	$ 250	$ 239
OFFICE PRINTING EXPENSE	$ 770	$ 744	$ 944	$ 381	$ 1,300	$ 1,300	$ 919
DEPRECIATION - OFFICE EQUIPMENT	$ 1,380	$ 1,087	$ 908	$ 2,402	$ 908	$ 2,500	$ 98
RENTAL OF FACILITIES						$ -	$ -
UTILITIES	$ 7,632	$ 8,976	$ 10,704	$ 7,110	$ 13,500	$ 13,500	$ 6,390
BUILDING REPAIRS	$ 1,298	$ 8,113	$ 3,791	$ 2,162	$ 10,250	$ 7,000	$ 4,838
BUILDING SUPPLIES & EXPENSE					$ 1,000	$ 1,000	$ 1,000
THIRD PARTY BUILDING SERVICES	$ 5,168	$ 5,686	$ 4,596	$ 4,346	$ 7,000	$ 7,000	$ 2,654
MEETINGS	$ 1,304	$ 1,232	$ 528	$ 292	$ 2,200	$ 2,200	$ 1,908
ANNUAL DINNER & PROGRAM							$ -
DUES & SUBSCRIPTIONS	$ 862	$ 366	$ 182	$ 373	$ 900	$ 900	$ 527
TRAVEL	$ 292	$ 381	$ 132	$ 145	$ 2,000	$ 2,000	$ 1,855
CONVENTION & EDUCATION FEES	$ 759	$ 367	$ 60	$ 410	$ 2,000	$ 2,000	$ 1,590
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 58,234**	**$ 61,862**	**$ 45,847**	**$ 63,689**	**$ 82,242**	**$ 103,610**	$ 39,921
OTHER INCOME & EXPENSE							
INTEREST EXPENSE	$ 3,434	$ 247					$ -
TOTAL OTHER INCOME & EXPENSE	**$ 3,434**	**$ 247**		**$ -**	**$ -**	**$ -**	**$ -**
TOTAL EXPENSES	422,126.22	406,592.15	418,044.56	391,760.97	516,095.72	464,660.00	72,899.03
NET INCOME (LOSS)	**($16,000.54)**	**($466.47)**	**$15,262.56**	**$41,546.15**	**($82,788.60)**	**($31,360.00)**	**($72,906.15)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet MHWD at MNTS	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE						
SALE OF COMPOST	$ 1,044	$ 1,983	$ 5,073		$ 2,500	$ (2,573)
OTHER RECYCLING REVENUE	$ (325)	$ (300)			$ -	$ -
TOTAL REVENUE	**$ 719**	**$ 1,683**	**$ 5,073**	**$ -**	**$ 2,500**	$ (2,573)
EXPENSES						
PERSONNEL EXPENSES	$ 66,017	$ 95,140	$ 83,269	$ 97,727	$ 89,050	$ 5,781
OPERATING EXPENSES	$ 2,931	$ 6,273	$ 12,701	$ 43,685	$ 41,400	$ 28,699
GENERAL & ADMINISTRATIVE EXPENSES	$ 1,149	$ 3,621	$ 1,167	$ 35,550	$ 20,550	$ 19,383
OTHER INCOME & EXPENSE	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	**$ 70,098**	**$ 105,035**	**$ 97,137**	**$ 176,962**	**$ 151,000**	$ 53,864
NET INCOME (LOSS)	**$ (69,378)**	**$ (103,352)**	**$ (92,064)**	**$ (176,962)**	**$ (148,500)**	$ (56,436)
PERSONNEL EXPENSES						
ADMINISTRATIVE SALARIES	$ 47,613	$ 56,244	$ 58,730	$ 60,137	$ 62,000	$ 3,270
ADMINISTRATIVE OVERTIME	$ 2,935	$ 1,662	$ 1,221	$ 3,000	$ 2,000	$ 779
TEMPORARY LABOR		$ 12,434		$ 3,500	$ 1,500	$ 1,500
FLEX BENEFIT EXPENSE	$ 7,184	$ 11,001	$ 10,982	$ 15,000	$ 11,000	$ 18
EMPLOYEE BENEFITS	$ 430	$ 583	$ 591	$ 750	$ 650	$ 59
PAYROLL TAX EXPENSE	$ 3,637	$ 6,072	$ 5,195	$ 6,500	$ 5,100	$ (95)
EMPLOYER'S IPERS	$ 4,218	$ 7,009	$ 6,389	$ 7,500	$ 6,500	$ 111
UNEMPLOYMENT TAX					$ -	$ -
WORKMEN'S COMP EXPENSE				$ 250	$ -	$ -
EMPLOYEE UNIFORMS		$ 135	$ 161	$ 240	$ 200	$ 39
DEFERRED COMPENSATION EXPENSE				$ 750	$ -	$ -
OTHER BENEFITS				$ 100	$ 100	$ 100
TOTAL PERSONNEL EXPENSES	**$ 66,017**	**$ 95,140**	**$ 83,269**	**$ 97,727**	**$ 89,050**	$ 5,781
OPERATING EXPENSES						
EQUIPMENT MAINTENANCE	$ 45	$ 2,621	$ 3,453	$ 4,000	$ 4,000	$ 547
SMALL TOOLS & SUPPLIES	$ 793	$ 138	$ 179	$ 300	$ 300	$ 121
EQUIPMENT FUEL	$ 1,063	$ 1,907	$ 1,862	$ 3,000	$ 3,000	$ 1,138
SITE MAINTENANCE			$ 97	$ -	$ 500	$ 403
SITE PERMITS	$ 1,000	$ 1,000	$ 1,000	$ 1,100	$ 1,100	$ 100
EQUIPMENT RENT				$ 150	$ 150	$ 150
SMALL EQUIPMENT EXPENSE		$ 325	$ 408	$ 1,700	$ 1,700	$ 1,292
CONTRACT DISPOSAL		$ 110	$ 5,618	$ 27,500	$ 29,150	$ 23,532
MHWD SUPPLIES	$ 30	$ 173	$ 85	$ 5,935	$ 1,500	$ 1,416
TOTAL OPERATING EXPENSES	**$ 2,931**	**$ 6,273**	**$ 12,701**	**$ 43,685**	**$ 41,400**	$ 28,699

	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES						
INSURANCE						
HEALTH & SAFETY	$ 487	$ 751		$ 1,500	$ 1,500	$ 1,500
PROGRAM DEVELOPMENT			$ 1,167	$ 2,000	$ 2,000	$ 833
PUBLIC INFORMATION & PROMOTION		$ 2,870		$ 21,000	$ 6,000	$ 6,000
OFFICE SUPPLIES & EXPENSE				$ 500	$ 500	$ 500
OFFICE PRINTING EXPENSE				$ 100	$ 100	$ 100
BUILDING REPAIRS				$ 500	$ 500	$ 500
BUILDING SUPPLIES & EXPENSE	$ 219			$ 500	$ 500	$ 500
THIRD PARTY BUILDING SERVICES	$ 443			$ 5,000	$ 5,000	$ 5,000
MEETINGS				$ 200	$ 200	$ 200
DUES & SUBSCRIPTIONS				$ 250	$ 250	$ 250
TRAVEL				$ 2,000	$ 2,000	$ 2,000
CONVENTION & EDUCATION FEES				$ 2,000	$ 2,000	$ 2,000
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 1,149**	**$ 3,621**	**$ 1,167**	**$ 35,550**	**$ 20,550**	**$ 19,383**
OTHER INCOME & EXPENSE						
TOTAL OTHER INCOME & EXPENSE	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENSES	$ 70,098	$ 105,035	$ 97,137	$ 176,962	$ 151,000	$ 53,864
NET INCOME (LOSS)	**$ (69,378)**	**$ (103,352)**	**$ (92,064)**	**$ (176,962)**	**$ (148,500)**	**$ (56,436)**

METRO WASTE AUTHORITY
2021-2022 Budget Worksheet
300 East Locust Building

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
RENT REVENUE 300 EAST LOCUST	$ 693,522	$ 682,484	$ 687,560	$ 610,428	$ 419,007	$ 590,000	$ (20,428)
TOTAL REVENUE	**$ 693,522**	**$ 682,484**	**$ 687,560**	**$ 610,428**	**$ 419,007**	**$ 590,000**	$ (20,428)
EXPENSES							
OPERATING EXPENSES	$ 479,960	$ 433,930	$ 398,258	$ 410,371	$ 435,138	$ 422,000	$ 11,629
GENERAL & ADMINISTRATIVE EXPENSES	$ 326,569	$ 286,272	$ 301,422	$ 250,995	$ 316,649	$ 308,000	$ 57,005
OTHER INCOME & EXPENSE	$ 52	$ 593	$ 6,431	$ 3,104	$ -	$ 2,500	$ (604)
TOTAL EXPENSES	**$ 806,581**	**$ 720,795**	**$ 706,110**	**$ 664,470**	**$ 751,787**	**$ 732,500**	$ 68,030
NET INCOME (LOSS)	**$ (113,059)**	**$ (38,311)**	**$ (18,551)**	**$ (54,043)**	**$ (332,780)**	**$ (142,500)**	$ (88,457)
OPERATING EXPENSES							
SITE MAINTENANCE	$ 6,537	$ 10,899	$ 25,279	$ 12,977	$ 48,360	$ 25,000	$ 12,023
DEPRECIATION	$ 230,015	$ 194,503	$ 193,719	$ 199,343	$ 187,279	$ 195,000	$ (4,343)
LEASE EXPENSE	$ 21,484				$ -	$ -	$ -
PROPERTY TAXES	$ 204,923	$ 209,872	$ 161,699	$ 181,261	$ 182,496	$ 184,000	$ 2,739
PROPERTY MANAGEMENT FEE	$ 15,889	$ 15,889	$ 15,889	$ 15,889	$ 15,000	$ 16,000	$ 111
TENANT IMPROVEMENTS						$ -	$ -
CONSULTING FEES	$ 75	$ 1,913	$ 960		$ 1,000	$ 1,000	$ 1,000
SMALL EQUIPMENT EXPENSE		$ 113	$ (113)		$ -	$ -	$ -
CONTRACT DISPOSAL	$ 1,036	$ 742	$ 825	$ 901	$ 1,003	$ 1,000	$ 99
TOTAL OPERATING EXPENSES	**$ 479,960**	**$ 433,930**	**$ 398,258**	**$ 410,371**	**$ 435,138**	**$ 422,000**	$ 11,629
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE	$ 30,306	$ 29,102	$ 27,194	$ 28,336	$ 27,291	$ 28,000	$ (336)
UTILITIES	$ 49,197	$ 60,193	$ 61,651	$ 57,557	$ 64,996	$ 62,000	$ 4,443
BUILDING REPAIRS	$ 60,061	$ 16,985	$ 20,496	$ 4,520	$ 27,950	$ 25,000	$ 20,480
BUILDING SUPPLIES & EXPENSE	$ 21,298	$ 9,252	$ 14,950	$ 7,659	$ 19,501	$ 12,000	$ 4,341
THIRD PARTY BUILDING SERVICES	$ 32,831	$ 33,497	$ 38,721	$ 37,981	$ 37,763	$ 39,000	$ 1,019
BUILDING MANAGEMENT MAINTENANCE	$ 40,357	$ 35,492	$ 36,779	$ 36,870	$ 37,443	$ 39,000	$ 2,130
BUILDING SECURITY	$ 10,394	$ 7,841	$ 8,181	$ 8,051	$ 8,712	$ 9,000	$ 949
PARKING EXPENSE	$ 82,124	$ 93,910	$ 93,450	$ 70,020	$ 92,992	$ 94,000	$ 23,980
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ 326,569**	**$ 286,272**	**$ 301,422**	**$ 250,995**	**$ 316,649**	**$ 308,000**	$ 57,005
OTHER INCOME & EXPENSE							
MISCELLANEOUS EXPENSE	$ 52	$ 593	$ 6,431	$ 3,104	$ -	$ 2,500	$ (604)
TOTAL OTHER INCOME & EXPENSE	**$ 52**	**$ 593**	**$ 6,431**	**$ 3,104**	**$ -**	**$ 2,500**	$ (604)
TOTAL EXPENSES	806,580.74	720,795.05	706,110.47	664,470.06	$ 751,787.20	$ 732,500.00	$ 68,029.94
NET INCOME (LOSS)	**($113,058.63)**	**($38,310.68)**	**($18,550.64)**	**($54,042.55)**	**$ (332,780.20)**	**$ (142,500.00)**	**$ (88,457.45)**

METRO WASTE AUTHORITY 2021-2022 Budget Worksheet MRF	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
REVENUE							
MRF RECYCLING REVENUE (BASELINE)						$ 1,575,600	
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,575,600**	**$ -**
EXPENSES							
PERSONNEL EXPENSES						$ 1,278,100	
OPERATING EXPENSES						$ 393,000	
GENERAL & ADMINISTRATIVE EXPENSES						$ 736,578	
OTHER INCOME & EXPENSE					$ 600,000	$ 758,000	$ 758,000
TOTAL EXPENSES	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ 3,165,678**	**$ 758,000**
NET INCOME (LOSS)						**$ (1,590,078)**	
PERSONNEL EXPENSES							
ADMINISTRATIVE SALARIES						$ 975,000	
FLEX BENEFIT EXPENSE						$ 140,000	
PAYROLL TAX EXPENSE						$ 69,000	
EMPLOYER'S IPERS						$ 92,500	
UNEMPLOYMENT TAX						$ -	
WORKMEN'S COMP EXPENSE						$ -	
EMPLOYEE UNIFORMS						$ 1,000	
DEFERRED COMPENSATION EXPENSE						$ 500	
OTHER BENEFITS						$ 100	
TOTAL PERSONNEL EXPENSES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,278,100**	**$ -**
PREVENTIVE MAINTENANCE						$ 25,000	
TIRES/TRACKS						$ -	
PARTS						$ 40,000	
SMALL TOOLS & SUPPLIES						$ 10,000	
SHOP TOOLS & SUPPLIES						$ 10,000	
EQUIPMENT FUEL						$ 25,000	
THIRD PARTY PARTS/LABOR						$ 15,000	
THIRD PARTY TIRE/TRACK REPAIRS						$ 4,000	
THIRD PARTY PREVENTIVE MAINTENANCE						$ 16,000	
SITE MAINTENANCE						$ 18,000	
ENVIRONMENTAL MONITORING						$ 5,000	
DEPRECIATION						$ 220,000	
SMALL EQUIPMENT EXPENSE						$ 5,000	
TOTAL OPERATING EXPENSES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 393,000**	**$ -**

	FY 16/17 ACTUAL	FY 17/18 ACTUAL	FY 18/19 ACTUAL	FY 19/20 ACTUAL	FY 20/21 BUDGET	FY 21/22 BUDGET	$ Change from 19/20 ACTUAL
GENERAL & ADMINISTRATIVE EXPENSES							
INSURANCE						$ 131,000	
HEALTH & SAFETY						$ 40,428	
PUBLIC INFORMATION & PROMOTION						$ 33,000	
GRAPHICS DESIGN						$ 3,000	
OUTSIDE PRINTING						$ 25,000	
OFFICE SUPPLIES & EXPENSE						$ 750	
COMPUTER SUPPLIES & MAINTENANCE						$ 2,000	
TELEPHONE						$ 6,000	
OFFICE PRINTING EXPENSE						$ 500	
DEPRECIATION - OFFICE EQUIPMENT						$ 1,000	
UTILITIES						$ 400,000	
BUILDING REPAIRS						$ 13,900	
BUILDING SUPPLIES & EXPENSE						$ 5,000	
THIRD PARTY BUILDING SERVICES						$ 20,000	
MEETINGS						$ 25,000	
TRAVEL						$ 20,000	
CONVENTION & EDUCATION FEES						$ 10,000	
TOTAL GENERAL & ADMINISTRATIVE EXPENSES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 736,578**	**$ -**
OTHER INCOME & EXPENSE							
INTEREST EXPENSE					$ 600,000	$ 758,000	$ 758,000
TOTAL OTHER INCOME & EXPENSE					**$ 600,000**	**$ 758,000**	$ 758,000
TOTAL EXPENSES	0.00	0.00	0.00	0.00	$ 600,000.00	$ 3,165,678.00	$ 758,000.00
NET INCOME (LOSS)	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$ (600,000.00)**	**$ (1,590,078.00)**	**$ (758,000.00)**

2020-2021 Budget			2021-2022 Budget		
CAPITAL EXPENDITURES:			**CAPITAL EXPENDITURES:**		
METRO TRANSPORTATION:			**METRO TRANSPORTATION:**		
Equipment:			**Equipment:**		
Transfer Trailer	$	95,000	Walking Floor trailer	$	127,000
Walking Floor Trailer	$	125,000	Walking Floor trailer	$	127,000
Walking Floor Trailer	$	125,000	Walking Floor trailer	$	127,000
Walking Floor Trailer	$	125,000	Truck Tractor	$	162,000
Truck Tractor	$	160,000	Truck Tractor	$	162,000
Truck Tractor	$	160,000	Truck Tractor	$	162,000
Truck Tractor	$	160,000	Truck Tractor	$	162,000
Truck Tractor	$	160,000			
METRO NORTHWEST TRANSFER STATION:			**METRO NORTHWEST TRANSFER STATION:**		
Equipment:			**Equipment:**		
Trailer	$	10,000	Snow Pusher	$	15,000
Houseside Vehicle	$	83,000	Roll off Containers (5)	$	30,000
Recycling Truck	$	290,000	Straight Truck	$	110,000
Rear Loader	$	220,000	Miscellaneous	$	30,000
Coffin Container	$	35,000			
Miscellaneous	$	30,000			
Self Tie Baler	$	90,000			
Capital Projects:			**Capital Projects:**		
Miscellaneous	$	30,000	Brushes/Metal Repair	$	11,000
			Miscellaneous	$	30,000
			Salt Storage Bldg inprovements	$	50,000

METRO CENTRAL TRANSFER STATION:			METRO CENTRAL TRANSFER STATION:		
Equipment:			**Equipment:**		
Lift Station Pump	$	5,000	Mobile Air Compressor	$	25,000
Blade	$	22,000	Brush Attachment	$	25,000
Wheel Loader	$	340,000	Miscellaneous	$	30,000
Miscellaneous	$	30,000			
Capital Projects:			**Capital Projects:**		
Door Replacement	$	32,000	Door Replacement	$	32,500
Scale Replacement	$	69,000	Miscellaneous	$	30,000
LED Light Fixtures	$	17,000			
Miscellaneous	$	30,000			

METRO PARK EAST LANDFILL:			METRO PARK EAST LANDFILL:		
Equipment:			**Equipment:**		
Air Compressor	$	20,000	Wheel Loader-C&D	$	325,000
Felling Trailer	$	22,510	Forklift-C&D	$	40,000
Forklift	$	25,000	Generator (Ph1 Support BLD)(100kW Diesel) AK	$	39,367
Generator	$	33,317	Rotary Srew Air Compressor with Air Dryer, AK	$	53,100
Skid Steer Loader	$	52,642	Bush Hog Mower	$	25,536
Dump Truck F550/Dodge 5500	$	60,000	Pick Up	$	40,575
Generator	$	63,214	Pick Up	$	40,575
Roller	$	113,444	Pick Up	$	40,575
Fuel Truck	$	168,240	Wheel Loader	$	86,199
Scraper Pan	$	185,000	Farm Disc	$	20,600
Water Truck	$	257,571	Tractor	$	165,000
Wheel Loader	$	280,118	Manure Spreader	$	80,000
Earthmover/Dozer	$	463,710	Utility Vehicle	$	22,849
Tractor	$	724,322	Utility Vehicle	$	22,849
Dozer	$	1,059,401	6-Wheel Truck	$	463,000
Miscellaneous	$	30,000	Compactor	$	1,319,473
			Spotter Station	$	65,000
			GPS-Control Panel System	$	45,141
			Hay Baler	$	10,000
Capital Projects:			**Capital Projects:**		
Liquid Pit Rehab	$	75,000	Truck Wash Demo and Relocation	$	250,000
New Lift for Maint. Shop/Floor Leveling	$	650,000	Phase 2 Capping	$	2,275,000

Cold Storage 1 Rehab	$	695,400
Gii Scale Control System-Leachage No1 Force Main	$	50,000
Miscellaneous	$	30,000
Site Acquisition around landfill	$	1,000,000

Underground Electrical Work at ELC	$	22,400
Outdoor seating at ELC	$	8,000
Site Acquisition around landfill	$	1,000,000
Small Vehicle Expansion	$	150,000
Paving Project	$	200,000
Master Plan Update	$	250,000
Concrete Pad-C&D (Driveway)	$	50,000

Cell Development:

Cell E Construction and Leachate Lagoon clean out	$	12,000,000

METRO PARK WEST LANDFILL

Equipment:

Pickup	$	31,685
Water Truck	$	191,657
Printer/Copier	$	4,700
Miscellaneous	$	30,000
Water Truck Tank	$	8,000

Capital Projects:

Miscellaneous	$	30,000
Site Surveys	$	325,000
East Revine	$	100,000
Property Acquisition (all the lawyer, hdr, etc. fees)	$	175,000

METRO PARK WEST LANDFILL

Equipment:

Bush Hog Mower	$	25,536
Miscellaneous	$	30,000
Research	$	25,000

Capital Projects:

Cold Storage Concrete Floor	$	25,000
New Drive Entrance	$	100,000
Master Plan	$	125,000
Property Acquisition	$	175,000

METRO COMPOST CENTER:		METRO COMPOST CENTER:	
Equipment:		**Equipment:**	
Stacker Conveyor	$ 110,000	Wheel Loader	$ 230,587
Windrow Turner	$ 600,000	6 Yd Light Material Bucket	$ 11,470
Miscellaneous	$ 30,000	8 Yd Light Material Bucket	$ 14,055
Capital Projects:		**Capital Projects:**	
MCC Aggregate Surfacing	$ 398,000		

METRO HAZARDOUS WASTE DROPOFF		METRO HAZARDOUS WASTE DROPOFF	
Equipment:		**Equipment:**	
Printer/Copier	$ 4,700	Can Crusher	$ 17,000
Miscellaneous	$ 30,000	Miscellaneous	$ 30,000
Capital Projects:		**Capital Projects:**	
Electric Gate	$ 9,500	Hazardous Storage Building (Hardin)	$ 44,000
Hazardous Storage Buildings (2)	$ 87,000		
Miscellaneous	$ 30,000		

CENTRAL OFFICE:		CENTRAL OFFICE:	
Equipment:		**Equipment:**	
Printer/Copier/Scanner	$ 29,950	CO Miscellaneous	$ 30,000
Fridge	$ 12,000	Fridge	$ 12,000
IT Upgrades	$ 200,000	Battery Backup for Solar	$ 20,000
Miscellaneous	$ 30,000	MM Replacement Vehicle	$ 45,000
		CRM/Dispatch Sofware	$ 30,000
Capital Projects:		**Capital Projects:**	
CO Space Expansion and Furniture	$ 50,000	Recycling App Development/Educational Game	$ 30,000
Miscellaneous	$ 30,000	CO Space Expanstion and Furniture	$ 50,000
		300 E Locust Office Enhancements	$ 10,000
		CO Suite Remodel (Copy Room)	$ 60,000
		Bamboo Floor + Veneer Refinish	$ 23,480
		300 E Locust Painting	$ 50,000

			Overhang replacement	$	50,000
			Feasability Study for Future Transfer Station	$	100,000
			300 E Locust Building Upgrades	$	25,000
MATERIAL RECOVERY FACILITY:			**MATERIAL RECOVERY FACILITY:**		
Construction	$	13,200,000	Education Center	$	1,000,000
Equipment	$	4,158,800	Equipment	$	2,540,000
Total Equipment Expenditures	**$**	**7,136,181**	**Total Equipment Expenditures**	**$**	**4,719,487**
Total Capital Expenditures	**$**	**1,412,500**	**Total Capital Expenditures**	**$**	**5,226,380**
Total MPE Cell Development Expenditures	**$**	**-**	**Total MPE Cell Development Expenditures**	**$**	**12,000,000**
Total MPW Cell Development Expenditures	**$**	**-**	**Total MPW Cell Development Expenditures**	**$**	**-**
Total MRF Expenditures	**$**	**17,358,800**	**Total MRF Expenditures**	**$**	**3,540,000**
	$	**25,907,481**		**$**	**21,945,867**

Metro Waste Authority Board

Monthly Board Meeting

December 16, 2020

AGENDA ITEM 10

ITEM:
Approval of Metro Waste Authority 2021-2022 Strategic Plan.

SUMMARY:
Metro Waste Authority produces a two-year Strategic Plan annually. The document guides the agency to achieve major objectives pertaining to:

- Programs & Services
- Facilities
- Employees

STAFF RECOMMENDATION:
Staff recommends approval of the Metro Waste Authority 2021-2022 strategic plan.

ATTACHMENTS:
Proposed 2021-2022 strategic plan

CONTACT:
Leslie Irlbeck, deputy director, 515.323.6501

STRATEGIC BUSINESS PLAN

2021-2022

Metro Waste Authority

MISSION

Metro Waste Authority provides answers for safe and smart waste disposal and recycling.

VISION

No wasted resources.

OUR PROMISE

At Metro Waste Authority, we continually **evolve**, leading our industry and shaping our services with an eye on our vision "no wasted resources." Recognizing we're **better together**, we **team up** and **bring our best** to each challenge and opportunity. Count on everyone at MWA to **do what's right** and **offer a smile and willing hand**.

VALUES

Integrity

Always do what's right.

Teamwork

Collaborate!

Together, we will address opportunities and challenges.

Positivity

Bring my best to every task, every day.

Bring out the best in my colleagues.

Innovation

Forge a new path.

Evolve!

Leadership

Set the example.

Everyone's a leader.

EXECUTIVE SUMMARY

Get to Know Metro Waste Authority

Our approach to managing Central Iowa's garbage, recycling, yard waste, hazardous waste, environmental education, as well as landfill management and solid waste transportation is regional, just as it was when the agency was formed in 1969, before regionalism was common. We're proud to offer all solid waste related services for 30 communities and two counties, thus minimizing the duplication of resources and keeping residents' and businesses' rates among the lowest in the country. Metro Waste Authority is an innovator, leader, and facilitator that keeps safe, smart disposal top-of-mind and easily achievable in Central Iowa.

Behind the Scene

In 2021, our agency will open its largest facility since 1969, Metro Park East Landfill, a Metro Waste Authority owned and operated Material Recovery Facility (MRF), to process and sell recyclables. The facility will be a welcome addition to support recycling programs throughout Central Iowa, in a time when many are in jeapoardy. As we prepare for this next endeavor, we continue our focus on providing the best waste solutions for the communities we serve, through dynamic programs and services that continually evolve to meet the growing needs of the region.

A Look Ahead

As we prepare to open the MRF, there are many strategic objectives outlined in this plan to support this work. At the core of achieving our vision, "no wasted resources," we give significant consideration to the needs of our community. For this reason, every objective in the FY 2021-22 Strategic Business Plan focuses on providing top-notch programs and services to the residents and businesses of Central Iowa, which will require an investment in facilities, as well as employees. As a result, staff will focus on achieving these five simply stated, yet complex goals:

- Provide safe, smart recycling and disposal options for residents
- Provide safe, smart recycling and disposal options for businesses
- Introduce and maintain robust, innovative recycling programs
- Ensure each facility is an asset to our communities through maximum efficiency, innovation, and environmental protection
- Encourage employees to reach their fullest potential

While certainly not every objective is included in the pages to follow, those highlighted are intended to serve as a road map for where the organization heads. They will significantly impact the organization and our customers, and require a great deal of resources. Metro Waste Authority staff and board members are honored to have the opportunity to deliver exceptional programs and services, while exceeding the expectations of our customers in the year ahead.

PROGRAMS & SERVICES

Goal 1: Provide safe, smart recycling and disposal options for residents

Provide targeted recycling education to minimize contamination associated with the single stream recycling program.	03/2022	Community Relations Manager
Facilitate roundtable discussions with haulers to address community and industry challenges related to municipal solid waste, recycling and yard waste.	06/2021	Deputy Director
Bundle curbside solid waste, recycling, and yard waste services for municiple contracts managed by Metro Waste Authority.	06/2022	Deputy Director

Goal 2: Provide safe, smart recycling and disposal options for businesses

Address necessary modifications and opportunities to increase commercial recycling across the region.	12/2021	Executive Director
Expand Construction & Demolition (C&D) recycling program in the region.	03/2022	Business Development Manager
Create and implement a business plan to promote the use of shingles accepted at Metro Park East Landfill.	05/2021	Business Development Manager

Goal 3: Introduce and maintain robust recycling services

Design and build Metro Waste Authority owned Material Recovery Facility (MRF).	10/2021	Executive Director
Establish key partnerships to successfully navigate the recycling commodity markets.	12/2021	Director of Recycling and Diversion
Develop system to divert glass successfully from landfill and single stream recycling.	06/2021	Director of Recycling and Diversion

FACILITIES

Goal 1: Ensure each facility is innovative, efficient, and environmentally focused

Continually strive to manage leachate onsite at Metro Park East and Metro Park West with the use of innovation and internal operational improvements to control costs.	05/2022	Compliance Coordinator
Integrate use of data analysis and metrics across the organization to support programs, services and communication.	07/2021	Finance Administrator
Increase conservation efforts through innovative practices in partnership with local, state and federal agencies and non-profits.	09/2022	Executive Director
Assess pricing structure for all facilities and programs, including requests for extended hours.	04/2021	Finance Administrator
Detail an updated master plan for Metro Park East Landfill, including new traffic flow patterns, future programs and infrastructures.	06/2021	Compliance Coordinator
Maximize the use of alternative energy to ensure “no wasted resources.”	11/2022	Executive Director
Maximize office space at 300 E. Locust to accommodate the staff required to support programs and services.	06/2021	Executive Assistant

Goal 2: Ensure each facility is an asset to our communities

Evaluate site locations for the potential to relocate the Metro Central Transfer Station.	04/2021	Executive Director
Develop an organization-wide natural disaster/crisis response plan.	11/2021	Compliance Coordinator
Offer a professional development training for teachers on the westside of the service area with a new satellite location.	07/2021	Education & Outreach Coordinator
Educate region regarding recycling partnerships available via Metro Waste Authority’s Material Recovery Facility (MRF).	07/2021	Executive Director

EMPLOYEES

Goal 1: Create a work environment where employees are encouraged to reach their fullest potential

Further integrate the agency's values through training and recognition tactics.	12/2021	Deputy Director
Create criteria for hiring new staff and evaluate employees' performance based on values.	07/2021	Human Resources Manager
Develop internal strategy to ensure all staff has necessary information to work efficiently and effectively.	12/2021	Human Resources Manager

Metro Waste Authority

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